

Budget

2020 / 2021



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Stafford Borough Council

BUDGET 2020/2021

Introduction

This booklet contains details of the Council's approved revenue and capital spending plans for 2020/2021.

The Council's Budget and Council Tax for 2020/2021 were set at the full meeting of the Council on 25 February 2020.

The following paragraphs give a brief overview of the Council's spending plans for 2020/2021 and how the spending is financed.

Revenue and Capital

In accordance with standard accounting practice, income and expenditure is separated between revenue and capital.

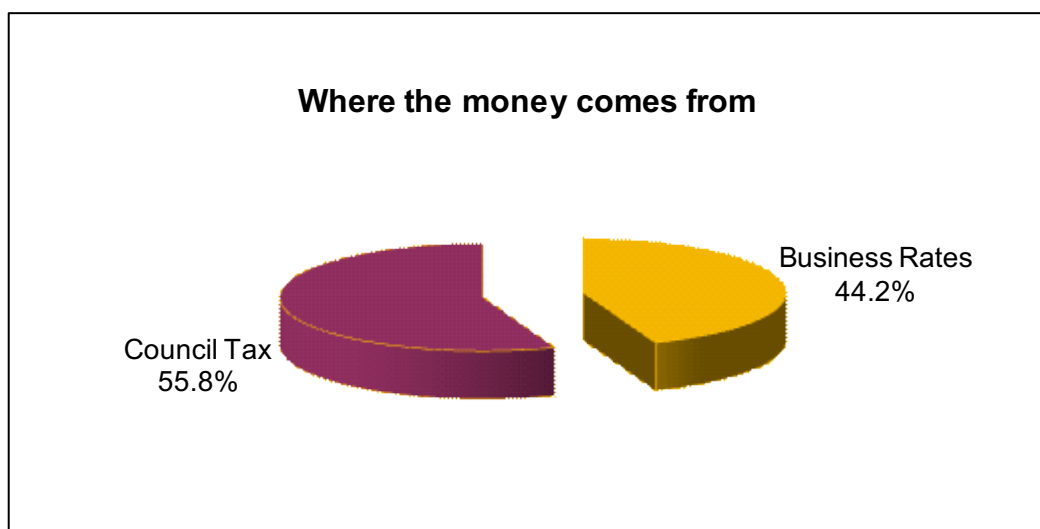
The Revenue Accounts reflect the day to day running costs of the Council such as salaries and wages, costs of running buildings and vehicles, equipment and office expenses etc.

The Capital Accounts relate to major investment on the long term assets of the Council, for example improvements to leisure facilities and car parking etc.

General Fund Revenue Budget

The following table summarises the Council's General Fund Revenue Budget for 2020/2021.

2019/2020 BUDGET £'000	PORTFOLIO (Controllable)	2020/2021 BUDGET £'000
883	Community	930
4,531	Environment	4,801
1,967	Leisure	2,051
492	Planning and Regeneration	404
6,636	Resources	6,725
14,509		14,911
3,709	Financing/Technical Adjustments	2,238
(3,443)	Government Grants	(3,368)
14,775	NET REVENUE BUDGET	13,781
	Financed by:-	
7,352	Business Rates	6,095
7,423	Council Tax	7,686
14,775		13,781



The detailed General Fund Revenue Budget is set out by portfolio on pages CM01 to RE49.

Council Tax

Council Tax for a Band D property for 2020/2021 will be £159.27 which is a 1.9% increase from the previous financial year.

The Council is responsible for the billing and collection of the Council Tax for its own services as well as Staffordshire County Council, Staffordshire Commissioner (Fire and Rescue) and (Police and Crime) and Parish Councils within the Borough.

The bill for a Band D property is calculated as follows:-

2019/2020	AUTHORITY	2020/2021	INCREASE	%
£156.30	Stafford Borough Council	£159.27	2.97	1.90
£1,246.23	Staffordshire County Council	£1,295.95	49.72	3.99
£75.73	Staffordshire Commissioner (Fire and Rescue)	£77.24	1.51	1.99
£216.56	Staffordshire Commissioner (Police and Crime)	£225.09	8.53	3.94
£1,694.82	TOTAL	£1,757.55	£62.73	3.70

In addition to the above, parish charges are added, where appropriate.

National Non-Domestic Rates (NNDR)/Business Rates Retention (BRR)

Businesses are required to pay property tax based on their rateable values at a national rate levy, which has been fixed by the government for 2020/2021 at 51.2 pence in the pound. (The Small Business Rates multiplier for 2020/2021 is 49.9 pence in the pound.)

Non Domestic Rates or Business Rates now forms part of the funding of local authorities whereby the income is shared between the Government/County Council /Fire Authority and the District Council. Stafford Borough has been set a predetermined overall level of Business Rates income and retains 40% of that figure. Any growth above that level is then subject to a 50% levy that is paid to the Staffordshire and Stoke on Trent Business Rates Pool.

In 2020/2021 the Council is anticipated to receive the following Business Rates Income

Business Rates Income	2020-21 £'000
Core funding	2,824
Growth	2,188
SBC Share of S&SOT BRP	875
Pooling agreement / Other items	208
Total Business Rates Income	6,095

Capital Expenditure

In 2020/2021 the Council will be spending approximately £5.875M on capital investment.

Areas of investment include a contribution towards Stafford Western Access Route of £2.5 million and finalisation of improvements at Victoria Park in Stafford as part of a Heritage Lottery Scheme.

Resources will continue to be made available for disabled facilities grants to householders.

The detailed Capital Programme is set out at the end of the book on page CAP1.

Fees and Charges 2020/2021

The Council's Fees and Charges are published in a separate booklet, which is also available electronically via the Financial Services intranet page or the Council's website.

Further Information

Further information about the Council's spending plans can be obtained from the Financial Services Section: -

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Community Portfolio

Summary

		Original 2020-2021	Original 2021-2022	Original 2022-2023
		£	£	£
Private Sector Housing (Standards)	CM 02 - CM 03	144,170	133,930	133,790
Housing Act Sewerage Works	CM 04 - CM 05	2,150	2,190	2,230
Private Sector Hsg (Loans & Mortgages)	CM 06 - CM 07	(5,240)	(5,360)	(5,410)
Partnerships	CM 08 - CM 09	25,290	25,290	25,290
Homelessness & Housing Advice	CM 10 - CM 11	524,270	542,200	560,350
Glover Street	CM 12 - CM 13	(8,270)	(14,560)	(14,870)
Grants & Contributions	CM 14 - CM 15	128,960	128,960	128,960
CCTV	CM 16 - CM 17	118,270	120,140	122,220
Controllable Expenditure		929,600	932,790	952,560
Private Sector Housing (Standards)	CM 02 - CM 03	50,170	49,830	50,930
Housing Act Sewerage Works	CM 04 - CM 05	14,470	14,430	14,780
Private Sector Hsg (Loans & Mortgages)	CM 06 - CM 07	20,220	20,290	20,810
Partnerships	CM 08 - CM 09	22,750	22,930	23,650
Homelessness & Housing Advice	CM 10 - CM 11	164,710	162,890	166,560
Glover Street	CM 12 - CM 13	9,320	9,480	9,820
Grants & Contributions	CM 14 - CM 15	6,170	6,280	6,490
CCTV	CM 16 - CM 17	50,790	50,870	51,200
Non-Controllable Expenditure		338,600	337,000	344,240
		1,268,200	1,269,790	1,296,800

Community Portfolio

Private Sector Housing (Standards)

Karen Tierney

Description

This budget provides for the delivery of the Council's Private Sector housing functions including;

Delivery of housing standards enforcement, licensing of houses in multiple occupation and caravan sites, Disabled facilities grants and private sector renewal loans and grants, home energy conservation and fuel poverty.

Employees

FTE Description

2.7 Private Sector Housing

Cost Centres

1300 Home Energy Conservation

1303 Private Sector Housing

Community Portfolio

Private Sector Housing (Standards)

Karen Tierney

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Employee Expenses	132,120	136,930	141,840
Transport Related Expenditure	4,320	4,320	4,320
Supplies & Services			
Communications & Computing	1,050	1,050	1,050
Contributions to Provisions	120	120	120
Equipment, Furniture & Materials	340	340	340
Expenses	720	720	720
Grants & Subscriptions	400	400	400
Miscellaneous Expenses	2,500	2,500	2,500
Printing, Stationery & General Expenses	880	880	880
Professional Fees	19,160	19,160	4,160
Total Controllable Expenditure	161,610	166,420	156,330
Total Controllable Income	(17,440)	(32,490)	(22,540)
Net Controllable Expenditure	144,170	133,930	133,790
Employee Expenses	1,240	1,250	1,220
Supplies & Services			
Communications & Computing	9,580	9,680	9,890
Printing, Stationery & General Expenses	270	240	230
Support Services			
Central Expenses	2,690	2,680	2,760
Departmental	7,160	7,280	7,480
Property Management	5,090	4,210	4,290
Strategic Management	2,670	2,730	2,820
Support Services	21,470	21,760	22,240
Total Non-Controllable Expenditure	50,170	49,830	50,930
Net Non-Controllable Expenditure	50,170	49,830	50,930
Private Sector Housing (Standards) Net Expenditure	194,340	183,760	184,720

Community Portfolio
Housing Act Sewerage Works
Robert Simpson

Description

The Council is required to provide this service by statute, and the budget provides for the cost of running and maintaining the remaining Housing Act Sewerage Works where rural properties are not connected to the mains sewerage system.

Employees

FTE Description

Not Applicable

Cost Centres

1302 Housing Act Sewerage Works

Community Portfolio

Housing Act Sewerage Works

Robert Simpson

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Premises Related Expenditure			
Repairs & Maintenance - Buildings	2,150	2,190	2,230
Total Controllable Expenditure	<u>2,150</u>	<u>2,190</u>	<u>2,230</u>
Net Controllable Expenditure	<u>2,150</u>	<u>2,190</u>	<u>2,230</u>
Support Services			
Support Services	11,780	11,740	12,090
Depreciation & Impairment Losses	<u>2,690</u>	<u>2,690</u>	<u>2,690</u>
Total Non-Controllable Expenditure	<u>14,470</u>	<u>14,430</u>	<u>14,780</u>
Net Non-Controllable Expenditure	<u>14,470</u>	<u>14,430</u>	<u>14,780</u>
Housing Act Sewerage Works Net Expenditure	<u><u>16,620</u></u>	<u><u>16,620</u></u>	<u><u>17,010</u></u>

Community Portfolio
Private Sector Hsg (Loans & Mortgages)

Ian Curran

Description

This budget provides for rental income from Council owned properties and the interest received on mortgages granted by the Council.

Employees

FTE Description

Not Applicable

Cost Centres

1308 Housing Act Advances

1316 Rental Income

Community Portfolio

Private Sector Hsg (Loans & Mortgages)

Ian Curran

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Premises Related Expenditure			
Repairs & Maintenance - Buildings	5,670	5,780	5,900
Total Controllable Expenditure	<u>5,670</u>	<u>5,780</u>	<u>5,900</u>
Total Controllable Income	<u>(10,910)</u>	<u>(11,140)</u>	<u>(11,310)</u>
Net Controllable Expenditure	<u>(5,240)</u>	<u>(5,360)</u>	<u>(5,410)</u>
Support Services			
Property Management	2,210	2,270	2,380
Support Services	1,370	1,410	1,460
Property Management	2,210	2,270	2,380
Support Services	1,370	1,410	1,460
Depreciation & Impairment Losses	<u>4,510</u>	<u>4,510</u>	<u>4,510</u>
Total Non-Controllable Expenditure	<u>20,220</u>	<u>20,290</u>	<u>20,810</u>
Net Non-Controllable Expenditure	<u>20,220</u>	<u>20,290</u>	<u>20,810</u>
Private Sector Hsg (Loans & Mortgages) Net Expenditure	<u>14,980</u>	<u>14,930</u>	<u>15,400</u>

Community Portfolio

Partnerships

Tim Clegg

Description

The Corporate Business and Partnerships Team takes a lead role in the development and management of strategic partnerships across the Borough. This includes the co-ordination of the Local Strategic Partnership, management of the Community Wellbeing Partnership, including the implementation of the statutory Community Safety plan and statutory functions in respect of Safeguarding Children and Vulnerable Adults, Prevent and anti-social behaviour. This budget heading is utilised for the implementation of initiatives that contribute to the safer communities in the Borough and also the running of the SPACE scheme.

Employees

FTE Description

Not Applicable

Cost Centres

1350 Partnerships

1394 Sanctuary

Community Portfolio

Partnerships

Tim Clegg

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Supplies & Services			
Communications & Computing	100	100	100
Community Safety Initiatives	23,830	23,830	23,830
Contributions to Provisions	1,160	1,160	1,160
Printing, Stationery & General Expenses	200	200	200
Total Controllable Expenditure	25,290	25,290	25,290
Net Controllable Expenditure	25,290	25,290	25,290
Support Services			
Central Expenses	4,390	4,370	4,500
Departmental	270	270	280
Strategic Management	4,360	4,460	4,610
Support Services	13,730	13,830	14,260
Total Non-Controllable Expenditure	22,750	22,930	23,650
Net Non-Controllable Expenditure	22,750	22,930	23,650
Partnerships Net Expenditure	48,040	48,220	48,940

Community Portfolio

Homelessness & Housing Advice

Karen Tierney

Description

This Budget provides for homelessness prevention including the Council's Deposit Guarantee Scheme, bed and breakfast accommodation and working with private sector landlords; the strategic housing service, including the development and monitoring of the housing strategy and associated strategies and policies, and the development and delivery of the Council's affordable housing function.

Employees

FTE Description

6.5 Homelessness & Housing Advice

3.0 Housing Strategy

Cost Centres

1313 Homelessness & Housing Advice

1315 Housing Strategy

1317 Homelessness Prevention

1318 Grant Funded Homelessness Prevention

Community Portfolio

Homelessness & Housing Advice

Karen Tierney

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Employee Expenses	406,450	422,390	437,720
Premises Related Expenditure			
Cleaning & Domestic Supplies	450	460	470
Energy Costs	4,000	4,080	4,160
Rates	4,360	4,450	4,540
Rents	21,270	21,650	22,080
Repairs & Maintenance - Buildings	3,450	3,520	3,590
Water Services	810	830	850
Transport Related Expenditure	12,170	12,170	12,170
Supplies & Services			
Advertising/Promotions/Marketing	310	310	310
Communications & Computing	2,260	2,260	2,260
Contributions to Provisions	1,640	1,640	1,640
Equipment, Furniture & Materials Expenses	690	690	690
Grants & Subscriptions	660	660	660
Legal Costs	115,490	116,830	118,950
Printing, Stationery & General Expenses	420	420	420
Professional Fees	770	770	770
	6,070	6,070	6,070
Total Controllable Expenditure	581,270	599,200	617,350
Total Controllable Income	(57,000)	(57,000)	(57,000)
Net Controllable Expenditure	524,270	542,200	560,350
Employee Expenses	5,800	5,880	5,790
Supplies & Services			
Communications & Computing	35,230	35,610	36,360
Printing, Stationery & General Expenses	180	160	160
Support Services			
Central Expenses	9,210	9,180	9,450
Departmental	560	570	590
Property Management	26,920	22,800	23,320
Strategic Management	9,150	9,360	9,680
Support Services	77,660	79,330	81,210
Total Non-Controllable Expenditure	164,710	162,890	166,560
Net Non-Controllable Expenditure	164,710	162,890	166,560
Homelessness & Housing Advice Net Expenditure	688,980	705,090	726,910

Community Portfolio

Glover Street

Karen Tierney

Description

Glover Street is an itinerant caravan site based in Stafford. This budget reflects rental income and the running costs of the site.

There are 12 plots on the site which are each provided with amenities for washing and toilets.

Employees

FTE Description

Not Applicable

Cost Centres

1312 Glover Street

Community Portfolio

Glover Street

Karen Tierney

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Premises Related Expenditure			
Energy Costs	2,410	2,460	2,510
Repairs & Maintenance - Buildings	6,870	7,010	7,150
Water Services	970	990	1,010
Supplies & Services			
Communications & Computing	650	650	650
Total Controllable Expenditure	10,900	11,110	11,320
Total Controllable Income	(19,170)	(25,670)	(26,190)
Net Controllable Expenditure	(8,270)	(14,560)	(14,870)
Premises Related Expenditure			
Premises Insurance	80	80	80
Support Services			
Central Expenses	850	840	870
Departmental	1,450	1,470	1,510
Property Management	4,220	4,320	4,510
Strategic Management	840	860	890
Support Services	1,810	1,840	1,890
Depreciation & Impairment Losses	70	70	70
Total Non-Controllable Expenditure	9,320	9,480	9,820
Net Non-Controllable Expenditure	9,320	9,480	9,820
Glover Street Net Expenditure	1,050	(5,080)	(5,050)

Community Portfolio

Grants & Contributions

Tim Clegg

Description

This area aims to provide the support needed by local voluntary and community sector organisations to enable them to flourish and continue to meet the needs of the local community.

Grants are allocated to organisations who support the wider priorities of the Authority and are facilitated through a grants scheme or a service level agreement.

The cost of this expenditure is met from capital resources and so there is no impact on the level of council tax.

Employees

FTE Description

Not Applicable

Cost Centres

1320 Grants & Contributions

Community Portfolio

Grants & Contributions

Tim Clegg

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Supplies & Services			
Grants & Subscriptions	128,960	128,960	128,960
Total Controllable Expenditure	128,960	128,960	128,960
Net Controllable Expenditure	128,960	128,960	128,960
Support Services			
Central Expenses	2,050	2,050	2,110
Departmental	120	120	120
Strategic Management	2,040	2,090	2,160
Support Services	1,960	2,020	2,100
Total Non-Controllable Expenditure	6,170	6,280	6,490
Net Non-Controllable Expenditure	6,170	6,280	6,490
Grants & Contributions Net Expenditure	135,130	135,240	135,450

Community Portfolio

CCTV

Robert Simpson

Description

The Council is responsible for the monitoring and maintenance of the Closed Circuit Television (CCTV) function for Stafford Borough. CCTV plays an important part in the reduction of overall crime levels within the Borough and also contributes to our residents feeling safer and more secure in the areas in which they live. The Council currently work very closely with all their strategic partners to ensure that Stafford Borough has a vibrant night time economy and that people living, visiting and working here feel safe and secure at all times. All the CCTV cameras are currently linked together and assist the Police in being able to track offenders down before and after they have committed crimes in the Borough. The cameras also act as a very good deterrent especially when located on or around large car parking areas, this can be evidenced from the relatively low levels of vehicle crime in the Borough.

