

Budget

2019 / 2020



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Stafford Borough Council

BUDGET 2019/2020

Introduction

This booklet contains details of the Council's approved revenue and capital spending plans for 2019/2020.

The Council's Budget and Council Tax for 2019/2020 were set at the full meeting of the Council on 26 February 2019.

The following paragraphs give a brief overview of the Council's spending plans for 2019/2020 and how the spending is financed.

Revenue and Capital

In accordance with standard accounting practice, income and expenditure is separated between revenue and capital.

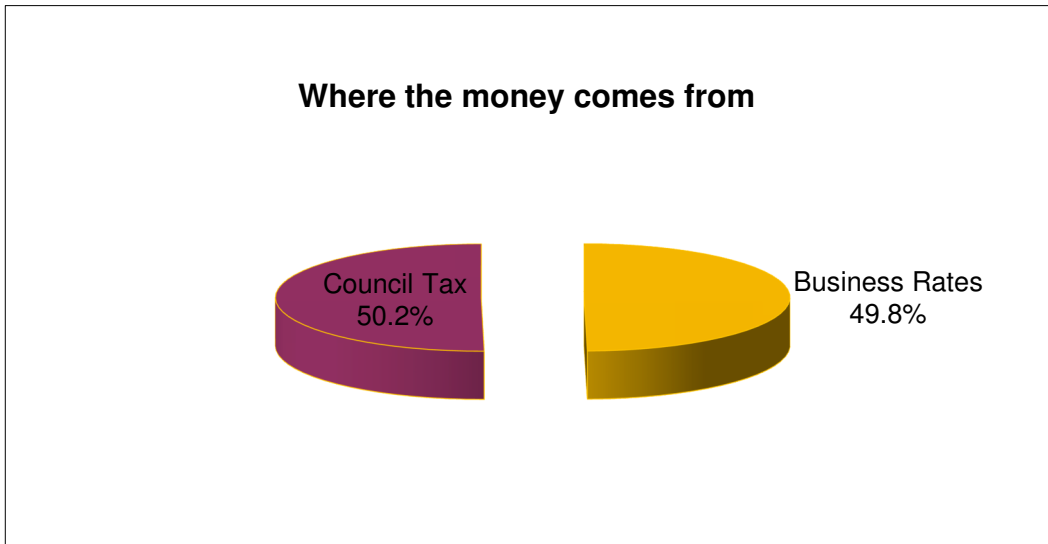
The Revenue Accounts reflect the day to day running costs of the Council such as salaries and wages, costs of running buildings and vehicles, equipment and office expenses etc.

The Capital Accounts relate to major investment on the long term assets of the Council, for example improvements to leisure facilities and car parking etc.

General Fund Revenue Budget

The following table summarises the Council's General Fund Revenue Budget for 2019/2020.

2018/2019 BUDGET £'000	PORTFOLIO (Controllable)	2019/2020 BUDGET £'000
827	Community	883
4,090	Environment	4,531
2,137	Leisure	1,967
177	Planning and Regeneration	492
6,380	Resources	6,636
13,611		14,509
1,779	Financing/Technical Adjustments	3,709
(2,778)	Government Grants	(3,443)
12,612	NET REVENUE BUDGET	14,775
	Financed by:-	
208	Revenue Support Grant	0
5,257	Business Rates	7,352
7,147	Council Tax	7,423
12,612		14,775



The detailed General Fund Revenue Budget is set out by portfolio on pages CM1 to RE49.

Council Tax

Council Tax for a Band D property for 2019/2020 will be £156.30 which is a 1.9% increase from the previous financial year.

The Council is responsible for the billing and collection of the Council Tax for its own services as well as Staffordshire County Council, Staffordshire Commissioner (Fire and Rescue) and (Police and Crime) and Parish Councils within the Borough.

The bill for a Band D property is calculated as follows:-

2018/2019	AUTHORITY	2019/2020	INCREASE	%
£153.39	Stafford Borough Council	£156.30	2.91	1.90
£1,210.52	Staffordshire County Council	£1,246.23	35.71	2.95
£73.53	Staffordshire Commissioner (Fire and Rescue)	£75.73	2.20	2.99
£192.56	Staffordshire Commissioner (Police and Crime)	£216.56	24.00	12.46
£1,630.00	TOTAL	£1,694.82	£64.82	3.98

In addition to the above, parish charges are added, where appropriate.