Employees

FTE Description

Not Applicable

Cost Centres

1321 CCTV

Community Portfolio

CCTV

Robert Simpson

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Premises Related Expenditure			
Energy Costs	4,670	4,760	4,860
Supplies & Services			
Communications & Computing	150	150	150
Equipment, Furniture & Materials	16,000	16,000	16,000
Printing, Stationery & General Expenses	330	330	330
Third Party Payments	97,120	98,900	100,880
Total Controllable Expenditure	118,270	120,140	122,220
Net Controllable Expenditure	118,270	120,140	122,220
Premises Related Expenditure			
Premises Insurance	590	600	610
Supplies & Services			
Communications & Computing	3,990	4,030	4,110
Support Services			
Support Services	7,650	7,680	7,920
Depreciation & Impairment Losses	38,560	38,560	38,560
Total Non-Controllable Expenditure	50,790	50,870	51,200
Net Non-Controllable Expenditure	50,790	50,870	51,200
CCTV Net Expenditure	169,060	171,010	173,420

Environment Portfolio

Summary

		Original 2020-2021	Original 2021-2022	Original 2022-2023
		£	£	£
Management & Support	EN 02 - EN 03	341,880	352,820	364,040
Regulatory Services	EN 04 - EN 05	354,460	370,890	389,490
Strategic Health Delivery	EN 06 - EN 07	54,040	56,020	57,720
Partnerships Environmental Management	EN 08 - EN 09	55,360	56,000	56,640
Waste & Recycling	EN 10 - EN 11	2,780,480	2,233,580	2,428,530
Bereavement Services	EN 12 - EN 13	(1,217,020)	(1,268,340)	(1,294,340)
Misc Highways Functions (ex Planning)	EN 14 - EN 15	36,510	37,330	38,170
Drainage Services	EN 16 - EN 17	110,380	112,870	116,150
Street Scene	EN 18 - EN 19	2,164,880	1,904,030	1,954,130
Cleansing Services	EN 20 - EN 21	59,760	60,600	61,440
Dog Warden Service	EN 22 - EN 23	13,280	13,740	13,840
Pest Control	EN 24 - EN 25	46,710	51,330	55,580
Controllable Expenditure		4,800,720	3,980,870	4,241,390
Management & Support	EN 02 - EN 03	(341,880)	(352,820)	(364,040)
Regulatory Services	EN 04 - EN 05	327,200	326,580	334,720
Strategic Health Delivery	EN 06 - EN 07	17,270	17,120	17,380
Partnerships Environmental Management	EN 08 - EN 09	9,750	9,610	9,760
Waste & Recycling	EN 10 - EN 11	1,071,300	1,085,600	1,104,290
Bereavement Services	EN 12 - EN 13	534,370	540,500	549,470
Misc Highways Functions (ex Planning)	EN 14 - EN 15	57,990	58,230	58,770
Drainage Services	EN 16 - EN 17	25,570	25,880	26,610
Street Scene	EN 18 - EN 19	374,650	377,540	376,410
Cleansing Services	EN 20 - EN 21	98,290	99,760	102,220
Dog Warden Service	EN 22 - EN 23	10,340	10,600	10,910
Pest Control	EN 24 - EN 25	131,370	134,600	137,950
Non-Controllable Expenditure		2,316,220	2,333,200	2,364,450
		7,116,940	6,314,070	6,605,840

**Environment Portfolio
Management & Support
Robert Simpson**

Description

This budget provides for the overall management and support functions of the Environment Portfolio.

Employees

FTE Description

6.0 Management & Administration

Cost Centres

0304 Management & Administration

Environment Portfolio Management & Support

Robert Simpson

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Employee Expenses	308,980	319,970	331,250
Transport Related Expenditure	5,420	5,420	5,420
Supplies & Services			
Communications & Computing	23,130	23,130	23,130
Contributions to Provisions	740	740	740
Equipment, Furniture & Materials	1,810	1,810	1,810
Expenses	1,140	1,140	1,140
Printing, Stationery & General Expenses	3,360	3,360	3,360
Total Controllable Expenditure	344,580	355,570	366,850
Total Controllable Income	(2,700)	(2,750)	(2,810)
Net Controllable Expenditure	341,880	352,820	364,040
Employee Expenses	3,760	3,820	3,760
Supplies & Services			
Communications & Computing	21,580	21,810	22,270
Printing, Stationery & General Expenses	30	30	30
Support Services			
Departmental	41,800	43,030	44,370
Property Management	12,790	10,590	10,800
Support Services	18,360	19,010	19,260
Total Non-Controllable Expenditure	98,320	98,290	100,490
Total Non-Controllable Income	(440,200)	(451,110)	(464,530)
Net Non-Controllable Expenditure	(341,880)	(352,820)	(364,040)
Management & Support Net Expenditure	-	-	-

Environment Portfolio

Regulatory Services

Robert Simpson

Description

This budget provides for the work undertaken by Regulatory Services in relation to:

Food Safety - Inspection, enforcement and advice to businesses

Occupational Control - Health & Safety inspections and enforcement and advice to businesses

Licensing - of taxis, private hire vehicles, alcohol and entertainment, animals, gambling, skin registration, scrap metal, street trading and beauty industry, enforcement and compliance in relation to taxis, private hire vehicles, operator bases, premises licences and gambling premises

Environmental Enforcement - dog fouling and environmental crimes

Environmental Pollution - investigations of complaints of noise and other statutory nuisances

Employees

FTE Description

3.8 Food Safety

3.0 Environmental Pollution

2.0 Licensing

2.0 Environmental Enforcement

Cost Centres

0300 Work In Default

0302 Food Safety

0308 Occupational Control

0309 Environment Pollution

0311 Local Air Pollution Control

0313 Licensing

0329 Water Supply

0393 Environmental Enforcement

Environment Portfolio

Regulatory Services

Robert Simpson

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Employee Expenses	508,770	525,620	544,420
Premises Related Expenditure			
Water Services	3,880	3,960	4,040
Transport Related Expenditure	36,240	36,240	36,240
Supplies & Services			
Advertising/Promotions/Marketing	440	440	440
Clothes, Uniform & Laundry	150	150	150
Communications & Computing	11,160	11,160	11,160
Contributions to Provisions	2,500	2,500	2,500
Equipment, Furniture & Materials	13,660	13,660	13,660
Expenses	1,540	1,540	1,540
Legal Costs	600	600	600
Miscellaneous Expenses	15,150	15,150	15,150
Other Fees	280	280	280
Printing, Stationery & General Expenses	4,740	4,740	4,740
Professional Fees	17,620	17,620	17,620
Total Controllable Expenditure	616,730	633,660	652,540
Total Controllable Income	(262,270)	(262,770)	(263,050)
Net Controllable Expenditure	354,460	370,890	389,490
Employee Expenses	6,110	6,180	6,060
Supplies & Services			
Communications & Computing	39,160	39,580	40,430
Support Services			
Central Expenses	17,350	17,290	17,780
Departmental	278,490	285,900	294,920
Property Management	29,850	24,700	25,200
Strategic Management	17,240	17,630	18,240
Support Services	167,910	170,890	175,420
Total Non-Controllable Expenditure	556,110	562,170	578,050
Total Non-Controllable Income	(228,910)	(235,590)	(243,330)
Net Non-Controllable Expenditure	327,200	326,580	334,720
Regulatory Services Net Expenditure	681,660	697,470	724,210

Environment Portfolio

Strategic Health Delivery

Karen Tierney

Description

This budget provides for the work undertaken on health strategies and policies. This includes ensuring health and wellbeing is fully intergrated into all areas of work and promoting an asset based community development approach to supporting local communitis.

Employees

FTE Description

2.0 Strategic Health Delivery

Cost Centres

0315 Strategic Health Delivery

Environment Portfolio

Strategic Health Delivery

Karen Tierney

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Employee Expenses	77,190	57,510	53,620
Transport Related Expenditure	4,100	4,100	4,100
Supplies & Services			
Other Fees	1,930	1,230	-
Total Controllable Expenditure	<u>83,220</u>	<u>62,840</u>	<u>57,720</u>
Total Controllable Income	<u>(29,180)</u>	<u>(6,820)</u>	<u>-</u>
Net Controllable Expenditure	<u>54,040</u>	<u>56,020</u>	<u>57,720</u>
Employee Expenses	750	760	720
Supplies & Services			
Communications & Computing	7,190	7,270	7,430
Support Services			
Property Management	2,790	2,310	2,350
Support Services	6,540	6,780	6,880
Total Non-Controllable Expenditure	<u>17,270</u>	<u>17,120</u>	<u>17,380</u>
Net Non-Controllable Expenditure	<u>17,270</u>	<u>17,120</u>	<u>17,380</u>
Strategic Health Delivery Net Expenditure	<u>71,310</u>	<u>73,140</u>	<u>75,100</u>

Environment Portfolio

Partnerships Environmental Management

Karen Tierney

Description

This budget provides for the Management & Development of Local Nature Reserves, Enhancement & Protection of Biodiversity.

Employees

FTE Description

1.0 Biodiversity/LNR's

Cost Centres

0318 LNR's/Biodiversity

Environment Portfolio

Partnerships Environmental Management

Karen Tierney

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Employee Expenses	40,370	41,200	42,030
Premises Related Expenditure			
Water Services	90	90	90
Transport Related Expenditure	190	190	190
Supplies & Services			
Equipment, Furniture & Materials	6,600	6,600	6,600
Grants & Subscriptions	10,000	10,000	10,000
Other Fees	4,250	4,250	4,250
Professional Fees	3,360	3,360	3,360
Total Controllable Expenditure	64,860	65,690	66,520
Total Controllable Income	(9,500)	(9,690)	(9,880)
Net Controllable Expenditure	55,360	56,000	56,640
Employee Expenses	590	600	580
Supplies & Services			
Communications & Computing	3,990	4,030	4,110
Support Services			
Property Management	1,700	1,410	1,440
Support Services	3,470	3,570	3,630
Total Non-Controllable Expenditure	9,750	9,610	9,760
Net Non-Controllable Expenditure	9,750	9,610	9,760
Partnerships Environmental Management Net Expenditure	65,110	65,610	66,400

Environment Portfolio

Waste & Recycling

Robert Simpson

Description

This budget provides for the alternate weekly collection of household refuse from approximately 60,000 properties, a kerbside collection service for collecting and processing co-mingled recyclable materials and garden waste.

During the financial year a charge will be introduced for the collection of garden waste

A special collection service for bulky items is also available on request for a fee.

A civic amenities collection service is provided at a fee on request to Parish Councils.

Employees

FTE Description

3.2 Waste Management

Cost Centres

0305 Waste Management
0331 Garden Waste & Waste Recycling
0334 Refuse Collection - General
0335 Civic Amenities Sites
0336 Special Collections
0423 Environmental Protection
0433 Schedule 2 Waste

Environment Portfolio

Waste & Recycling

Robert Simpson

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Employee Expenses	130,090	135,320	140,680
Transport Related Expenditure	5,080	5,080	5,080
Supplies & Services			
Advertising/Promotions/Marketing	15,060	15,060	15,060
Communications & Computing	26,420	16,420	16,420
Contributions to Provisions	560	560	560
Equipment, Furniture & Materials	2,020	2,020	2,020
Expenses	830	830	830
Licences	10,000	10,000	10,000
Other Fees	58,530	58,530	58,530
Printing, Stationery & General Expenses	430	430	430
Professional Fees	4,000	4,000	4,000
Third Party Payments	4,274,470	3,973,760	4,102,990
Total Controllable Expenditure	4,527,490	4,222,010	4,356,600
Total Controllable Income	(1,747,010)	(1,988,430)	(1,928,070)
Net Controllable Expenditure	2,780,480	2,233,580	2,428,530
Employee Expenses	1,790	1,820	1,780
Supplies & Services			
Communications & Computing	11,980	12,110	12,370
Printing, Stationery & General Expenses	260	230	220
Support Services			
Central Expenses	95,140	94,850	97,570
Departmental	519,800	535,190	549,900
Strategic Management	94,420	96,570	99,910
Support Services	156,560	162,430	167,450
Depreciation & Impairment Losses	444,150	444,150	444,150
Total Non-Controllable Expenditure	1,324,100	1,347,350	1,373,350
Total Non-Controllable Income	(252,800)	(261,750)	(269,060)
Net Non-Controllable Expenditure	1,071,300	1,085,600	1,104,290
Waste & Recycling Net Expenditure	3,851,780	3,319,180	3,532,820

Environment Portfolio

Bereavement Services

Robert Simpson

Description

This budget includes the provision of services to the bereaved.

The sites include Stafford Crematorium, Tixall Road Cemetery, Stone Road Cemetery and Eccleshall Road Cemetery.

Employees

FTE Description

5.0 Crematorium

1.0 Tixall Road Cemetery

Cost Centres

0342 Tixall Road Cemetery

0343 Eccleshall Road Cemetery

0344 Stone Cemetery

0346 Crematorium

0399 National Assistance Act Burials

Environment Portfolio

Bereavement Services

Robert Simpson

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Employee Expenses	302,160	284,000	290,890
Premises Related Expenditure			
Cleaning & Domestic Supplies	1,410	1,440	1,470
Energy Costs	41,490	42,320	43,170
Rates	64,200	65,480	66,790
Repairs & Maintenance - Buildings	52,780	53,830	54,900
Water Services	2,450	2,500	2,550
Transport Related Expenditure	6,960	6,960	6,960
Supplies & Services			
Bank Charges	1,400	1,410	1,410
Catering	180	180	180
Cleaning	10,560	10,770	10,990
Clothes, Uniform & Laundry	820	820	820
Communications & Computing	28,280	28,280	28,280
Contributions to Provisions	51,420	51,420	51,420
Equipment, Furniture & Materials	92,080	92,080	92,080
Grants & Subscriptions	710	710	710
Miscellaneous Expenses	47,660	48,270	48,890
Printing, Stationery & General Expenses	5,540	5,540	5,540
Professional Fees	6,290	6,290	6,290
Security Services	1,110	1,130	1,150
Total Controllable Expenditure	717,500	703,430	714,490
Total Controllable Income	(1,934,520)	(1,971,770)	(2,008,830)
Net Controllable Expenditure	(1,217,020)	(1,268,340)	(1,294,340)
Employee Expenses	3,810	3,860	3,810
Premises Related Expenditure			
Premises Insurance	2,600	2,650	2,710
Supplies & Services			
Communications & Computing	22,380	22,610	23,080
Printing, Stationery & General Expenses	150	130	130
Support Services			
Central Expenses	44,580	44,430	45,720
Departmental	75,740	77,610	79,620
Property Management	20,390	20,930	21,870
Strategic Management	44,240	45,250	46,820
Support Services	87,110	89,660	92,340
Depreciation & Impairment Losses	233,370	233,370	233,370
Total Non-Controllable Expenditure	534,370	540,500	549,470
Net Non-Controllable Expenditure	534,370	540,500	549,470
Bereavement Services Net Expenditure	(682,650)	(727,840)	(744,870)

Environment Portfolio

Misc Highways Functions (ex Planning)

Robert Simpson

Description

Includes the maintenance of Council owned footpaths and bus shelters, provision of new and replacement street name plates, provision of a higher standard of grounds maintenance to specified areas within Stafford, improvement and maintenance of Stafford and Stone town centre street furniture and other assets and provision of well maintained footway lighting for residents of Stafford Borough.

Employees

FTE Description

Not Applicable

Cost Centres

0938 Public Footpaths
0939 Bus Shelters
0940 Street Nameplates/Naming Procedures
0942 Footway Lighting
0943 Highways Verge Cutting Subsidy
0944 Town Centre Maintenance

Environment Portfolio

Misc Highways Functions (ex Planning)

Robert Simpson

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Premises Related Expenditure			
Energy Costs	11,610	11,840	12,080
Repairs & Maintenance - Buildings	8,220	8,380	8,550
Repairs & Maintenance - Other	21,050	21,480	21,910
Supplies & Services			
Equipment, Furniture & Materials	630	630	630
Total Controllable Expenditure	<u>41,510</u>	<u>42,330</u>	<u>43,170</u>
Total Controllable Income	<u>(5,000)</u>	<u>(5,000)</u>	<u>(5,000)</u>
Net Controllable Expenditure	<u>36,510</u>	<u>37,330</u>	<u>38,170</u>
Support Services			
Departmental	10,320	10,590	10,860
Support Services	9,090	9,060	9,330
Depreciation & Impairment Losses	<u>38,580</u>	<u>38,580</u>	<u>38,580</u>
Total Non-Controllable Expenditure	<u>57,990</u>	<u>58,230</u>	<u>58,770</u>
Net Non-Controllable Expenditure	<u>57,990</u>	<u>58,230</u>	<u>58,770</u>
Misc Highways Functions (ex Planning) Net Expenditure	<u>94,500</u>	<u>95,560</u>	<u>96,940</u>

Environment Portfolio

Drainage Services

Robert Simpson

Description

The budget provides for the special levy on the Council for land drainage expenditure in respect of all non-agricultural land within the Sow and Penk Drainage Board's and the Council's area, the costs of which would otherwise be borne by the owners of property normally in areas of the borough which have previously flooded, or in areas of potential flooding.

There is also provision for the maintenance of water courses for which Stafford Borough Council is responsible.

Employees

FTE Description

Not Applicable

Cost Centres

0328 Land Drainage (Flood Defence & Watercourses)

Environment Portfolio

Drainage Services

Robert Simpson

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Premises Related Expenditure			
Repairs & Maintenance - Grounds	4,280	4,370	4,460
Supplies & Services			
Sow & Penk Drainage Board Levy	106,100	108,500	111,690
Total Controllable Expenditure	110,380	112,870	116,150
Net Controllable Expenditure	110,380	112,870	116,150
Support Services			
Central Expenses	2,090	2,090	2,150
Departmental	10,460	10,720	10,980
Strategic Management	2,070	2,120	2,190
Support Services	10,950	10,950	11,290
Total Non-Controllable Expenditure	25,570	25,880	26,610
Net Non-Controllable Expenditure	25,570	25,880	26,610
Drainage Services Net Expenditure	135,950	138,750	142,760

Environment Portfolio

Street Scene

Robert Simpson

Description

Streetscene provides a seamless integrated service for the delivery of high quality cleansing and maintenance of the street scene and public open spaces that meets the aspirations of the residents of the Borough of Stafford through the effective management and utilisation of existing resources.

Employees

FTE Description

48.5 Streetscene

6.0 Environmental Mtce Services Mgmt

Cost Centres

0359 Housing Act Works

0365 Streetscene

0427 Streetscene Additional Works

0906 Environmental Mtce Services Mgmt

Environment Portfolio

Street Scene

Robert Simpson

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Employee Expenses	1,774,960	1,829,510	1,885,520
Premises Related Expenditure			
Cleaning & Domestic Supplies	2,000	2,040	2,080
Energy Costs	20,420	20,830	21,250
Rates	250	250	250
Repairs & Maintenance - Buildings	324,600	14,850	15,110
Water Services	5,270	5,380	5,490
Transport Related Expenditure	304,320	310,030	315,850
Supplies & Services			
Catering	3,500	3,500	3,500
Clothes, Uniform & Laundry	8,640	8,640	8,640
Communications & Computing	35,920	35,920	35,920
Contributions to Provisions	102,290	102,290	102,290
Equipment, Furniture & Materials Expenses	179,140	179,180	179,220
Expenses	1,630	1,630	1,630
Grants & Subscriptions	2,980	2,980	2,980
Hospitality	3,000	3,000	3,000
Licences	20,000	20,000	20,000
Other Fees	(71,150)	(71,150)	(71,150)
Printing, Stationery & General Expenses	3,950	3,950	3,950
Professional Fees	10,200	10,200	10,200
Refuse Disposal/Collections	68,930	70,310	71,720
Security Services	5,870	5,990	6,110
Sub-Contractors	94,360	94,360	94,360
Total Controllable Expenditure	2,901,080	2,653,690	2,717,920
Total Controllable Income	(736,200)	(749,660)	(763,790)
Net Controllable Expenditure	2,164,880	1,904,030	1,954,130
Employee Expenses	30,230	30,640	30,150
Transport Related Expenditure	31,320	31,940	32,580
Supplies & Services			
Communications & Computing	65,530	66,240	67,630
Printing, Stationery & General Expenses	490	440	430
Support Services			
Departmental	5,810	6,020	6,180
Property Management	11,980	12,290	12,850
Support Services	203,640	210,800	214,000
Depreciation & Impairment Losses	287,380	287,380	287,380
Total Non-Controllable Expenditure	636,380	645,750	651,200
Total Non-Controllable Income	(261,730)	(268,210)	(274,790)
Net Non-Controllable Expenditure	374,650	377,540	376,410
Street Scene Net Expenditure	2,539,530	2,281,570	2,330,540

Environment Portfolio

Cleansing Services

Robert Simpson

Description

The Cleansing Service includes:

Street Cleansing - The Authority has a duty to ensure that relevant land and highways are, so far as is practicable, kept clear of litter and refuse;

Public Conveniences - To ensure that they are well cleaned and maintained on a day to day basis so that a good public perception can be maintained.

Employees

FTE Description

Not Applicable

Cost Centres

0321 Street Cleansing

0322 Public Conveniences

Environment Portfolio

Cleansing Services

Robert Simpson

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Premises Related Expenditure			
Energy Costs	4,080	4,160	4,240
Rates	10,430	10,640	10,850
Repairs & Maintenance - Buildings	18,790	19,170	19,550
Water Services	8,000	8,160	8,320
Supplies & Services			
Contributions to Provisions	530	530	530
Equipment, Furniture & Materials	18,260	18,280	18,300
Total Controllable Expenditure	60,090	60,940	61,790
Total Controllable Income	(330)	(340)	(350)
Net Controllable Expenditure	59,760	60,600	61,440
Premises Related Expenditure			
Premises Insurance	1,880	1,920	1,960
Support Services			
Central Expenses	14,610	14,560	14,980
Departmental	28,440	29,130	29,840
Property Management	12,410	12,730	13,300
Strategic Management	14,490	14,820	15,330
Support Services	6,970	7,110	7,320
Depreciation & Impairment Losses	19,490	19,490	19,490
Total Non-Controllable Expenditure	98,290	99,760	102,220
Net Non-Controllable Expenditure	98,290	99,760	102,220
Cleansing Services Net Expenditure	158,050	160,360	163,660

Environment Portfolio

Dog Warden Service

Robert Simpson

Description

This budget provides for the collection and kennelling of stray dogs. Work is also undertaken for Cannock Chase Council in relation to stray dog collection.

Employees

FTE Description

Not Applicable

Cost Centres

0307 Dog Warden

Environment Portfolio

Dog Warden Service

Robert Simpson

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Supplies & Services			
Advertising/Promotions/Marketing	780	780	780
Communications & Computing	400	400	400
Equipment, Furniture & Materials	1,600	1,600	1,600
Miscellaneous Expenses	6,100	6,100	6,100
Printing, Stationery & General Expenses	170	170	170
Third Party Payments	15,420	15,890	16,210
Total Controllable Expenditure	24,470	24,940	25,260
Total Controllable Income	(11,190)	(11,200)	(11,420)
Net Controllable Expenditure	13,280	13,740	13,840
Support Services			
Departmental	9,680	9,920	10,210
Support Services	660	680	700
Total Non-Controllable Expenditure	10,340	10,600	10,910
Net Non-Controllable Expenditure	10,340	10,600	10,910
Dog Warden Service Net Expenditure	23,620	24,340	24,750

Environment Portfolio

Pest Control

Robert Simpson

Description

This budget provides for the operation of the pest control service. This is also undertaken on behalf of Cannock Chase Council.

Employees

FTE description

5.0 Pest Control

Cost Centres

0312 Pest Control

Environment Portfolio

Pest Control

Robert Simpson

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Employee Expenses	160,840	168,020	175,490
Transport Related Expenditure	9,630	9,820	10,020
Supplies & Services			
Advertising/Promotions/Marketing	1,000	1,000	1,000
Clothes, Uniform & Laundry	1,000	1,000	1,000
Communications & Computing	1,190	1,190	1,190
Contributions to Provisions	16,640	16,640	16,640
Equipment, Furniture & Materials	22,760	22,760	22,760
Expenses	360	360	360
Printing, Stationery & General Expenses	120	120	120
Professional Fees	1,000	1,000	1,000
Total Controllable Expenditure	214,540	221,910	229,580
Total Controllable Income	(167,830)	(170,580)	(174,000)
Net Controllable Expenditure	46,710	51,330	55,580
Employee Expenses	2,470	2,500	2,440
Transport Related Expenditure	2,660	2,720	2,770
Supplies & Services			
Communications & Computing	18,390	18,580	18,970
Printing, Stationery & General Expenses	360	320	310
Support Services			
Central Expenses	7,300	7,280	7,480
Departmental	60,470	62,010	63,720
Strategic Management	7,240	7,410	7,670
Support Services	32,480	33,780	34,590
Total Non-Controllable Expenditure	131,370	134,600	137,950
Net Non-Controllable Expenditure	131,370	134,600	137,950
Pest Control Net Expenditure	178,080	185,930	193,530

Leisure and Culture Portfolio

Summary

		Original 2020-2021	Original 2021-2022	Original 2022-2023
		£	£	£
Leisure Section	LE 02 - LE 03	76,860	80,520	84,290
Alleyes Sports Centre	LE 04 - LE 05	79,930	-	-
Parks & Open Spaces	LE 06 - LE 07	615,720	679,810	643,970
Allotments	LE 08 - LE 09	15,830	17,290	17,380
Leisure Management Contract	LE 10 - LE 11	723,720	731,020	742,550
Leisure Strategy	LE 12 - LE 13	489,880	527,500	574,650
Stafford Gatehouse Theatre	LE 14 - LE 15	-	-	-
Ancient High House	LE 16 - LE 17	10,040	10,440	10,650
Broadeye Windmill	LE 18 - LE 19	2,020	2,050	2,080
Izaak Walton Cottage	LE 20 - LE 21	8,230	8,400	8,570
Stafford Castle	LE 22 - LE 23	12,340	12,840	13,090
Borough Tourism	LE 24 - LE 25	16,640	16,640	16,640
Controllable Expenditure		2,051,210	2,086,510	2,113,870
Leisure Section	LE 02 - LE 03	48,900	48,860	50,010
Parks & Open Spaces	LE 06 - LE 07	323,940	325,770	329,120
Allotments	LE 08 - LE 09	1,200	1,200	1,200
Leisure Management Contract	LE 10 - LE 11	1,415,200	1,415,200	1,415,200
Leisure Strategy	LE 12 - LE 13	220	200	190
Non-Controllable Expenditure		1,789,460	1,791,230	1,795,720
		3,840,670	3,877,740	3,909,590

Leisure and Culture Portfolio

Leisure Section

Karen Tierney

Description

The budget for this service cover the costs of developing and implementing leisure related policy and for monitoring and implementing section 106 funded schemes.

Employees

FTE Description

2.0 Leisure Section

Cost Centres

0602 Leisure Section

Leisure and Culture Portfolio

Leisure Section

Karen Tierney

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Employee Expenses	95,090	98,750	102,520
Transport Related Expenditure	3,180	3,180	3,180
Supplies & Services			
Clothes, Uniform & Laundry	1,170	1,170	1,170
Communications & Computing	2,070	2,070	2,070
Contributions to Provisions	310	310	310
Equipment, Furniture & Materials	1,300	1,300	1,300
Expenses	30	30	30
Grants & Subscriptions	3,400	3,400	3,400
Legal Costs	270	270	270
Printing, Stationery & General Expenses	1,600	1,600	1,600
Total Controllable Expenditure	108,420	112,080	115,850
Total Controllable Income	(31,560)	(31,560)	(31,560)
Net Controllable Expenditure	76,860	80,520	84,290
Employee Expenses	1,130	1,140	1,120
Supplies & Services			
Communications & Computing	7,190	7,270	7,430
Printing, Stationery & General Expenses	30	30	30
Support Services			
Departmental	1,400	1,420	1,460
Property Management	3,400	2,810	2,860
Support Services	35,750	36,190	37,110
Total Non-Controllable Expenditure	48,900	48,860	50,010
Net Non-Controllable Expenditure	48,900	48,860	50,010
Leisure Section Net Expenditure	125,760	129,380	134,300

Leisure and Culture Portfolio

Alleyes Sports Centre

Robert Simpson

Description

The budget is for the premises costs for the building.

Employees

Cost Centres

0625 Alleyes Sports Centre

Leisure and Culture Portfolio

Alleyes Sports Centre

Robert Simpson

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Premises Related Expenditure			
Cleaning & Domestic Supplies	2,660	-	-
Energy Costs	11,830	-	-
Premises Insurance	4,060	-	-
Rates	5,190	-	-
Repairs & Maintenance - Buildings	9,430	-	-
Water Services	3,970	-	-
Supplies & Services			
Other Fees	200	-	-
Third Party Payments	42,590	-	-
Total Controllable Expenditure	79,930	-	-
Net Controllable Expenditure	79,930	-	-
Alleyes Sports Centre Net Expenditure	79,930	-	-

Leisure and Culture Portfolio

Parks & Open Spaces

Robert Simpson

Description

This budget is targeted at the development, management and maintenance of Parks and Open Spaces across the Borough through the Parks and Open Space team. This encompasses the development of Destination Parks such as award-winning Victoria Park and Stonefield Park and the vast range of sporting and recreational facilities such as 3G and grass pitches, bowling greens, tennis courts and play areas etc.

In relation to Victoria Park this reflects the revenue element of the successful funding bid.

Staffing costs associated with providing onsite supervision at Victoria Park, Stonefield Park are included within this budget and for Wildwood Park on a seasonal basis (April-September).

This budget is also used for marketing and promoting the importance of the Parks and Green Spaces for general physical and mental wellbeing which supports the Council's Health & Wellbeing agenda.

The budget also provides for the operation of the Riverway 3G Pitch.

Employees

FTE Description

6.2 Parks & Open Spaces

1.0 HLF Victoria Park

Cost Centres

0627 Frank Jordan Community Centre

0628 Parks and Open Spaces

0773 HLF Victoria Park

0775 Riverway 3G Pitch

Leisure and Culture Portfolio

Parks & Open Spaces

Robert Simpson

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Employee Expenses	245,370	254,530	259,710
Premises Related Expenditure			
Cleaning & Domestic Supplies	2,820	2,870	2,920
Energy Costs	21,560	21,860	22,170
Premises Insurance	1,030	1,030	1,030
Rates	9,500	10,360	10,570
Rents	1,100	1,120	1,140
Repairs & Maintenance - Buildings	69,680	120,620	72,030
Repairs & Maintenance - Grounds	232,420	236,650	240,960
Repairs & Maintenance - Other	36,880	37,460	38,050
Water Services	10,200	10,400	10,610
Transport Related Expenditure	5,070	5,160	5,250
Supplies & Services			
Advertising/Promotions/Marketing	29,090	29,090	28,990
Catering	3,040	3,040	3,040
Clothes, Uniform & Laundry	1,500	1,500	1,500
Communications & Computing	3,660	3,660	3,660
Contributions to Provisions	57,210	56,660	56,060
Equipment, Furniture & Materials	36,740	36,750	36,760
Expenses	40	40	40
Grants & Subscriptions	180	180	180
Legal Costs	3,000	3,000	3,000
Licences	(760)	(760)	(760)
Miscellaneous Expenses	(2,550)	(2,550)	(2,550)
Printing, Stationery & General Expenses	150	150	150
Professional Fees	5,950	5,950	10,950
Refuse Disposal/Collections	110	110	110
Total Controllable Expenditure	780,560	846,620	812,830
Total Controllable Income	(164,840)	(166,810)	(168,860)
Net Controllable Expenditure	615,720	679,810	643,970
Employee Expenses	3,890	3,940	3,890
Premises Related Expenditure			
Premises Insurance	5,590	5,700	5,810
Transport Related Expenditure	670	680	690
Supplies & Services			
Communications & Computing	23,910	24,170	24,680
Support Services			
Central Expenses	14,750	14,700	15,120
Departmental	890	900	920
Property Management	16,530	16,370	17,040
Strategic Management	14,630	14,960	15,480
Support Services	51,470	52,740	53,880
Depreciation & Impairment Losses	191,610	191,610	191,610
Total Non-Controllable Expenditure	323,940	325,770	329,120
Net Non-Controllable Expenditure	323,940	325,770	329,120
Parks & Open Spaces Net Expenditure	939,660	1,005,580	973,090

Leisure and Culture Portfolio

Allotments

Robert Simpson

Description

Stafford Borough Council is the owner or tenant of land for cultivation as allotment plots at twenty sites in Stafford. Members of the Sub-Committee of the Stafford Borough Horticultural Committee, acting as trustees, entered into an agreement with Stafford Borough Council. This was signed on the 24th November 1998. The allotment plots are controlled and managed by the Trustees, acting as agents for the Council. Each year Stafford Borough Council pays a grant to the Trustees which has increased annually, based on the Government's Retail Price Index. The Council also pays over to the Trustees all licence fees in respect of access rights that have been received by the Council. Rents and water rates are fixed and collected from the tenants of the allotment plots by the Trustees. Maintenance of all fences, hedges and gates surrounding the sites, together with access roads, paths and land drainage ditches are the responsibility of the Trustees.

Employees

FTE Description

Not Applicable

Cost Centres

0634 Allotments

Leisure and Culture Portfolio

Allotments

Robert Simpson

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Premises Related Expenditure			
Rates	160	950	970
Rents	1,050	1,070	1,090
Repairs & Maintenance - Buildings	2,380	2,430	2,480
Supplies & Services			
Grants & Subscriptions	13,420	14,040	14,040
Total Controllable Expenditure	17,010	18,490	18,580
Total Controllable Income	(1,180)	(1,200)	(1,200)
Net Controllable Expenditure	15,830	17,290	17,380
Depreciation & Impairment Losses	1,200	1,200	1,200
Total Non-Controllable Expenditure	1,200	1,200	1,200
Net Non-Controllable Expenditure	1,200	1,200	1,200
Allotments Net Expenditure	17,030	18,490	18,580

Leisure and Culture Portfolio

Leisure Management Contract

Robert Simpson

Description

These budgets pay for the contractual payments associated with the contract to run leisure services.

Employees

FTE Description

Not Applicable

Cost Centres

0801 Stafford Leisure Centre
0803 Alleynes Sports Centre
0804 Rowley Park
0805 Sports Development
0806 Gatehouse Theatre
0807 Ancient High House
0808 Stafford Castle
0809 Izaak Walton
0810 Marketing & Events
0811 Stone Leisure Centre
0813 Freedom Performance Bond

Leisure and Culture Portfolio

Leisure Management Contract

Robert Simpson

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Supplies & Services			
Contributions to Provisions	70,380	92,950	160,590
Third Party Payments	861,260	692,760	669,490
Total Controllable Expenditure	931,640	785,710	830,080
Total Controllable Income	(207,920)	(54,690)	(87,530)
Net Controllable Expenditure	723,720	731,020	742,550
Supplies & Services			
Communications & Computing	141,940	141,940	141,940
Support Services			
Central Expenses	46,420	46,420	46,420
Departmental	6,070	6,070	6,070
Property Management	103,160	103,160	103,160
Strategic Management	89,780	89,780	89,780
Support Services	253,600	253,600	253,600
Depreciation & Impairment Losses	774,230	774,230	774,230
Total Non-Controllable Expenditure	1,415,200	1,415,200	1,415,200
Net Non-Controllable Expenditure	1,415,200	1,415,200	1,415,200
Leisure Management Contract Net Expenditure	2,138,920	2,146,220	2,157,750

Leisure and Culture Portfolio

Leisure Strategy

Robert Simpson

Description

This budget provides for the overall strategic leisure services function of the Council.