National Non-Domestic Rates (NDR)/Business Rates Retention (BRR)

Businesses are required to pay property tax based on their rateable values at a national rate levy, which has been fixed by the government for 2019/2020 at 50.4 pence in the pound. (The Small Business Rates multiplier for 2019/2020 is 49.1 pence in the pound.)

Non Domestic Rates or Business Rates now forms part of the funding of local authorities whereby the income is shared between the Government/County Council /Fire Authority and the District Council. Stafford Borough has been set a predetermined overall level of Business Rates income and retains 40% of that figure. Ordinarily any growth above that level is then subject to a 50% levy that is paid to the Staffordshire and Stoke on Trent Business Rates Pool however for this year they have been successful in applying to become a pilot authority and therefore the scheme enables 75% rather than 50% of Business Rates Growth to be retained by the pool. The memorandum of understanding for the pilot is that Districts / Boroughs will receive 40% of this additional income subject to each authority in the pilot receiving £0.2 million. After taking into account the requirements of the Fire Authority and Police Commissioner it is estimated we will benefit by approximately £1.0 million.

In 2019/2020 the Council is anticipated to receive the following Business Rates Income

Business Rates Income	2019-20 £'000
Core funding	2,779
Rural Services Grant	25
Growth	2,403
SBC Share of S&SOT BRP	2,145
Total Business Rates Income	7,352

Capital Expenditure

In 2019/2020 the Council will be spending approximately £4.694M on capital investment.

Areas of investment include improving Victoria Park in Stafford as part of a Heritage Lottery Scheme and upgrading facilities at Charnley Road to create a destination park.

Resources will continue to be made available for disabled facilities grants to householders.

The detailed Capital Programme is set out at the end of the book on page CAP1.

Fees and Charges 2019/2020

The Council's Fees and Charges are published in a separate booklet, which is also available electronically via the Financial Services intranet page or the Council's website.

Further Information

Further information about the Council's spending plans can be obtained from the Financial Services Section: -

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Community Portfolio

Summary

		Original 2019-2020	Original 2020-2021	Original 2021-2022
		£	£	£
Private Sector Housing (Standards)	CM 02 - CM 03	139,600	144,170	131,610
Housing Act Sewerage Works	CM 04 - CM 05	2,110	2,150	2,190
Private Sector Hsg (Loans & Mortgages)	CM 06 - CM 07	(5,860)	(5,970)	(6,090)
Partnerships	CM 08 - CM 09	25,290	25,290	25,290
Homelessness & Housing Advice	CM 10 - CM 11	498,790	509,370	521,210
Glover Street	CM 12 - CM 13	(13,990)	(14,270)	(14,560)
Grants & Contributions	CM 14 - CM 15	128,960	128,960	128,960
CCTV	CM 16 - CM 17	107,510	109,180	111,030
Controllable Expenditure		882,410	898,880	899,640
Private Sector Housing (Standards)	CM 02 - CM 03	59,610	59,310	61,120
Housing Act Sewerage Works	CM 04 - CM 05	14,440	14,510	14,870
Private Sector Hsg (Loans & Mortgages)	CM 06 - CM 07	20,370	20,530	21,050
Partnerships	CM 08 - CM 09	31,170	31,670	32,670
Homelessness & Housing Advice	CM 10 - CM 11	159,240	154,870	157,300
Glover Street	CM 12 - CM 13	12,420	12,640	13,000
Grants & Contributions	CM 14 - CM 15	5,190	5,290	5,480
CCTV	CM 16 - CM 17	35,630	35,640	35,770
Non-Controllable Expenditure		338,070	334,460	341,260
		1,220,480	1,233,340	1,240,900

Community Portfolio
Private Sector Housing (Standards)
Karen Tierney

Description

This budget provides for the delivery of the Council's Private Sector housing functions including;

Delivery of housing standards enforcement, licensing of houses in multiple occupation and caravan sites, disabled facilities grants and private sector renewal loans and grants, home energy conservation and fuel poverty.