Employees

FTE Description

1.0 Leisure Strategy

Cost Centres

0812 Leisure Strategy

0814 Residual Leisure Costs

Leisure and Culture Portfolio

Leisure Strategy

Robert Simpson

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Employee Expenses	385,150	430,770	477,820
Premises Related Expenditure			
Repairs & Maintenance - Buildings	5,000	5,000	5,100
Transport Related Expenditure	1,500	1,500	1,500
Supplies & Services			
Communications & Computing	800	800	800
Grants & Subscriptions	8,000	-	-
Other Fees	87,830	87,830	87,830
Professional Fees	1,600	1,600	1,600
Total Controllable Expenditure	489,880	527,500	574,650
Net Controllable Expenditure	489,880	527,500	574,650
Supplies & Services			
Printing, Stationery & General Expenses	220	200	190
Total Non-Controllable Expenditure	220	200	190
Net Non-Controllable Expenditure	220	200	190
Leisure Strategy Net Expenditure	490,100	527,700	574,840

Leisure and Culture Portfolio

Stafford Gatehouse Theatre

Robert Simpson

Description

This budget provides for the residual system cost following outsourcing of leisure services funded from reserves.

Employees

Not applicable

Cost Centres

0636 Stafford Gatehouse

Leisure and Culture Portfolio

Stafford Gatehouse Theatre

Robert Simpson

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Supplies & Services			
Equipment, Furniture & Materials	7,590	-	-
Total Controllable Expenditure	<u>7,590</u>	<u>-</u>	<u>-</u>
Total Controllable Income	<u>(7,590)</u>	<u>-</u>	<u>-</u>
Net Controllable Expenditure	<u>-</u>	<u>-</u>	<u>-</u>
Stafford Gatehouse Theatre Net Expenditure	<u>-</u>	<u>-</u>	<u>-</u>

Leisure and Culture Portfolio

Ancient High House

Robert Simpson

Description

This budget provides for the repair and maintenance cost of the High House.

Employees

FTE Description

Not Applicable

Cost Centres

0648 Ancient High House

Leisure and Culture Portfolio

Ancient High House

Robert Simpson

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Premises Related Expenditure			
Repairs & Maintenance - Buildings	10,040	10,440	10,650
Total Controllable Expenditure	10,040	10,440	10,650
Net Controllable Expenditure	10,040	10,440	10,650
Ancient High House Net Expenditure	10,040	10,440	10,650

Leisure and Culture Portfolio

Broadeye Windmill

Robert Simpson

Description

Broadeye Windmill is a Grade II listed building built using stone reclaimed from the Elizabethan Town Hall in Market Square when the Shire Hall was built in 1794.

Stafford Borough Council own the freehold of the site with Broadeye Windmill (Stafford) Ltd, a non profit making company, holding a 25 year lease (from 2005).

The budget encompasses the maintenance of the Windmill.

Employees

FTE Description

Not Applicable

Cost Centres

0656 Broad Eye Windmill

Leisure and Culture Portfolio

Broadeye Windmill

Robert Simpson

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Premises Related Expenditure			
Energy Costs	1,180	1,200	1,220
Repairs & Maintenance - Buildings	570	580	590
Water Services	200	200	200
Supplies & Services			
Contributions to Provisions	70	70	70
Total Controllable Expenditure	2,020	2,050	2,080
Net Controllable Expenditure	2,020	2,050	2,080
Broadeye Windmill Net Expenditure	2,020	2,050	2,080

Leisure and Culture Portfolio

Izaak Walton Cottage

Robert Simpson

Description

This budget provides for the repair and maintenance cost of Izaak Walton Cottage.

Employees

Not Applicable

Cost Centres

0650 Izaak Walton Cottage

Leisure and Culture Portfolio

Izaak Walton Cottage

Robert Simpson

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Premises Related Expenditure			
Repairs & Maintenance - Buildings	8,230	8,400	8,570
Total Controllable Expenditure	8,230	8,400	8,570
Net Controllable Expenditure	8,230	8,400	8,570
Izaak Walton Cottage Net Expenditure	8,230	8,400	8,570

Leisure and Culture Portfolio

Stafford Castle

Robert Simpson

Description

This budget provides for the repair and maintenance cost of the Castle Historical Monument.

Employees

Not Applicable

Cost Centres

0652 Castle - Amenity

0655 Castle - Historical Monument

Leisure and Culture Portfolio

Stafford Castle

Robert Simpson

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Premises Related Expenditure			
Repairs & Maintenance - Buildings	12,340	12,840	13,090
Total Controllable Expenditure	12,340	12,840	13,090
Net Controllable Expenditure	12,340	12,840	13,090
Stafford Castle Net Expenditure	12,340	12,840	13,090

Leisure and Culture Portfolio

Borough Tourism

Karen Tierney

Description

This budget provides for the provision of tourism for the area. This includes: Partnership working (Staffordshire Wide Destination Management Partnership) and production of promotional material.

Employees

FTE Description

Not Applicable

Cost Centres

0646 Stafford Tourism

0647 Tourism Section

Leisure and Culture Portfolio

Borough Tourism

Karen Tierney

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Supplies & Services			
Advertising/Promotions/Marketing	3,340	3,340	3,340
Communications & Computing	1,640	1,640	1,640
Grants & Subscriptions	10,000	10,000	10,000
Printing, Stationery & General Expenses	1,270	1,270	1,270
Professional Fees	390	390	390
Total Controllable Expenditure	16,640	16,640	16,640
Net Controllable Expenditure	16,640	16,640	16,640
Borough Tourism Net Expenditure	16,640	16,640	16,640

Planning and Regeneration Portfolio

Summary

		Original 2020-2021	Original 2021-2022	Original 2022-2023
		£	£	£
Management and Support	PR 02 - PR 03	491,650	505,580	519,950
Building Control	PR 04 - PR 05	144,110	150,910	157,410
Development Management	PR 06 - PR 07	220,090	251,110	281,360
Forward Planning	PR 08 - PR 09	328,330	275,380	284,500
Land Charges - Local Searches	PR 10 - PR 11	-	-	-
Off Street Parking Services	PR 12 - PR 13	(1,343,460)	(1,323,370)	(1,297,150)
Land & Properties	PR 14 - PR 15	8,810	9,850	11,070
Economic Growth and Strategic Projects	PR 16 - PR 17	480,260	256,930	260,260
Borough Markets	PR 18 - PR 19	74,450	80,260	86,700
Controllable Expenditure		404,240	206,650	304,100
Management and Support	PR 02 - PR 03	(392,620)	(404,540)	(415,820)
Building Control	PR 04 - PR 05	63,950	59,580	61,050
Development Management	PR 06 - PR 07	863,030	861,900	883,500
Forward Planning	PR 08 - PR 09	87,410	92,820	94,380
Land Charges - Local Searches	PR 10 - PR 11	106,190	107,270	109,970
Off Street Parking Services	PR 12 - PR 13	318,940	320,040	328,060
Land & Properties	PR 14 - PR 15	107,130	107,690	109,200
Economic Growth and Strategic Projects	PR 16 - PR 17	135,300	135,850	138,990
Borough Markets	PR 18 - PR 19	159,450	161,620	164,760
Non-Controllable Expenditure		1,448,780	1,442,230	1,474,090
		1,853,020	1,648,880	1,778,190

Planning and Regeneration Portfolio

Management and Support

Karen Tierney

Description

This service includes:

The Head of Development;

The Planning Support Team provides all of the administration and technical expertise for Development Management and is the contact point for all customer planning queries. It also includes the street naming and numbering unit;

Tree Preservation Orders (TPO) give legal protection to trees or woodlands. A TPO makes carrying out works without written consent of the authority a criminal offence. There are over 500 TPO's. Each year we process around 200 applications for works on protected trees, which includes notifications of works on trees in Conservation Areas.

Employees

FTE Description

9.0 Planning Support Team

1.0 Head of Development

1.0 Tree Officer

Cost Centres

0900 Planning Support Team

0904 Head of Development

0911 Tree Preservation Orders

Planning and Regeneration Portfolio

Management and Support

Karen Tierney

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Employee Expenses	438,750	453,130	467,960
Transport Related Expenditure	8,320	8,320	8,320
Supplies & Services			
Advertising/Promotions/Marketing	31,330	31,330	31,330
Clothes, Uniform & Laundry	140	140	140
Communications & Computing	24,170	24,170	24,170
Contributions to Provisions	1,200	1,200	1,200
Equipment, Furniture & Materials	670	670	670
Expenses	1,310	1,310	1,310
Grants & Subscriptions	3,800	3,800	3,800
Miscellaneous Expenses	(400)	(400)	(400)
Printing, Stationery & General Expenses	9,120	9,120	9,120
Professional Fees	450	450	450
Total Controllable Expenditure	519,360	533,740	548,570
Total Controllable Income	(27,710)	(28,160)	(28,620)
Net Controllable Expenditure	491,650	505,580	519,950
Employee Expenses	6,280	6,370	6,350
Supplies & Services			
Communications & Computing	48,400	48,930	50,020
Printing, Stationery & General Expenses	270	250	240
Support Services			
Central Expenses	1,590	1,580	1,620
Departmental	32,980	33,510	34,350
Property Management	29,170	24,140	24,660
Strategic Management	1,580	1,620	1,710
Support Services	73,680	75,240	76,870
Total Non-Controllable Expenditure	193,950	191,640	195,820
Total Non-Controllable Income	(586,570)	(596,180)	(611,640)
Net Non-Controllable Expenditure	(392,620)	(404,540)	(415,820)
Management and Support Net Expenditure	99,030	101,040	104,130

Planning and Regeneration Portfolio

Building Control

Karen Tierney

Description

This service is now managed by Cannock Chase District Council as lead authority under a shared service arrangement.

The Building Control Unit is responsible for the enforcement of Building Regulations through a process of plan checking and site inspection. The unit is also responsible for addressing dangerous structures and control of demolition work.

Employees

FTE Description

Not Applicable

Cost Centres

0907 Building Control

Planning and Regeneration Portfolio

Building Control

Karen Tierney

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Supplies & Services			
Communications & Computing	2,230	2,230	2,230
Miscellaneous Expenses	(50)	(50)	(50)
Third Party Payments	141,930	148,730	155,230
Total Controllable Expenditure	144,110	150,910	157,410
Net Controllable Expenditure	144,110	150,910	157,410
Supplies & Services			
Printing, Stationery & General Expenses	1,720	1,550	1,510
Support Services			
Central Expenses	3,190	3,180	3,280
Departmental	3,900	3,960	4,070
Property Management	30,250	25,030	25,520
Strategic Management	3,160	3,230	3,340
Support Services	25,840	26,900	27,750
Total Non-Controllable Expenditure	68,060	63,850	65,470
Total Non-Controllable Income	(4,110)	(4,270)	(4,420)
Net Non-Controllable Expenditure	63,950	59,580	61,050
Building Control Net Expenditure	208,060	210,490	218,460

Planning and Regeneration Portfolio

Development Management

Karen Tierney

Description

This service is responsible for providing advice on planning proposals and the processing of planning applications and other related applications. It is also responsible for the investigation of complaints regarding breaches of planning control and where necessary the taking of enforcement action on planning matters.

Conservation Areas covers areas of 'special architectural or historic interest, the character or appearance of which it is desirable to preserve or enhance'. There are currently 30 such areas designated in the Borough.

Employees

FTE Description

16.0 Development Management

3.0 Development Management Enforcement

Cost Centres

0909 Development Management

0916 Conservation Areas

0960 Development Management Enforcement

Planning and Regeneration Portfolio

Development Management

Karen Tierney

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Employee Expenses	825,100	857,910	888,160
Transport Related Expenditure	40,640	40,640	40,640
Supplies & Services			
Clothes, Uniform & Laundry	1,000	1,000	1,000
Communications & Computing	8,060	8,060	8,060
Contributions to Provisions	131,200	131,200	131,200
Expenses	500	500	500
Legal Costs	25,330	25,330	25,330
Miscellaneous Expenses	(1,760)	(1,760)	(1,760)
Printing, Stationery & General Expenses	5,830	5,830	5,830
Professional Fees	23,230	23,230	23,230
Total Controllable Expenditure	1,059,130	1,091,940	1,122,190
Total Controllable Income	(839,040)	(840,830)	(840,830)
Net Controllable Expenditure	220,090	251,110	281,360
Employee Expenses	10,280	10,430	10,230
Supplies & Services			
Communications & Computing	68,490	69,350	70,820
Printing, Stationery & General Expenses	3,400	3,110	3,030
Support Services			
Central Expenses	37,860	37,780	38,680
Departmental	444,930	448,180	460,390
Property Management	54,810	45,430	46,320
Strategic Management	37,430	38,230	39,550
Support Services	203,820	207,380	212,470
Depreciation & Impairment Losses	4,050	4,050	4,050
Total Non-Controllable Expenditure	865,070	863,940	885,540
Total Non-Controllable Income	(2,040)	(2,040)	(2,040)
Net Non-Controllable Expenditure	863,030	861,900	883,500
Development Management Net Expenditure	1,083,120	1,113,010	1,164,860

Planning and Regeneration Portfolio

Forward Planning

Karen Tierney

Description

The budget covers the following services:

Forward Planning is responsible for Planning Policy in the Borough including land use monitoring;

Buildings of Historic Interest covers over 800 listed buildings in Stafford Borough. Written Consent is needed to carry out works of alteration to Listed Buildings;

Employees

FTE Description

4.9 Forward Planning

Cost Centres

0912 Forward Planning

Planning and Regeneration Portfolio

Forward Planning

Karen Tierney

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Employee Expenses	222,120	216,000	225,120
Transport Related Expenditure	11,560	11,560	11,560
Supplies & Services			
Advertising/Promotions/Marketing	1,300	1,300	1,300
Communications & Computing	1,380	1,380	1,380
Contributions to Provisions Expenses	96,030	33,030	33,030
Grants & Subscriptions	600	600	600
Local Plan Inquiry	11,150	11,150	11,150
Miscellaneous Expenses	118,080	75,000	100,000
Printing, Stationery & General Expenses	(1,990)	(1,990)	(1,990)
Professional Fees	1,960	1,960	1,960
	390	390	390
Total Controllable Expenditure	462,580	350,380	384,500
Total Controllable Income	(134,250)	(75,000)	(100,000)
Net Controllable Expenditure	328,330	275,380	284,500
Employee Expenses	3,200	3,240	3,160
Supplies & Services			
Communications & Computing	29,220	29,530	30,150
Printing, Stationery & General Expenses	2,370	2,150	2,100
Support Services			
Central Expenses	10,530	10,490	10,790
Departmental	35,200	34,610	35,570
Property Management	14,990	12,410	12,660
Strategic Management	10,440	10,680	11,040
Support Services	41,940	42,740	43,640
Total Non-Controllable Expenditure	147,890	145,850	149,110
Total Non-Controllable Income	(60,480)	(53,030)	(54,730)
Net Non-Controllable Expenditure	87,410	92,820	94,380
Forward Planning Net Expenditure	415,740	368,200	378,880

Planning and Regeneration Portfolio

Land Charges - Local Searches

Karen Tierney

Description

It is a statutory function for the Council to hold a register of local land charges for properties within the Borough. Local Authority searches are co-ordinated and Official Certificates of Search are issued for land searches within Stafford Borough.

Employees

FTE Description

1.6 Land Charges - Local Searches

Cost Centres

0932 Land Charges - Local Searches

Planning and Regeneration Portfolio

Land Charges - Local Searches

Karen Tierney

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Employee Expenses	43,950	45,440	46,960
Supplies & Services			
Communications & Computing	70	70	70
Contributions to Provisions	3,080	3,080	3,080
Miscellaneous Expenses	(930)	(930)	(930)
Other Fees	73,850	72,360	70,840
Total Controllable Expenditure	120,020	120,020	120,020
Total Controllable Income	(120,020)	(120,020)	(120,020)
Net Controllable Expenditure	-	-	-
Employee Expenses	930	940	920
Supplies & Services			
Communications & Computing	5,590	5,650	5,760
Printing, Stationery & General Expenses	510	460	450
Support Services			
Central Expenses	5,670	5,650	5,810
Departmental	73,400	74,660	76,630
Property Management	3,400	2,810	2,860
Strategic Management	5,630	5,760	5,960
Support Services	11,060	11,340	11,580
Total Non-Controllable Expenditure	106,190	107,270	109,970
Net Non-Controllable Expenditure	106,190	107,270	109,970
Land Charges - Local Searches Net Expenditure	106,190	107,270	109,970

Planning and Regeneration Portfolio

Off Street Parking Services

Robert Simpson

Description

There are 19 car parks in Stafford giving a total of 2,929 long, short variable, free and permit holder only spaces. There are 4 car parks in Stone giving a total of 269 short, variable and disables only spaces only.

We will ensure parking policy interventions are operated effectively and contribute to the wider objectives of transport planning and economic development within the provisions of the relevant legislation.

SBC off street parking enforcement is an outsourced contracted operation which also provides cash collection and banking, ambassadorial roles and environmental crime enforcement actively performed on an advanced planning basis in accordance with Traffic Management Act 2004 and Staffordshire joint parking policy.

Employees

FTE Description

0.8 Off Street Parking Services

Cost Centres

0933 Off Street Parking Services

0979 Waterfront Car Park

0980 Riverside Car Park

Planning and Regeneration Portfolio

Off Street Parking Services

Robert Simpson

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Employee Expenses	36,090	37,330	38,580
Premises Related Expenditure			
Cleaning & Domestic Supplies	71,240	72,660	74,120
Energy Costs	122,180	126,100	130,160
Premises Insurance	3,000	3,060	3,120
Rates	431,490	455,200	464,290
Rents	24,310	24,800	25,300
Repairs & Maintenance - Buildings	100,750	102,770	104,830
Repairs & Maintenance - Other	34,350	35,040	35,740
Water Services	8,200	8,370	8,540
Transport Related Expenditure	2,860	2,890	2,930
Supplies & Services			
Advertising/Promotions/Marketing	1,460	1,460	1,460
Bank Charges	39,530	39,530	39,530
Communications & Computing	4,130	4,130	4,130
Contributions to Provisions	1,870	1,870	1,870
Equipment, Furniture & Materials	23,800	23,800	23,800
Grants & Subscriptions	2,500	2,500	2,500
Licences	100	100	100
Miscellaneous Expenses	10,000	10,000	10,000
Printing, Stationery & General Expenses	7,560	7,560	7,560
Security Services	9,400	9,820	10,020
Third Party Payments	330,420	331,340	337,970
Total Controllable Expenditure	1,265,240	1,300,330	1,326,550
Total Controllable Income	(2,608,700)	(2,623,700)	(2,623,700)
Net Controllable Expenditure	(1,343,460)	(1,323,370)	(1,297,150)
Employee Expenses	460	470	460
Premises Related Expenditure			
Premises Insurance	14,160	14,440	14,730
Supplies & Services			
Communications & Computing	3,200	3,240	3,310
Support Services			
Central Expenses	34,380	34,270	35,260
Departmental	12,540	12,880	13,260
Property Management	38,770	35,530	36,680
Strategic Management	34,110	34,890	36,100
Support Services	116,320	119,320	123,260
Depreciation & Impairment Losses	65,000	65,000	65,000
Total Non-Controllable Expenditure	318,940	320,040	328,060
Net Non-Controllable Expenditure	318,940	320,040	328,060
Off Street Parking Services Net Expenditure	(1,024,520)	(1,003,330)	(969,090)

Planning and Regeneration Portfolio

Land & Properties

Neville Raby

Description

This budget provides for the repairs and maintenance of Public Clocks, Gaol Square Clock and General Land and Properties within the Borough.

It also provides for the upkeep & maintenance of War Memorials owned by the Council to encourage a proud public perception in the history of Stafford Borough.

Employees

FTE Description

Not Applicable

Cost Centres

0914 War Memorials

0917 Public Clocks

0931 Shopmobility

0948 General Land & Premises

Planning and Regeneration Portfolio

Land & Properties

Neville Raby

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Premises Related Expenditure			
Energy Costs	690	700	710
Rates	17,740	18,090	18,450
Repairs & Maintenance - Buildings	37,270	38,010	38,770
Repairs & Maintenance - Grounds	4,240	4,330	4,420
Supplies & Services			
Contributions to Provisions	580	580	580
Grants & Subscriptions	1,010	1,010	1,010
Other Fees	420	420	420
Total Controllable Expenditure	61,950	63,140	64,360
Total Controllable Income	(53,140)	(53,290)	(53,290)
Net Controllable Expenditure	8,810	9,850	11,070
Premises Related Expenditure			
Premises Insurance	930	950	960
Support Services			
Central Expenses	2,510	2,500	2,560
Departmental	150	150	150
Property Management	17,740	18,200	19,020
Strategic Management	2,500	2,560	2,650
Support Services	17,560	17,590	18,120
Depreciation & Impairment Losses	65,740	65,740	65,740
Total Non-Controllable Expenditure	107,130	107,690	109,200
Net Non-Controllable Expenditure	107,130	107,690	109,200
Land & Properties Net Expenditure	115,940	117,540	120,270

Planning and Regeneration Portfolio

Economic Growth and Strategic Projects

Karen Tierney

Description

The Economic Growth and Strategic Projects Team covers a number of areas

Enabling new and existing businesses to grow and build confidence in Stafford Borough as a hub of productivity with a balance economy.

Leading on the delivery of infrastructure led commercial and housing growth to shape Stafford Borough as the best place to invest.

Understanding and unlocking the economic growth opportunities in our rural areas.

Developing access to learning for all to create a local workforce with specialist skills that can respond to our ambitions for growth.

Taking pride in our County Town status and maximising our visitor offer in the market towns of Stone and Eccleshall and villages across the Borough.

Employees

FTE Description

5.8 Economic Development

Cost Centres

0919 Economic Development

0920 Town Centre Management

0941 Christmas Lights

Planning and Regeneration Portfolio

Economic Growth and Strategic Projects

Karen Tierney

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Employee Expenses	355,150	302,980	291,020
Premises Related Expenditure			
Energy Costs	1,500	1,530	1,560
Repairs & Maintenance - Other	32,620	33,270	33,940
Transport Related Expenditure	2,500	2,500	2,500
Supplies & Services			
Advertising/Promotions/Marketing	7,990	7,990	7,990
Clothes, Uniform & Laundry	390	390	390
Communications & Computing	10,270	10,270	6,770
Contributions to Provisions	2,290	2,290	2,290
Equipment, Furniture & Materials	3,580	3,580	3,580
Expenses	1,870	1,870	1,870
Grants & Subscriptions	43,340	3,340	3,340
Local Plan Inquiry	50,000	-	-
Miscellaneous Expenses	(1,170)	(1,170)	(1,170)
Other Fees	500	500	500
Printing, Stationery & General Expenses	5,130	5,130	5,130
Professional Fees	190,000	-	-
Total Controllable Expenditure	705,960	374,470	359,710
Total Controllable Income	(225,700)	(117,540)	(99,450)
Net Controllable Expenditure	480,260	256,930	260,260
Employee Expenses	2,060	2,080	2,040
Supplies & Services			
Communications & Computing	13,570	13,710	14,000
Printing, Stationery & General Expenses	250	220	210
Support Services			
Central Expenses	7,410	7,400	7,600
Departmental	93,290	72,640	74,140
Property Management	13,220	12,220	12,630
Strategic Management	7,350	7,520	7,780
Support Services	33,780	34,260	35,010
Depreciation & Impairment Losses	12,380	12,380	12,380
Total Non-Controllable Expenditure	183,310	162,430	165,790
Total Non-Controllable Income	(48,010)	(26,580)	(26,800)
Net Non-Controllable Expenditure	135,300	135,850	138,990
Economic Growth and Strategic Projects Net Expenditure	615,560	392,780	399,250

Planning and Regeneration Portfolio

Borough Markets

Robert Simpson

Description

St John's Indoor Market in Stafford offers traders the potential of a four day trading week within the facility. Consumers who live in the Borough or who are visiting the town are able to shop for a wide selection of goods including food, clothing and electrical goods.

Makers Market held monthly at stafford outside.

Monthly Farmers' Markets are held in both Stafford and Stone at outdoor venues.

Employees

FTE	Description
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3.9	Stafford Market
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Cost Centres

0347	Stafford Market
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0348	Farmers' Market
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Planning and Regeneration Portfolio

Borough Markets

Robert Simpson

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Employee Expenses	118,990	122,930	126,960
Premises Related Expenditure			
Cleaning & Domestic Supplies	12,280	12,530	12,660
Energy Costs	38,850	39,630	40,430
Premises Insurance	2,740	2,800	2,860
Rates	51,150	52,170	53,210
Repairs & Maintenance - Buildings	36,770	37,510	38,260
Water Services	2,030	2,070	2,110
Transport Related Expenditure	850	850	850
Supplies & Services			
Advertising/Promotions/Marketing	9,390	9,390	9,390
Clothes, Uniform & Laundry	500	500	500
Communications & Computing	4,160	4,160	4,160
Contributions to Provisions	2,690	2,690	2,690
Equipment, Furniture & Materials Expenses	2,770 320	2,780 320	2,790 320
Grants & Subscriptions	640	640	640
Licences	200	200	200
Printing, Stationery & General Expenses	760	760	760
Professional Fees	35,600	35,600	35,600
Refuse Disposal/Collections	10,780	11,000	11,220
Security Services	3,520	3,590	3,660
Total Controllable Expenditure	334,990	342,120	349,270
Total Controllable Income	(260,540)	(261,860)	(262,570)
Net Controllable Expenditure	74,450	80,260	86,700
Employee Expenses	1,950	1,980	1,930
Supplies & Services			
Communications & Computing	14,390	14,540	14,850
Printing, Stationery & General Expenses	40	40	40
Support Services			
Central Expenses	11,240	11,200	11,530
Departmental	22,590	23,190	23,880
Property Management	14,180	14,560	15,220
Strategic Management	11,150	11,400	11,790
Support Services	31,880	32,680	33,490
Depreciation & Impairment Losses	52,030	52,030	52,030
Total Non-Controllable Expenditure	159,450	161,620	164,760
Net Non-Controllable Expenditure	159,450	161,620	164,760
Borough Markets Net Expenditure	233,900	241,880	251,460

Resources Portfolio

Summary

		Original 2020-2021	Original 2021-2022	Original 2022-2023
		£	£	£
Public Buildings	RE 02 - RE 03	827,590	654,240	669,220
Facilities Management	RE 04 - RE 05	206,720	214,180	221,950
Executive Management	RE 06 - RE 07	215,710	221,450	227,250
Corporate Business and Partnerships	RE 08 - RE 09	316,130	327,770	339,550
Communications	RE 10 - RE 11	153,780	158,090	162,490
Customer Services	RE 12 - RE 13	335,080	368,840	379,610
Out of Hours Service	RE 14 - RE 15	6,980	6,980	6,980
Law and Administration	RE 16 - RE 17	1,004,130	1,034,270	1,066,110
Finance	RE 18 - RE 19	574,940	593,400	613,790
Audit, Risk, Resilience and Procurement	RE 20 - RE 21	234,400	240,690	247,520
Human Resources Services	RE 22 - RE 23	429,320	441,970	428,140
Technology	RE 24 - RE 25	858,640	877,880	893,370
Members Services	RE 26 - RE 27	298,990	304,250	309,620
Revenues & Benefits	RE 28 - RE 29	626,460	672,070	715,630
Housing Benefit Payments	RE 30 - RE 31	-	-	-
Parish Councils	RE 32 - RE 33	51,000	51,000	51,000
Corporate and Democratic Core	RE 34 - RE 35	126,770	126,770	126,770
Non-Distributed Costs	RE 36 - RE 37	292,660	298,510	304,480
Asset Management/Energy Conservation	RE 38 - RE 39	32,560	32,560	32,560
Electoral Registration	RE 40 - RE 41	43,200	43,200	43,200
Elections	RE 42 - RE 43	39,500	39,500	39,500
Insurance Premiums	RE 46 - RE 47	175,900	179,420	183,010
Items to be Allocated	RE 48 - RE 49	(125,000)	(155,000)	(155,000)
Controllable Expenditure		6,725,460	6,732,040	6,906,750
Public Buildings	RE 02 - RE 03	(788,650)	(614,080)	(627,600)
Facilities Management	RE 04 - RE 05	(206,720)	(214,180)	(221,950)
Executive Management	RE 06 - RE 07	(215,710)	(221,450)	(227,250)
Corporate Business and Partnerships	RE 08 - RE 09	(305,740)	(317,000)	(328,390)
Communications	RE 10 - RE 11	(153,780)	(158,090)	(162,490)
Customer Services	RE 12 - RE 13	(335,080)	(368,840)	(379,610)
Law and Administration	RE 16 - RE 17	(1,056,780)	(1,088,170)	(1,120,830)
Finance	RE 18 - RE 19	(574,940)	(593,400)	(613,790)
Audit, Risk, Resilience and Procurement	RE 20 - RE 21	(177,400)	(182,630)	(188,070)
Human Resources Services	RE 22 - RE 23	(365,470)	(376,280)	(362,110)
Technology	RE 24 - RE 25	(685,810)	(702,750)	(715,650)
Members Services	RE 26 - RE 27	(298,990)	(304,250)	(309,620)
Revenues & Benefits	RE 28 - RE 29	357,290	340,620	348,520
Parish Councils	RE 32 - RE 33	4,190	4,220	4,340
Corporate and Democratic Core	RE 34 - RE 35	1,318,610	1,300,800	1,330,960
Asset Management/Energy Conservation	RE 38 - RE 39	16,050	16,480	17,220
Electoral Registration	RE 40 - RE 41	102,240	103,400	106,130
Elections	RE 42 - RE 43	105,730	107,130	110,050
Charities Administration	RE 44 - RE 45	5,230	5,310	5,460
Insurance Premiums	RE 46 - RE 47	(175,900)	(179,420)	(183,010)
Non-Controllable Expenditure		(3,431,630)	(3,442,580)	(3,517,690)
		3,293,830	3,289,460	3,389,060

Resources Portfolio

Public Buildings

Neville Raby

Description

This budget includes all expenditure in relation to the operational costs for construction, repairs and maintenance within the portfolio of public buildings.

It is there to ensure that the building fabric, electrical and mechanical structure is maintained effectively and efficiently ensuring all appropriate statutory compliance is achieved relating to asbestos, legionella etc.

Employees

FTE Description

2.0 Civic Centre

Cost Centres

0000 Civic Centre

0001 Stone Area Office

0069 Highfields Office (Capital charges & Insurance only)

Resources Portfolio

Public Buildings

Neville Raby

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Employee Expenses	63,970	65,640	67,320
Premises Related Expenditure			
Cleaning & Domestic Supplies	4,880	4,980	5,080
Energy Costs	108,890	112,580	116,410
Rates	221,720	226,160	230,690
Rents	731,600	731,600	731,600
Repairs & Maintenance - Buildings	115,380	117,690	120,040
Water Services	10,080	10,280	10,480
Transport Related Expenditure	30	30	30
Supplies & Services			
Cleaning	96,460	98,390	100,360
Clothes, Uniform & Laundry	200	200	200
Communications & Computing	1,460	1,460	1,460
Contributions to Provisions	2,810	2,810	2,810
Equipment, Furniture & Materials	21,980	22,250	22,530
Printing, Stationery & General Expenses	760	760	760
Professional Fees	2,600	2,600	2,600
Refuse Disposal/Collections	1,860	1,900	1,940
Total Controllable Expenditure	1,384,680	1,399,330	1,414,310
Total Controllable Income	(557,090)	(745,090)	(745,090)
Net Controllable Expenditure	827,590	654,240	669,220
Employee Expenses	1,130	1,140	1,120
Premises Related Expenditure			
Premises Insurance	19,730	20,120	20,530
Supplies & Services			
Communications & Computing	7,190	7,270	7,430
Support Services			
Property Management	37,200	38,160	39,900
Support Services	47,710	48,650	49,260
Depreciation & Impairment Losses	120,810	120,810	120,810
Total Non-Controllable Expenditure	233,770	236,150	239,050
Total Non-Controllable Income	(1,022,420)	(850,230)	(866,650)
Net Non-Controllable Expenditure	(788,650)	(614,080)	(627,600)
Public Buildings Net Expenditure	38,940	40,160	41,620

Resources Portfolio
Facilities Management
Neville Raby

Description

The Property Services section is responsible for responsive maintenance issues, caretaking and security measures for the Civic Centre.

Employees

FTE Description

3.8 Public Buildings Team

Cost Centres

0066 Public Buildings Team

Resources Portfolio Facilities Management

Neville Raby

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Employee Expenses	195,500	202,960	210,730
Transport Related Expenditure	7,380	7,380	7,380
Supplies & Services			
Clothes, Uniform & Laundry	200	200	200
Communications & Computing	1,650	1,650	1,650
Equipment, Furniture & Materials	800	800	800
Printing, Stationery & General Expenses	1,190	1,190	1,190
Total Controllable Expenditure	<u>206,720</u>	<u>214,180</u>	<u>221,950</u>
Net Controllable Expenditure	<u>206,720</u>	<u>214,180</u>	<u>221,950</u>
Employee Expenses	2,260	2,290	2,250
Supplies & Services			
Communications & Computing	14,390	14,540	14,850
Support Services			
Property Management	19,580	16,200	16,520
Support Services	17,960	18,450	18,500
Total Non-Controllable Expenditure	<u>54,190</u>	<u>51,480</u>	<u>52,120</u>
Total Non-Controllable Income	<u>(260,910)</u>	<u>(265,660)</u>	<u>(274,070)</u>
Net Non-Controllable Expenditure	<u>(206,720)</u>	<u>(214,180)</u>	<u>(221,950)</u>
Facilities Management Net Expenditure	<u>-</u>	<u>-</u>	<u>-</u>

Resources Portfolio

Executive Management

Tim Clegg

Description

This budget reflects the cost to Stafford Borough Council of the office of the Chief Executive including any expenses incurred as a result of their day to day duties.

Employees

FTE Description

1.0 Executive Management

Cost Centres

0003 Executive Management

0166 Brexit

Resources Portfolio

Executive Management

Tim Clegg

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Employee Expenses	173,940	179,680	185,480
Transport Related Expenditure	2,600	2,600	2,600
Supplies & Services			
Communications & Computing	840	840	840
Contributions to Provisions	1,040	1,040	1,040
Equipment, Furniture & Materials	200	200	200
Expenses	2,360	2,360	2,360
Grants & Subscriptions	23,130	23,130	23,130
Hospitality	1,800	1,800	1,800
Printing, Stationery & General Expenses	1,100	1,100	1,100
Professional Fees	8,700	8,700	8,700
Total Controllable Expenditure	215,710	221,450	227,250
Net Controllable Expenditure	215,710	221,450	227,250
Employee Expenses	590	600	580
Supplies & Services			
Communications & Computing	3,990	4,030	4,110
Printing, Stationery & General Expenses	560	500	490
Support Services			
Property Management	14,470	11,980	12,220
Strategic Management	26,770	27,480	28,490
Support Services	7,190	7,330	7,500
Total Non-Controllable Expenditure	53,570	51,920	53,390
Total Non-Controllable Income	(269,280)	(273,370)	(280,640)
Net Non-Controllable Expenditure	(215,710)	(221,450)	(227,250)
Executive Management Net Expenditure	-	-	-

Resources Portfolio

Corporate Business and Partnerships

Tim Clegg

Description

This budget provides for the executive support services to the Chief Executive, Leader of the Council and Cabinet. The budget provides for activities in respect of business planning for the organisation and the management of specific corporate functions such as strategic policy and partnerships across the borough, performance and project management, transformation and service improvement voluntary sector provision and community engagement, equalities and asset management.

In addition to this the wider function encapsulates statutory responsibilities to community safety, anti-social behaviour, prevent and safeguarding children and adults at risk of abuse and neglect.

Employees

FTE Description

5.9 Corporate Business & Partnerships

Cost Centres

0002 Corporate Business & Partnerships

0052 Corporate EDRM

Resources Portfolio

Corporate Business and Partnerships

Tim Clegg

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Employee Expenses	268,450	280,400	291,790
Transport Related Expenditure	2,280	2,280	2,280
Supplies & Services			
Advertising/Promotions/Marketing	470	470	470
Communications & Computing	11,650	12,030	12,420
Contributions to Provisions	620	620	620
Equipment, Furniture & Materials	800	800	800
Expenses	900	900	900
Grants & Subscriptions	100	100	100
Hospitality	200	200	200
Other Fees	21,080	20,390	20,390
Printing, Stationery & General Expenses	1,580	1,580	1,580
Professional Fees	8,000	8,000	8,000
Total Controllable Expenditure	316,130	327,770	339,550
Net Controllable Expenditure	316,130	327,770	339,550
Employee Expenses	3,260	3,300	3,250
Supplies & Services			
Communications & Computing	20,780	21,000	21,450
Printing, Stationery & General Expenses	120	110	110
Support Services			
Property Management	19,370	16,030	16,340
Support Services	30,980	31,660	32,240
Total Non-Controllable Expenditure	74,510	72,100	73,390
Total Non-Controllable Income	(380,250)	(389,100)	(401,780)
Net Non-Controllable Expenditure	(305,740)	(317,000)	(328,390)
Corporate Business and Partnerships Net Expenditure	10,390	10,770	11,160

Resources Portfolio

Communications

Ian Curran

Description

This service provides external and internal communications across the authority including working with the traditional press and social media, website maintenance as well as development and sectional support for the Chief Executive, cabinet members, individual councillors and officers.

The graphic design service provides a design, production and advice service for the council creating a wide range of promotional materials such as brochures, ads, newsletters, flyers, leaflets, posters, billboards and exhibition material.

Employees

FTE Description

1.7 Communications

1.0 Graphic Design

Cost Centres

0009 Communications

0091 Graphic Design

Resources Portfolio

Communications

Ian Curran

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Employee Expenses	128,560	132,870	137,270
Transport Related Expenditure	80	80	80
Supplies & Services			
Advertising/Promotions/Marketing	9,400	9,400	9,400
Communications & Computing	4,140	4,140	4,140
Contributions to Provisions	520	520	520
Equipment, Furniture & Materials	4,030	4,030	4,030
Expenses	1,100	1,100	1,100
Licences	1,700	1,700	1,700
Printing, Stationery & General Expenses	850	850	850
Professional Fees	3,400	3,400	3,400
Total Controllable Expenditure	<u>153,780</u>	<u>158,090</u>	<u>162,490</u>
Net Controllable Expenditure	<u>153,780</u>	<u>158,090</u>	<u>162,490</u>
Employee Expenses	1,550	1,580	1,540
Supplies & Services			
Communications & Computing	10,380	10,490	10,700
Printing, Stationery & General Expenses	10	10	10
Support Services			
Property Management	17,380	14,370	14,660
Support Services	109,310	110,590	113,720
Total Non-Controllable Expenditure	<u>138,630</u>	<u>137,040</u>	<u>140,630</u>
Total Non-Controllable Income	<u>(292,410)</u>	<u>(295,130)</u>	<u>(303,120)</u>
Net Non-Controllable Expenditure	<u>(153,780)</u>	<u>(158,090)</u>	<u>(162,490)</u>
Communications Net Expenditure	<u>-</u>	<u>-</u>	<u>-</u>

Resources Portfolio

Customer Services

Robert Simpson

Description

This budget provides for Customer Services of the Council which encompasses the Customer Services Framework; Equalities & Diversity and all aspects of complaints, compliments & comments.

The service is concerned with ensuring all services are accessible to our customers.

Employees

FTE Description

10.0 Customer Services

Cost Centres

0064 Customer Services

Resources Portfolio

Customer Services

Robert Simpson

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Employee Expenses	326,270	360,030	370,800
Supplies & Services			
Clothes, Uniform & Laundry	3,000	3,000	3,000
Communications & Computing	70	70	70
Equipment, Furniture & Materials	1,260	1,260	1,260
Expenses	300	300	300
Printing, Stationery & General Expenses	630	630	630
Professional Fees	3,550	3,550	3,550
Total Controllable Expenditure	335,080	368,840	379,610
Net Controllable Expenditure	335,080	368,840	379,610
Employee Expenses	5,410	5,480	5,380
Supplies & Services			
Communications & Computing	35,960	36,350	37,120
Printing, Stationery & General Expenses	370	330	320
Support Services			
Departmental	7,910	8,140	8,390
Property Management	21,580	17,860	18,210
Support Services	17,840	17,890	17,830
Total Non-Controllable Expenditure	89,070	86,050	87,250
Total Non-Controllable Income	(424,150)	(454,890)	(466,860)
Net Non-Controllable Expenditure	(335,080)	(368,840)	(379,610)
Customer Services Net Expenditure	-	-	-

Resources Portfolio
Out of Hours Service
Robert Simpson

Description

This budget provides for the Out of Hours Service customer response and emergency service via our telephone system which is delivered by another local authority.

Employees

FTE Description

Not Applicable

Cost Centres

0070 Out of Hours Service

Resources Portfolio

Out of Hours Service

Robert Simpson

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Supplies & Services			
Professional Fees	6,980	6,980	6,980
Total Controllable Expenditure	<u>6,980</u>	<u>6,980</u>	<u>6,980</u>
Net Controllable Expenditure	<u>6,980</u>	<u>6,980</u>	<u>6,980</u>
Out of Hours Service Net Expenditure	<u><u>6,980</u></u>	<u><u>6,980</u></u>	<u><u>6,980</u></u>

Resources Portfolio

Law and Administration

Ian Curran

Description

This budget provides for the Democratic and Corporate Services Unit and the Legal Services Unit.

The Democratic Services Unit carries out functions related to Elections and Electoral Registration, Committee Administration and various Corporate Support functions, including cashiers and mayoral functions.

The Legal Services Unit provides a Legal service to the Council and, under a shared service agreement, to Cannock Chase District Council. It also carries out functions relating to estates and the land terrier, data protection, freedom of information and management of the Salting's mobile home park.

Employees

FTE Description

- 1.0 Head of Law and Admin
- 2.0 Democratic Administration
- 10.3 Legal
- 3.0 Electoral Unit
- 6.5 Corporate Support
- 3.5 Corporate Administration
- 1.0 Mayoral Support

Cost Centres

- 0005 Democratic Administration
- 0006 Legal
- 0011 Elections Unit
- 0012 Information Governance
- 0071 Head of Law & Admin Services
- 0087 Corporate Support
- 0088 Corporate Administration
- 0089 Mayoral Support
- 1211 The Saltings

Resources Portfolio

Law and Administration

Ian Curran

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Employee Expenses	1,202,310	1,243,400	1,286,470
Premises Related Expenditure			
Repairs & Maintenance - Buildings	2,330	2,380	2,430
Transport Related Expenditure	7,260	7,260	7,260
Supplies & Services			
Advertising/Promotions/Marketing	310	310	310
Catering	2,500	2,500	2,500
Civic Expenses	7,760	7,760	7,760
Clothes, Uniform & Laundry	1,760	1,760	1,760
Communications & Computing	24,560	24,560	24,560
Contributions to Provisions	5,340	5,340	5,340
Equipment, Furniture & Materials	15,410	15,410	15,410
Expenses	16,030	16,300	16,570
Floral Work	1,150	1,150	1,150
Grants & Subscriptions	3,200	3,200	3,200
Hospitality	5,560	5,560	5,560
Miscellaneous Expenses	(50)	(50)	(50)
Printing, Stationery & General Expenses	40,240	40,240	40,240
Professional Fees	14,360	14,360	14,360
Security Services	1,830	1,870	1,910
Third Party Payments	37,180	37,640	38,540
Total Controllable Expenditure	1,389,040	1,430,950	1,475,280
Total Controllable Income	(384,910)	(396,680)	(409,170)
Net Controllable Expenditure	1,004,130	1,034,270	1,066,110
Employee Expenses	15,180	15,360	15,060
Transport Related Expenditure	540	550	560
Supplies & Services			
Communications & Computing	100,690	101,780	103,920
Printing, Stationery & General Expenses	2,440	2,200	2,160
Support Services			
Central Expenses	1,560	1,550	1,580
Departmental	90	90	90
Property Management	174,600	145,550	148,580
Strategic Management	1,550	1,590	1,640
Support Services	248,300	252,830	258,770
Total Non-Controllable Expenditure	544,950	521,500	532,360
Total Non-Controllable Income	(1,601,730)	(1,609,670)	(1,653,190)
Net Non-Controllable Expenditure	(1,056,780)	(1,088,170)	(1,120,830)
Law and Administration Net Expenditure	(52,650)	(53,900)	(54,720)

Resources Portfolio

Finance

Neville Raby

Description

Finance is a shared service led by Cannock Chase District Council.

The principal functions of the Financial Services team comprise corporate accountancy, financial planning, treasury management and the maintenance of financial systems.

Employees

FTE Description

Not Applicable

Cost Centres

0014 Financial Services

0022 Head of Finance

Resources Portfolio

Finance

Neville Raby

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Supplies & Services			
Communications & Computing	1,560	1,560	1,560
Third Party Payments	573,380	591,840	612,230
Total Controllable Expenditure	574,940	593,400	613,790
Net Controllable Expenditure	574,940	593,400	613,790
Supplies & Services			
Communications & Computing	15,180	15,340	15,660
Printing, Stationery & General Expenses	170	150	150
Support Services			
Property Management	11,790	9,760	9,950
Support Services	58,560	59,090	60,710
Depreciation & Impairment Losses	7,960	7,960	7,960
Total Non-Controllable Expenditure	93,660	92,300	94,430
Total Non-Controllable Income	(668,600)	(685,700)	(708,220)
Net Non-Controllable Expenditure	(574,940)	(593,400)	(613,790)
Finance Net Expenditure	-	-	-

Resources Portfolio

Audit, Risk, Resilience and Procurement

Ian Curran

Description

Audit, Risk, Resilience and Procurement is a shared service led by Cannock Chase District Council.

The principle functions comprise internal audit services, insurance and risk management, civil contingencies and corporate procurement.

Employees

Not Applicable

Cost Centres

0016 Insurance/Risk Management

0020 Internal Audit

0057 Civil Contingencies

Resources Portfolio

Audit, Risk, Resilience and Procurement

Neville Raby

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Supplies & Services			
Communications & Computing	150	150	150
Third Party Payments	45,700	46,930	48,260
Total Controllable Expenditure	234,400	240,690	247,520
Net Controllable Expenditure	234,400	240,690	247,520
Supplies & Services			
Communications & Computing	14,390	14,540	14,850
Support Services			
Central Expenses	880	870	900
Departmental	1,450	1,470	1,510
Property Management	20,470	16,940	17,270
Strategic Management	880	900	930
Support Services	3,920	3,980	4,020
Central Expenses	880	870	900
Departmental	1,450	1,470	1,510
Property Management	20,470	16,940	17,270
Strategic Management	880	900	930
Support Services	3,920	3,980	4,020
Total Non-Controllable Expenditure	50,080	46,590	47,330
Total Non-Controllable Income	(227,480)	(229,220)	(235,400)
Net Non-Controllable Expenditure	(177,400)	(182,630)	(188,070)
Audit, Risk, Resilience and Procurement Net Expenditure	57,000	58,060	59,450

Resources Portfolio

Human Resources Services

Neville Raby

Description

Human Resource Services (HRS) is a Shared Service with Cannock Chase District Council and led by Stafford Borough Council (SBC).

In addition to the provision of payrolls for Stafford and Cannock Chase Council HRS also provides a payroll service to Lichfield District Council (LDC), together with a Shared HR & Payroll System. Health and Safety support is provided to SBC by LDC under an SLA arrangement.

The principle functions comprise of personnel, payroll, learning and development and health and safety.

Employees

FTE Description

6.4 Personnel

2.3 Payroll

0.8 Personnel/Payroll Shared Services

3.0 Human Resources Shared Services

1.0 Training Shared Services

Cost Centres

0026 Personnel

0027 Payroll

0029 Training

0065 Corporate Health & Safety

0082 Personnel/Payroll Shared Services

0143 Human Resources Shared Services

0145 Training Shared Services

0902 Health & Safety Shared Service

Resources Portfolio

Human Resources Services

Neville Raby

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Employee Expenses	578,330	602,340	623,720
Transport Related Expenditure	11,950	11,950	11,950
Supplies & Services			
Communications & Computing	49,470	49,470	49,470
Contributions to Provisions	2,020	2,020	2,020
Equipment, Furniture & Materials Expenses	3,270	3,270	3,270
Grants & Subscriptions	440	440	440
Hospitality	750	750	750
Other Fees	90	90	90
Printing, Stationery & General Expenses	(10,400)	(10,400)	(10,400)
Professional Fees	5,820	5,820	5,820
Training Expenses	66,320	66,320	46,320
Total Controllable Expenditure	743,160	767,170	763,550
Total Controllable Income	(313,840)	(325,200)	(335,410)
Net Controllable Expenditure	429,320	441,970	428,140
Employee Expenses	8,180	8,300	8,160
Supplies & Services			
Communications & Computing	34,360	34,740	35,480
Printing, Stationery & General Expenses	1,970	1,780	1,730
Support Services			
Property Management	73,100	60,500	61,700
Support Services	106,800	108,650	109,090
Total Non-Controllable Expenditure	224,410	213,970	216,160
Total Non-Controllable Income	(589,880)	(590,250)	(578,270)
Net Non-Controllable Expenditure	(365,470)	(376,280)	(362,110)
Human Resources Services Net Expenditure	63,850	65,690	66,030

Resources Portfolio

Technology

Peter Kendrick

Description

This service now provides Technology Services to Cannock Chase District Council as lead authority under a shared service arrangement.

The budget provides for Technology & Computer related services such as:
Maintenance of PCs, servers and other peripheral equipment;
Integration of application software; Installation and upgrade of application software;
Central systems e.g. Email, file servers, remote access;
Monitoring of the mobile phone contract and landline telephones;
Reprographics; colour photocopying; agenda printing; booklet making;
Update of the Councils property database.

Employees

FTE Description

3.0 Reprographics Services
16.7 Technology
2.0 Gazetteer & GIS Support

Cost Centres

0031 Reprographics Services
0032 Technology
0096 Gazetteer & GIS Support
0158 Partnership CRM Contribution

Resources Portfolio

Technology

Peter Kendrick

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Employee Expenses	983,730	1,019,210	1,055,440
Transport Related Expenditure	17,660	17,660	17,660
Supplies & Services			
Clothes, Uniform & Laundry	300	300	300
Communications & Computing	310,640	310,640	310,640
Contributions to Provisions	2,750	2,750	2,750
Equipment, Furniture & Materials	235,810	236,650	236,650
Expenses	130	130	130
Printing, Stationery & General Expenses	90,520	90,520	90,520
Professional Fees	150	150	150
Total Controllable Expenditure	1,641,690	1,678,010	1,714,240
Total Controllable Income	(783,050)	(800,130)	(820,870)
Net Controllable Expenditure	858,640	877,880	893,370
Employee Expenses	13,370	13,550	13,340
Supplies & Services			
Communications & Computing	7,190	7,270	7,430
Insurances	1,540	1,620	1,690
Printing, Stationery & General Expenses	330	300	290
Support Services			
Departmental	3,730	3,110	3,200
Property Management	92,570	76,610	78,130
Support Services	78,530	81,160	82,440
Depreciation & Impairment Losses	113,060	113,060	113,060
Total Non-Controllable Expenditure	310,320	296,680	299,580
Total Non-Controllable Income	(996,130)	(999,430)	(1,015,230)
Net Non-Controllable Expenditure	(685,810)	(702,750)	(715,650)
Technology Net Expenditure	172,830	175,130	177,720

Resources Portfolio

Members Services

Ian Curran

Description

This budget provides for the payment of expenses to the elected Members of the Council under a scheme of payments and allowances approved annually by the Council.

Employees

FTE Description

Not Applicable

Cost Centres

0034 Members Expenses

Resources Portfolio

Members Services

Ian Curran

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Employee Expenses	4,000	4,000	4,000
Transport Related Expenditure	10,000	10,000	10,000
Supplies & Services			
Advertising/Promotions/Marketing	2,000	2,000	2,000
Catering	1,000	1,000	1,000
Communications & Computing	6,040	6,040	6,040
Contributions to Provisions	120	120	120
Expenses	271,630	276,890	282,260
Hospitality	1,000	1,000	1,000
Miscellaneous Expenses	1,000	1,000	1,000
Printing, Stationery & General Expenses	1,200	1,200	1,200
Professional Fees	1,000	1,000	1,000
Total Controllable Expenditure	298,990	304,250	309,620
Net Controllable Expenditure	298,990	304,250	309,620
Employee Expenses	7,410	7,410	6,700
Supplies & Services			
Communications & Computing	36,760	37,160	37,940
Printing, Stationery & General Expenses	600	540	520
Support Services			
Property Management	191,740	158,670	161,830
Support Services	5,860	6,000	6,220
Total Non-Controllable Expenditure	242,370	209,780	213,210
Total Non-Controllable Income	(541,360)	(514,030)	(522,830)
Net Non-Controllable Expenditure	(298,990)	(304,250)	(309,620)
Members Services Net Expenditure	-	-	-

Resources Portfolio

Revenues & Benefits

Neville Raby

Description

Revenues and Benefits is a shared service led by Cannock Chase District Council.

This budget covers the billing and collection of Council Tax and Business Rates and the administration and payment of Housing and Council Tax benefits to 13,500 customers. The service is responsible for collecting a combined total of over £100m worth of Business Rates and Council Tax each year.

The service also includes:

Investigations Team - responsible for the investigation, detection and prosecution of fraud;

Systems Maintenance Team - responsible for the maintenance, development and support of the core software applications;

Customer Services Team - responsible for all Revenues and Benefits front line customer enquiries.

Employees

FTE Description

Not Applicable

Cost Centres

0036 Revenues

0037 Housing Benefits

Resources Portfolio Revenues & Benefits

Neville Raby

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Supplies & Services			
Bank Charges	2,210	2,210	2,210
Communications & Computing	64,660	64,660	64,660
Contributions to Provisions	9,180	9,180	9,180
Professional Fees	30,000	30,000	30,000
Third Party Payments	1,351,330	1,379,160	1,422,950
Total Controllable Expenditure	1,457,380	1,485,210	1,529,000
Total Controllable Income	(830,920)	(813,140)	(813,370)
Net Controllable Expenditure	626,460	672,070	715,630
Supplies & Services			
Communications & Computing	36,780	37,160	37,940
Printing, Stationery & General Expenses	21,240	19,190	18,690
Support Services			
Central Expenses	17,830	17,780	18,280
Departmental	1,080	1,100	1,130
Property Management	102,160	84,540	86,220
Strategic Management	17,690	18,100	18,720
Support Services	160,510	162,750	167,540
Total Non-Controllable Expenditure	357,290	340,620	348,520
Net Non-Controllable Expenditure	357,290	340,620	348,520
Revenues & Benefits Net Expenditure	983,750	1,012,690	1,064,150

Resources Portfolio

Housing Benefit Payments

Bob Kean

Description

This budget provides for the cost of Housing Benefits which are means tested benefits administered by the Council on behalf of the Department for Work and Pensions. The Welfare Reform Act 2012 introduced a wide range of reforms to make the benefits system fairer and simpler. "Universal Credit" is a major feature of the Welfare Reform Act. Its aim is to simplify the benefits system by bringing together a wide range of working-age benefits into a single streamlined payment.

Council Tax benefit will not form part of the "Universal Credit" scheme. The national Council Tax Benefit Scheme was abolished on 1 April 2013 and each billing authority replaced it with its own local scheme.

Employees

FTE Description

Not Applicable

Cost Centres

0041 Housing Benefit Payments

Resources Portfolio

Housing Benefit Payments

Bob Kean

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Supplies & Services			
Miscellaneous Expenses	10,000	10,000	10,000
Transfer Payments			
Housing Benefits	19,162,140	17,590,840	16,148,390
Other Transfer Payments	50,000	50,000	50,000
Total Controllable Expenditure	<u>19,222,140</u>	<u>17,650,840</u>	<u>16,208,390</u>
Total Controllable Income	<u>(19,222,140)</u>	<u>(17,650,840)</u>	<u>(16,208,390)</u>
Net Controllable Expenditure	<u>-</u>	<u>-</u>	<u>-</u>
Housing Benefit Payments Net Expenditure	<u>-</u>	<u>-</u>	<u>-</u>

Resources Portfolio

Parish Councils

Bob Kean

Description

This budget covers the grants paid to Parishes for concurrent functions (functions which the Borough Council can legally carry out) and is granted to the Parishes to spend at their discretion.

Employees

FTE Description

Not Applicable

Cost Centres

0043 Parish Councils

Resources Portfolio

Parish Councils

Bob Kean

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Supplies & Services			
Grants & Subscriptions	51,000	51,000	51,000
Total Controllable Expenditure	51,000	51,000	51,000
Net Controllable Expenditure	51,000	51,000	51,000
Support Services			
Central Expenses	810	800	830
Departmental	50	50	50
Strategic Management	810	830	860
Support Services	2,520	2,540	2,600
Total Non-Controllable Expenditure	4,190	4,220	4,340
Net Non-Controllable Expenditure	4,190	4,220	4,340
Parish Councils Net Expenditure	55,190	55,220	55,340

Resources Portfolio

Corporate and Democratic Core

Bob Kean

Description

This Budget comprises Corporate Management. Costs charged here include the cost of statutory external audit and corporate bank charges.

Employees

FTE Description

Not Applicable

Cost Centres

0044 Corporate Management

0045 Democratic Representation and Management

Resources Portfolio
Corporate and Democratic Core

Bob Kean

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Supplies & Services			
Audit Fees	50,730	50,730	50,730
Bank Charges	64,240	64,240	64,240
Professional Fees	11,800	11,800	11,800
Total Controllable Expenditure	126,770	126,770	126,770
Net Controllable Expenditure	126,770	126,770	126,770
Supplies & Services			
Printing, Stationery & General Expenses	16,030	14,480	14,110
Support Services			
Central Expenses	48,090	48,670	49,250
Departmental	92,390	92,560	95,260
Members	541,360	514,030	522,830
Strategic Management	181,310	185,540	192,040
Support Services	439,430	445,520	457,470
Total Non-Controllable Expenditure	1,318,610	1,300,800	1,330,960
Net Non-Controllable Expenditure	1,318,610	1,300,800	1,330,960
Corporate and Democratic Core Net Expenditure	1,445,380	1,427,570	1,457,730

Resources Portfolio
Non-Distributed Costs

Bob Kean

Description

This budget provides for those costs which cannot be attributed to a particular service, specifically past service costs for retired employees.

Employees

FTE Description

Not Applicable

Cost Centres

0049 Non-Distributed Costs

Resources Portfolio
Non-Distributed Costs

Bob Kean

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Employee Expenses	252,660	257,710	262,860
Third Party Payments	40,000	40,800	41,620
Total Controllable Expenditure	<u>292,660</u>	<u>298,510</u>	<u>304,480</u>
Net Controllable Expenditure	<u>292,660</u>	<u>298,510</u>	<u>304,480</u>
Non-Distributed Costs Net Expenditure	<u><u>292,660</u></u>	<u><u>298,510</u></u>	<u><u>304,480</u></u>

Resources Portfolio
Asset Management/Energy Conservation
Neville Raby

Description

This budget provides for the Asset Management Cost Centre which includes professional fees for external valuations of property and also the annual asset valuation for accounting purposes.

There is also provision for energy efficiency measures which are overseen by the Energy Management Group on practical initiatives within the Council's portfolio relating to mechanical and electrical improvements.

Employees

FTE Description

Not Applicable

Cost Centres

0047 Asset Management

Resources Portfolio

Asset Management/Energy Conservation

Neville Raby

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Supplies & Services			
Asset Management - Energy Conservation	17,120	17,120	17,120
Professional Fees	15,440	15,440	15,440
Total Controllable Expenditure	32,560	32,560	32,560
Net Controllable Expenditure	32,560	32,560	32,560
Support Services			
Property Management	15,750	16,170	16,900
Support Services	300	310	320
Total Non-Controllable Expenditure	16,050	16,480	17,220
Net Non-Controllable Expenditure	16,050	16,480	17,220
Asset Management/Energy Conservation Net Expenditure	48,610	49,040	49,780

Resources Portfolio

Electoral Registration

Ian Curran

Description

This budget provides for the Electoral Registration service. This covers the statutory provision of the annual Register of Electors and Absent Voting.

Employees

FTE Description

Not Applicable

Cost Centres

0051 Electoral Registration

0154 Individual Electoral Registration

Resources Portfolio

Electoral Registration

Ian Curran

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Employee Expenses	2,150	2,150	2,150
Supplies & Services			
Advertising/Promotions/Marketing	460	460	460
Communications & Computing	31,590	31,590	31,590
Contributions to Provisions	20	20	20
Printing, Stationery & General Expenses	8,980	8,980	8,980
Total Controllable Expenditure	43,200	43,200	43,200
Net Controllable Expenditure	43,200	43,200	43,200
Supplies & Services			
Printing, Stationery & General Expenses	1,580	1,430	1,390
Support Services			
Central Expenses	2,010	2,010	2,070
Departmental	120	120	120
Strategic Management	2,000	2,050	2,120
Support Services	96,530	97,790	100,430
Total Non-Controllable Expenditure	102,240	103,400	106,130
Net Non-Controllable Expenditure	102,240	103,400	106,130
Electoral Registration Net Expenditure	145,440	146,600	149,330

Resources Portfolio

Elections

Ian Curran

Description

This budget provides for the cost of Borough Elections which are held every four years. The next Election year is 2023/24, in the intervening years a contribution to reserves is made to fund the costs in Election year.

Employees

FTE Description

Not Applicable

Cost Centres

0055 Elections - Borough & Parish

Resources Portfolio

Elections

Ian Curran

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Supplies & Services			
Contributions to Provisions	39,500	39,500	39,500
Total Controllable Expenditure	39,500	39,500	39,500
Net Controllable Expenditure	39,500	39,500	39,500
Supplies & Services			
Printing, Stationery & General Expenses	30	30	30
Support Services			
Central Expenses	2,010	2,010	2,070
Departmental	120	120	120
Strategic Management	2,000	2,050	2,120
Support Services	101,570	102,920	105,710
Total Non-Controllable Expenditure	105,730	107,130	110,050
Net Non-Controllable Expenditure	105,730	107,130	110,050
Elections Net Expenditure	145,230	146,630	149,550

Resources Portfolio
Charities Administration
Bob Kean

Description

This budget provides for the cost of administering the Mayor's Charity.

Employees

FTE Description

Not Applicable

Cost Centres

0042 Charities Administration

Resources Portfolio
Charities Administration

Bob Kean

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Support Services			
Support Services	5,230	5,310	5,460
Total Non-Controllable Expenditure	<u>5,230</u>	<u>5,310</u>	<u>5,460</u>
Net Non-Controllable Expenditure	<u>5,230</u>	<u>5,310</u>	<u>5,460</u>
Charities Administration Net Expenditure	<u><u>5,230</u></u>	<u><u>5,310</u></u>	<u><u>5,460</u></u>

Resources Portfolio
Insurance Premiums
Neville Raby

Description

These are the Insurance Premiums for Employees, Vehicles and Premises across the authority.

Employees

Not Applicable

Cost Centres

0161 Insurance Premiums

Resources Portfolio Insurance Premiums

Neville Raby

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Third Party Payments	175,900	179,420	183,010
Total Controllable Expenditure	175,900	179,420	183,010
Net Controllable Expenditure	175,900	179,420	183,010
Total Non-Controllable Income	(175,900)	(179,420)	(183,010)
Net Non-Controllable Expenditure	(175,900)	(179,420)	(183,010)
Insurance Premiums Net Expenditure	-	-	-

**Resources Portfolio
Items to be Allocated**

Bob Kean

Description

Employees

Cost Centres

0092 Items to be Allocated

Resources Portfolio Items to be Allocated

Bob Kean

	Original 2020-2021 £	Original 2021-2022 £	Original 2022-2023 £
Employee Expenses	(80,000)	(110,000)	(110,000)
Total Controllable Expenditure	<u>(80,000)</u>	<u>(110,000)</u>	<u>(110,000)</u>
Total Controllable Income	<u>(45,000)</u>	<u>(45,000)</u>	<u>(45,000)</u>
Net Controllable Expenditure	<u>(125,000)</u>	<u>(155,000)</u>	<u>(155,000)</u>
Items to be Allocated Net Expenditure	<u>(125,000)</u>	<u>(155,000)</u>	<u>(155,000)</u>

GENERAL FUND CAPITAL PROGRAMME 19/20 to 22/23

	2019/20	2020/21	2021/22	2022/23	Programme but not allocated
	£000	£000	£000	£000	£000
ENVIRONMENT					
Streetscene equipment	66	-	-	-	101
Streetscene Fleet replacement	*	105	-	-	-
Waste Contract - replacement wheeled bins	224	150	150	150	-
Riverway Site Improved Depot Facilities	-	-	-	-	101
Total	290	255	150	150	202
COMMUNITY					
Disabled Facilities Grants	900	1,478	1,037	1,037	1,335
Private Sector Housing Assistance	30	125	-	-	-
Improvements at Glover St caravan site	-	171	-	-	-
CCTV Operating system	*	-	-	-	49
Empty Homes	50	50	50	20	-
Total	980	1,824	1,087	1,057	1,384
LEISURE					
Stone Leisure Strategy (part s106)	502	400	-	-	-
Stone Leisure Strategy Phase 2 (part s106)	200	-	-	-	1,212
Stafford Castle - H&S Works	6	-	-	-	16
Stafford Castle Motte	21	-	-	-	-
Victoria Park Refurbishment	1,667	300	50	-	-
Victoria Park Pedestrian Bridge	95	-	-	-	-
Charnley Road Destination Park (s106)	385	-	-	-	-
Gatehouse - MET rigging	78	-	-	-	-
Holmcroft Leisure Facilities (part s106)	483	-	-	-	-
Jubilee Playing Field Leisure Facilities (s106)	-	104	-	-	-
Gnosall Leisure Facilities	47	-	-	-	-
Total	3,484	804	50	-	1,228
PLANNING AND REGENERATION					
Growth Point capital	-	50	-	-	-
Stafford Town Centre Enhancement	25	-	-	-	-
Pearl Brook Path Improvements	-	75	-	-	-
Stafford Western Access Route	-	2,500	-	-	-
Victoria Street Car Park Improvements	*	-	-	-	48
New Gypsy & Traveller Site	-	150	-	-	-
Total	25	2,775	-	-	48
RESOURCES					
Corporate IT equipment	58	50	-	-	-
Contact Centre Phone system	-	-	-	-	30
Civic Centre Generator	-	-	-	-	50
Financial Management System	-	125	-	-	-
Accommodation transformation & rationalisation	40	42	-	-	670
Total	98	217	-	-	750
TOTAL CAPITAL PROGRAMME	4,877	5,875	1,287	1,207	3,612

* New scheme

Community Portfolio

Variation Statement 2020/2021 to 2022/2023

	2020/2021 Indicative	Real Terms / Efficiency Variations	2020/2021 Budget	2021/2022 Indicative	Real Terms / Efficiency Variations	2021/2022 Budget	Inflation	Real Terms / Efficiency Variations	2022/2023 Budget
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Employee Costs	544	- 5	539	542	17	559	11	10	580
Premises Related Costs	54	3	57	55	3	58	1	-	59
Transport Related Costs	16	-	16	16	1	17	-	-	17
Supplies and Services	272	53	325	273	53	326	2	- 15	313
Third Party Payments	89	8	97	91	8	99	2	-	101
Total Expenditure	975	59	1,034	977	82	1,059	16	- 5	1,070
Income	- 76	- 28	- 104	- 77	- 49	- 126	- 1	10	- 117
Net Expenditure	899	31	930	900	33	933	15	5	953

Community Portfolio

Proposed Real Terms / Efficiency Variations

2020/21 Change

	£'000	£'000
<u>Real Term Variations</u>		
Energy efficiency two year programme (funded from reserves)		
Supplies	15	
Income	-15	-
Homelessness		
Additional bed and breakfast costs	38	
Additional costs recovered through housing benefit	-20	18
Glover street reduced income from pitches		6
CCTV - new contract cost		8
minor variations		-1
		<u>31</u>

2021/22 Change

	£'000	£'000
<u>Real Term Variations</u>		
Energy efficiency two year programme (funded from reserves)		
Supplies	15	
Income	-15	-
Extension to Empty homes officer (transferred from capital)		
Employees	15	
Income	-15	-
Homelessness		
Additional bed and breakfast costs	38	
Additional costs recovered through housing benefit	-20	18
CCTV - new contract cost		8
minor variations		7
		<u>33</u>

2022/23 Change

	£'000	£'000
<u>Real Term Variations</u>		
Increase in Superannuation		8
Energy efficiency bid falling out		
Supplies	-15	
Income	15	-
minor variations		-3
		<u>5</u>

Environment Portfolio

Variation Statement 2020/2021 to 2022/2023

	2020/2021 Indicative	Real Terms / Efficiency Variations	2020/2021 Budget	2021/2022 Indicative	Real Terms / Efficiency Variations	2021/2022 Budget	Inflation	Real Terms / Efficiency Variations	2022/2023 Budget
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Employee Costs	3,307	- 4	3,303	3,356	5	3,361	58	45	3,464
Premises Related Costs	292	313	605	298	3	301	6	-	307
Transport Related Costs	377	- 5	372	383	- 5	378	6	-	384
Supplies and Services	1,142	- 6	1,136	1,148	- 18	1,130	5	- 1	1,134
Third Party Payments	4,466	- 176	4,290	4,601	- 611	3,990	77	52	4,119
Total Expenditure	9,584	122	9,706	9,786	- 626	9,160	152	96	9,408
Income	- 4,852	- 53	- 4,905	- 4,810	- 369	- 5,179	- 91	103	- 5,167
Net Expenditure	4,732	69	4,801	4,976	- 995	3,981	61	199	4,241

Environment Portfolio

Proposed Real Terms / Efficiency Variations

2020/21 Change

	£'000	£'000
<u>Real Term Variations</u>		
Strategic health delivery		
Health and Wellbeing Support Officer	-3	
Reserve funding for Health and Wellbeing Support Officer	<u>3</u>	-
Waste chargeable garden waste (3 months)		
Supplies	10	
Third Party	-146	
Income	<u>-104</u>	-240
Waste		
Additional pension costs	27	
Schedule 2 trade waste additional costs	89	
Additional recycling credits	-3	
Additional second bin income	-8	
Reduced income sale of dry recycling materials	<u>16</u>	121
Waste removal of bring sites		-44
Waste blue bag scheme		-110
Rephasing of Annual Tree maintenance programme		310
Reduced Bereavement income		45
Dog warden reduced costs		-
Supplies	-2	
Third Party	<u>-8</u>	-10
minor variations		<u>-3</u>
		<u><u>69</u></u>

2021/22 Change

	£'000	£'000
<u>Real Term Variations</u>		
Strategic health delivery		
Health and Wellbeing Support Officer	6	
Reserve funding for Health and Wellbeing Support Officer	<u>-6</u>	-
Waste chargeable garden waste (full year)		
Third Party	-584	
Income	<u>-415</u>	-999
Waste		
Additional pension costs	27	
Schedule 2 trade waste additional costs	90	
Additional second bin income	-8	
Reduced income sale of dry recycling materials	<u>16</u>	125
Waste removal of bring sites		-44
Waste blue bag scheme		-110
Reduced Bereavement income		45
Dog warden reduced costs		-
Supplies	-2	
Third Party	<u>-8</u>	-10
minor variations		<u>-2</u>
		<u><u>-995</u></u>

2022/23 Change

	£'000	£'000
<u>Real Term Variations</u>		
Increase in pensions costs		46
Strategic health delivery		
Health and Wellbeing Support Officer	-6	
Reserve funding for Health and Wellbeing Support Officer	<u>6</u>	-
Waste		
Property growth	50	
Reduced income recycling credits reflecting agreed value	<u>98</u>	148
minor variations		<u>5</u>
		<u>199</u>

Leisure Portfolio

Variation Statement 2020/2021 to 2022/2023

	2020/2021 Indicative	Real Terms / Efficiency Variations	2020/2021 Budget	2021/2022 Indicative	Real Terms / Efficiency Variations	2021/2022 Budget	Inflation	Real Terms / Efficiency Variations	2022/2023 Budget
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Employee Costs	759	- 33	726	814	- 30	784	7	49	840
Premises Related Costs	418	45	463	476	9	485	8	- 50	443
Transport Related Costs	10	-	10	10	-	10	-	-	10
Supplies and Services	377	- 16	361	386	- 17	369	-	71	440
Third Party Payments	811	93	904	641	52	693	14	- 37	670
Total Expenditure	2,375	89	2,464	2,327	14	2,341	29	33	2,403
Income	- 465	52	- 413	- 308	54	- 254	- 3	- 32	- 289
Net Expenditure	1,910	141	2,051	2,019	68	2,087	26	1	2,114

Leisure Portfolio

Proposed Real Terms / Efficiency Variations

2020/21 Change

	£'000	£'000
<u>Real Term Variations</u>		
HLF Victoria Park (rephased)		
Employees	5	
Supplies	-3	
Income	-2	0
Riverway 3G pitch (budget realignment)		
Employees	-40	
Premises	6	
Supplies	-19	
Income	53	0
Reduced income Riverway 3G pitch (SBC share)		8
Transfer from Items to be allocated (Resources) Contract inflation		54
Reduced contract inflation		-5
Alleyne's - provision for continued operation of dryside		
Premises	37	
Third Party	43	80
minor variations		4
		141

2021/22 Change

	£'000	£'000
<u>Real Term Variations</u>		
HLF Victoria Park (rephased)		
Employees	5	
Supplies	-3	
Income	-2	0
Riverway 3G pitch (budget realignment)		
Employees	-40	
Premises	7	
Supplies	-21	
Income	54	0
Reduced income Riverway 3G pitch (SBC share)		8
Transfer from Items to be allocated (Resources) Contract inflation		54
Reduced contract inflation		-3
Increase in pension costs		2
minor variations		7
		68

2022/23 Change

	£'000	£'000
<u>Real Term Variations</u>		
Increase in pension costs		52
Leisure management contract		
Base contract change	-37	
Equalisation reserve	<u>35</u>	-2
Revenue bid - Victoria Park renewal of safety surfacing - falling out		-50
minor variations		1
		<u><u>1</u></u>

Planning and Regeneration Portfolio

Variation Statement 2020/2021 to 2022/2023

	2020/2021 Indicative	Real Terms / Efficiency Variations	2020/2021 Budget	2021/2022 Indicative	Real Terms / Efficiency Variations	2021/2022 Budget	Inflation	Real Terms / Efficiency Variations	2022/2023 Budget
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Employee Costs	1,861	179	2,040	1,910	126	2,036	36	13	2,085
Premises Related Costs	1,015	18	1,033	1,035	35	1,070	21	2	1,093
Transport Related Costs	67	-	67	67	-	67	-	-	67
Supplies and Services	1,005	56	1,061	971	- 297	674	-	20	694
Third Party Payments	188	284	472	196	284	480	10	3	493
Total Expenditure	4,136	537	4,673	4,179	148	4,327	67	38	4,432
Income	- 3,747	- 522	- 4,269	- 3,761	- 359	- 4,120	- 1	- 7	- 4,128
Net Expenditure	389	15	404	418	- 211	207	66	31	304

Planning and Regeneration Portfolio

Proposed Real Terms / Efficiency Variations

2020/21 Change

<u>Real Term Variations</u>	£'000	£'000
Economic Development restructure		
Employees	97	
Income	-97	-
Parking (budget realignment)		
Supplies	-285	
Third Party	285	-
Local Plan Expenditure & Rephasing		
Supplies	66	
Income	-66	-
Garden Community project		
Employees	80	
Supplies	50	
Income	-130	-
Parking		
Premises	10	
Income	-279	-269
Markets reduced income		50
Revenue Bid - Economic Growth Strategy		80
Revenue Bid - Station Gateway		150
minor variations		4
		<u>15</u>

2021/22 Change

<u>Real Term Variations</u>	£'000	£'000
Economic Development restructure		
Employees	97	
Income	-97	-
Parking (budget realignment)		
Supplies	-285	
Third Party	285	-
Local Plan Expenditure & Rephasing		
Supplies	-5	
Income	5	-
Garden Community project		
Employees	20	
Income	-20	-
Parking		
Premises	27	
Income	-279	-252
Capital bid - Victoria Street Car park income		-15
Markets reduced income		50
minor variations		6
		<u>-211</u>

2022/23 Change

	£'000	£'000
<u>Real Term Variations</u>		
Increase in pension costs		27
Staffing variations		5
Garden Community project grant falling out		
Employees	-20	
Income	20	-
Local Plan Expenditure & Rephasing		
Supplies	25	
Income	-25	-
minor variations		-1
		<u>31</u>

Resources Portfolio

Variation Statement 2020/2021 to 2022/2023

	2020/2021 Indicative	Real Terms / Efficiency Variations	2020/2021 Budget	2021/2022 Indicative	Real Terms / Efficiency Variations	2021/2022 Budget	Inflation	Real Terms / Efficiency Variations	2022/2023 Budget
	£000	£000	£000	£000	£000	£000	£000	£000	£000
Employee Costs	4,104	- 4	4,100	4,218	22	4,240	78	70	4,388
Premises Related Costs	1,216	- 21	1,195	1,240	- 34	1,206	25	- 14	1,217
Transport Related Costs	64	- 5	59	64	- 5	59	-	-	59
Supplies and Services	1,985	- 101	1,884	1,993	- 100	1,893	8	- 25	1,876
Third Party Payments	2,413	- 1	2,412	2,469	-	2,469	49	28	2,546
Transfer Payments	20,251	- 1,039	19,212	18,594	- 953	17,641	-	- 1,443	16,198
Total Expenditure	<u>30,033</u>	<u>- 1,171</u>	<u>28,862</u>	<u>28,578</u>	<u>- 1,070</u>	<u>27,508</u>	<u>160</u>	<u>- 1,384</u>	<u>26,284</u>
Income	- 23,346	1,209	- 22,137	- 21,710	934	- 20,776	- 30	1,429	- 19,377
Net Expenditure	<u><u>6,687</u></u>	<u><u>38</u></u>	<u><u>6,725</u></u>	<u><u>6,868</u></u>	<u><u>- 136</u></u>	<u><u>6,732</u></u>	<u><u>130</u></u>	<u><u>45</u></u>	<u><u>6,907</u></u>

Resources Portfolio

Proposed Real Terms / Efficiency Variations

2020/21 Change

	£'000	£'000
<u>Real Term Variations</u>		
Items to be allocated - Apprenticeship Levy / Contract Inflation /		
Income changes		
Employees	-17	
Supplies and services	<u>-152</u>	-169
Housing benefits review of spend following implementation of		
Expenditure	- 1,039	
Income	<u>1,039</u>	-
Civic Centre		
Reduced running costs	-17	
Sport across Staffordshire hosting income falling out	27	
Rephased additional income from lettings	<u>188</u>	198
Chargeable garden waste support (part year)		8
minor variations		1
		<u><u>38</u></u>

2021/22 Change

	£'000	£'000
<u>Real Term Variations</u>		
Items to be allocated - Apprenticeship Levy / Contract Inflation /		
Income changes		
Employees	-17	
Supplies and services	<u>-152</u>	-169
Housing benefits review of spend following implementation of		
Expenditure	- 953	
Income	<u>953</u>	-
Civic Centre		
Reduced running costs	-30	
Sport across Staffordshire hosting income falling out	<u>27</u>	-3
Chargeable garden waste support		30
minor variations		1
Increase in pension costs		5
		<u><u>- 136</u></u>

2022/23 Change

	£'000	£'000
<u>Real Term Variations</u>		
Increments		8
Housing benefits review of spend following implementation of		
Expenditure	- 1,442	
Income	<u>1,442</u>	-
Shared services additional cost		26
Shared service additional income		-13
Civic centre reduced running costs		-15
Revenue bids falling out		
Member Development training	-5	
Organisational Development plan	<u>-20</u>	-25
Increase in pension costs		63
minor variations		1
		<u><u>45</u></u>

**STAFFORD BOROUGH COUNCIL - GENERAL FUND RESERVES & BALANCES
AND CAPITAL RESOURCES 2019/20 TO 2022/23**

	01/04/2020	01/04/2021	01/04/2022	01/04/2023
	£	£	£	£
<u>Contingency</u>				
Working Balances	1,000,000	1,000,000	1,000,000	1,000,000
Revenue Surplus	916,505	1,077,175	1,164,085	966,045
Insurance Reserve	511,390	511,390	511,390	511,390
VAT - Partial Exemption	195,300	195,300	195,300	195,300
Leisure Equalization Reserve	-902,940	-1,065,480	-1,052,220	-1,004,160
Ctrb Business Rates Reserve	2,065,245	2,429,085	1,056,925	996,325
Business Rates Pool Contingency	-500,000	-500,000	-500,000	-500,000
	3,285,501	3,647,471	2,375,481	2,164,901
<u>Grants</u>				
Localisation of Council Tax Support	13,209	13,209	13,209	13,209
Strategic Health Delivery	37,554	19,374	19,374	19,374
Homelessness Prevention	71,913	71,913	71,913	71,913
LPSA - Anti Social Behaviour	66,532	66,532	66,532	66,532
Shared Service Support	540	540	540	540
Staffordshire Warm Homes Grant	14,345	5	5	5
Flare Development	90,578	90,578	90,578	90,578
Neighbourhood Planning Grant	51,599	51,599	51,599	51,599
Elector Grant	108,447	108,447	108,447	108,447
Inspire Grant	7,000	7,000	7,000	7,000
Safer Neighbourhood Panels	7,322	7,322	7,322	7,322
Rough Sleeping Grant	35,842	35,842	35,842	35,842
Planning Registers New Burdens	67,480	51,310	51,310	51,310
Northern Gateway Project	40,705	40,705	40,705	40,705
Flexible Homelessness Support Grant	113,598	113,598	113,598	113,598
Homelessness Reduction Act Grant	53,173	53,173	53,173	53,173
Universal Credit	10,599	10,599	10,599	10,599
Garden Community Grant	160,000	30,000	10,000	0
Parks Improvement	21,153	21,153	21,153	21,153
Discretionary Rate Relief	118,580	118,580	118,580	118,580
	1,090,171	911,481	891,482	881,482
<u>Donations</u>				
Loans to Sports Clubs	19,005	19,005	19,005	19,005
Grants Sports Clubs	3,597	3,597	3,597	3,597
Coaching Fund	180	180	180	180
Youth Theatre	15,595	15,595	15,595	15,595
Castle Donations	9,628	9,628	9,628	9,628
High House Donations	23,072	23,072	23,072	23,072
	71,077	71,077	71,077	71,077
<u>Shared Services</u>				
HR Shared Service	122,315	122,315	122,315	122,315
IT Shared Service	237,629	237,629	237,629	237,629
Legal Shared Service	86,873	88,373	89,873	91,373
Shared Services Transformation	144,000	144,000	144,000	144,000
	590,817	592,317	593,817	595,317
<u>Rolling Programme</u>				
Housing Needs Survey	52,770	52,770	52,770	52,770
Elections	117,493	156,993	196,493	235,993
	170,263	209,763	249,263	288,763

**STAFFORD BOROUGH COUNCIL - GENERAL FUND RESERVES & BALANCES
AND CAPITAL RESOURCES 2019/20 TO 2022/23**

	01/04/2020	01/04/2021	01/04/2022	01/04/2023
	£	£	£	£
<u>Community</u>				
Home Energy Conservation	25,700	25,040	10,040	10,040
Private Sector Housing	12,596	12,596	12,596	12,596
Housing Strategy	20,000	20,000	20,000	20,000
Deposit Guarantee Scheme	5,060	5,060	5,060	5,060
Empty Homes Officer	47,000	47,000	32,000	12,000
	110,356	109,696	79,696	59,696
<u>Corporate</u>				
Restructuring	12,565	12,565	12,565	12,565
Training	47,120	47,120	47,120	47,120
Climate Change	7,228	7,228	7,228	7,228
Provision for Future Maintenance	23,130	23,130	23,130	23,130
Pensions Reserve	150,822	111,822	72,822	33,822
Corporate Initiatives	173,738	173,738	173,738	173,738
Budget support	379,055	379,055	379,055	379,055
	793,658	754,658	715,658	676,658
<u>Environment</u>				
LNR	4,334	4,334	4,334	4,334
Dog Warden	8,000	8,000	8,000	8,000
Future Recycling Initiatives	23,630	23,630	23,630	23,630
Streetscene Transformation	93,626	120,976	148,326	175,676
Pest Control	9,751	9,751	9,751	9,751
Food Safety	9,980	9,980	9,980	9,980
Crematorium office/mess	8,000	8,000	8,000	8,000
Empty Homes Officer	7,000	7,000	7,000	7,000
Waste Contingency	10,000	10,000	10,000	10,000
CAMEO - emissions trading scheme	57,768	57,768	57,768	57,768
Stewardship Rural Payments Agency	11,658	11,658	11,658	11,658
Cremator Maintenance Plan	80,453	80,453	80,453	80,453
Environmental Fines	12,953	12,953	12,953	12,953
Streetscene Trading	54,000	54,000	54,000	54,000
Taxi Licences	63,912	63,912	63,912	63,912
	455,065	482,415	509,765	537,115
<u>Leisure</u>				
Children's Gym PCT	350	350	350	350
Parks	18,258	18,258	18,258	18,258
Riverway ATP Football Dev Fund	8,280	16,280	24,280	32,280
Gatehouse Astrow equipment	7,598	8	8	8
HLF Vict Park - equalisation reserve	24,452	32,372	39,742	46,512
Freedom Performance Bond	25,000	50,000	75,000	100,000
Riverway - SBC 50% retained	14,318	14,318	14,318	14,318
	98,257	131,587	171,957	211,727
<u>Planning</u>				
LDF	157,197	134,617	92,117	24,617
Regeneration (LABGI)	4,166	4,166	4,166	4,166
CIL	-20,250	-20,250	-20,250	-20,250
Parking Manager	3,475	3,475	3,475	3,475
Dev Mgmt. Equalisation	403,328	282,278	159,268	34,258
20% Planning Increase	271,698	399,718	525,948	652,178
	819,614	804,004	764,724	698,444

**STAFFORD BOROUGH COUNCIL - GENERAL FUND RESERVES & BALANCES
AND CAPITAL RESOURCES 2019/20 TO 2022/23**

	01/04/2020 £	01/04/2021 £	01/04/2022 £	01/04/2023 £
<u>Resources</u>				
Emergency Planning				
Health & Safety	36,634	31,634	26,634	21,634
HR future shared service development	48,278	42,668	37,058	31,448
Localisation of Council Tax Support	93,710	66,530	39,350	12,170
Elections Software	25,588	25,588	25,588	25,588
Policy Post	6,270	6,270	6,270	6,270
Housing Benefits Equalisation	395,800	395,800	395,800	395,800
	606,280	568,490	530,700	492,910
<u>Section 106</u>				
Section 106 commuted sums	396,927	365,367	333,807	302,247
S106 swimming pool	65,403	65,403	65,403	65,403
S106 Sports cts/hall	105,364	105,364	105,364	105,364
S106 Artificial Turf	41,884	41,884	41,884	41,884
Cannock SAC Partnership	482,334	415,274	401,674	401,674
HLF Victoria Park	34	34	34	34
S106 allotment Provision	2,690	2,690	2,690	2,690
S106 Bio Diversity	38,458	38,458	38,458	38,458
	1,133,094	1,034,474	989,314	957,754
Revenue	9,254,152	9,347,432	7,972,933	7,665,843
<u>Capital Programme Funding</u>				
Revenue Surplus	1,220,055	73,055	73,055	23,055
RCCO GF	92,497	31,497	21,497	9,000
Invest to Save	8,414	8,414	8,414	8,414
Budget support	15,961	15,961	15,961	0
De Minimis Capital Spending	72,166	72,166	72,166	0
VAT Shelter	84,562	59,562	59,562	0
New Homes Bonus	285,430	875,430	805,430	6,992
	1,779,085	1,136,085	1,056,085	47,461
<u>Capital Sinking Fund</u>				
Cremator Sinking Fund	350,000	400,000	450,000	500,000
Pest Control Vehicles	98,000	114,400	130,800	147,200
Sweepers Sinking Fund	79,999	149,999	219,999	289,999
Rowley Park 3G Pitch Sinking Fund	105,000	120,000	135,000	150,000
Riverway	75,000	100,000	125,000	150,000
CCTV Infrastructure	30,000	30,000	30,000	30,000
Streetscene Vehicles		100,000	500,000	500,000
	737,999	1,014,399	1,590,799	1,767,199
New Homes Bonus	1,227,581	710,581	522,581	522,581
Capital	3,744,665	2,861,065	3,169,465	2,337,241
Earmarked	12,968,817	12,178,497	11,112,398	9,973,084

Stafford Borough Council - Business Rates Retention

	2020-21	2021-22	2022-23
	50% Scheme	75% Scheme	
	£	£	
<u>A. Business Rates Collection Fund</u>			
Gross Rates	-62,236,620	-63,481,350	-64,750,980
<u>Less Reliefs etc.</u>			0
Mandatory Relief	6,801,810	6,937,850	7,076,610
Discretionary relief	1,965,510	419,950	428,350
Exemptions	2,185,710	2,006,478	1,944,280
Cost Of Collection	171,770	175,210	178,710
Losses on collection	1,680,080	1,490,341	1,244,151
Business Rates Collectable	-49,431,740	-52,451,521	-53,878,879
<u>Less amount due to</u>			
Government	24,715,870	13,112,880	13,469,720
County	4,448,860	17,833,520	18,318,820
Fire	494,320	540,070	538,790
Net Business attributable to SBC	-19,772,690	-20,965,051	-21,551,549
<u>B. General Fund determination of retained Business Rates</u>			
Net Business Rates attributable to SBC	-19,772,690	-20,965,051	-21,551,549
less Tariff	14,735,030	15,029,730	15,330,320
Reset		1,485,120	1,485,120
Core Funding	2,824,420	2,891,410	2,949,240
Growth	-2,213,240	-1,558,791	-1,786,869
Plus New Burdens funding subject to Levy			
Small Business Rates Relief	-1,516,410	-1,546,740	-1,577,670
Retail and other relief	-646,440	-26,750	-27,290
Amount subject to Pool levy	-4,376,090	-3,132,281	-3,391,829
Pool Levy	2,188,045		
Business Rates Growth	-2,188,045	-3,132,281	-3,391,829
S&SOT Redistribution of Levy			
Redistribution Growth pre 20/21	-875,218	-1,252,912	-1,356,732
S&SOT Redistribution of Levy	-875,218	-1,252,912	-1,356,732
Retained Business Rates			
Core Funding	-2,824,420	-2,891,410	-2,949,240
Growth	-2,188,045	-240,871	-500,419
S&SOT Redistribution	-875,218	-1,252,912	-1,356,730
	-5,887,683	-4,385,193	-4,806,389
Business Rates	-5,012,465	-3,132,281	-3,449,659
S&SOT	-875,218	-1,252,912	-1,356,730
Pooling agreement	-215,000		
Balancing Item	8,183	-10,557	-1,221
TOTAL Retained Income	-6,094,500	-4,395,750	-4,807,610