Employees

FTE Description

2.7 Private Sector Housing

Cost Centres

1300 Home Energy Conservation

1303 Private Sector Housing

Community Portfolio

Private Sector Housing (Standards)

Karen Tierney

	Original 2019-2020	Original 2020-2021	Original 2021-2022
	£	£	£
Employee Expenses	127,500	132,120	119,610
Transport Related Expenditure	4,320	4,320	4,320
Supplies & Services			
Communications & Computing	1,050	1,050	1,050
Contributions to Provisions	120	120	120
Equipment, Furniture & Materials	340	340	340
Expenses	720	720	720
Grants & Subscriptions	400	400	400
Miscellaneous Expenses	2,500	2,500	2,500
Printing, Stationery & General Expenses	880	880	880
Professional Fees	4,160	4,160	4,160
Total Controllable Expenditure	141,990	146,610	134,100
Total Controllable Income	(2,390)	(2,440)	(2,490)
Net Controllable Expenditure	139,600	144,170	131,610
Employee Expenses	1,160	1,180	1,200
Supplies & Services			
Communications & Computing	3,520	3,510	3,550
Printing, Stationery & General Expenses	120	110	100
Support Services			
Central Expenses	1,670	1,680	1,730
Departmental	31,610	32,210	33,190
Property Management	8,780	7,790	8,090
Strategic Management	6,350	6,460	6,690
Support Services	6,400	6,370	6,570
Total Non-Controllable Expenditure	59,610	59,310	61,120
Net Non-Controllable Expenditure	59,610	59,310	61,120
Private Sector Housing (Standards) Net Expenditure	199,210	203,480	192,730

Community Portfolio
Housing Act Sewerage Works
Head of Operations

Description

The Council is required to provide this service by statute, and the budget provides for the cost of running and maintaining the remaining Housing Act Sewerage Works where rural properties are not connected to the mains sewerage system.

Employees

FTE Description

Not Applicable

Cost Centres

1302 Housing Act Sewerage Works

Community Portfolio

Housing Act Sewerage Works

Head of Operations

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Premises Related Expenditure			
Repairs & Maintenance - Buildings	2,110	2,150	2,190
Total Controllable Expenditure	2,110	2,150	2,190
Net Controllable Expenditure	2,110	2,150	2,190
Support Services			
Central Expenses	110	110	110
Departmental	10	10	10
Strategic Management	180	180	190
Support Services	11,450	11,520	11,870
Depreciation & Impairment Losses	2,690	2,690	2,690
Total Non-Controllable Expenditure	14,440	14,510	14,870
Net Non-Controllable Expenditure	14,440	14,510	14,870
Housing Act Sewerage Works Net Expenditure	16,550	16,660	17,060

Community Portfolio
Private Sector Hsg (Loans & Mortgages)

Alistair Welch

Description

This budget provides for rental income from Council owned properties and the interest received on mortgages granted by the Council.

Employees

FTE Description

Not Applicable

Cost Centres

1308 Housing Act Advances

1316 Rental Income

Community Portfolio
Private Sector Hsg (Loans & Mortgages)

Alistair Welch

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Premises Related Expenditure			
Repairs & Maintenance - Buildings	5,560	5,670	5,780
Total Controllable Expenditure	<u>5,560</u>	<u>5,670</u>	<u>5,780</u>
Total Controllable Income	<u>(11,420)</u>	<u>(11,640)</u>	<u>(11,870)</u>
Net Controllable Expenditure	<u>(5,860)</u>	<u>(5,970)</u>	<u>(6,090)</u>
Support Services			
Property Management	680	690	720
Support Services	3,540	3,610	3,740
Property Management	680	690	720
Support Services	3,540	3,610	3,740
Depreciation & Impairment Losses	4,510	4,510	4,510
Total Non-Controllable Expenditure	<u>20,370</u>	<u>20,530</u>	<u>21,050</u>
Net Non-Controllable Expenditure	<u>20,370</u>	<u>20,530</u>	<u>21,050</u>
Private Sector Hsg (Loans & Mortgages) Net Expenditure	<u><u>14,510</u></u>	<u><u>14,560</u></u>	<u><u>14,960</u></u>

Community Portfolio

Partnerships

Tim Clegg

Description

The Corporate Business and Partnerships Team takes a lead role in the development and management of strategic partnerships across the Borough. This includes the co-ordination of the Local Strategic Partnership, management of the Safer Communities Partnership, including the implementation of the statutory Safer Communities plan and statutory functions in respect of Safeguarding Children and Vulnerable Adults, Prevent and anti-social behaviour. This budget heading is utilised for the implementation of initiatives that contribute to the safer communities in the Borough and also the running of the SPACE scheme.

Employees

FTE Description

Not Applicable

Cost Centres

1350 Partnerships

1394 Sanctuary

Community Portfolio

Partnerships

Tim Clegg

	Original 2019-2020	Original 2020-2021	Original 2021-2022
	£	£	£
Supplies & Services			
Communications & Computing	100	100	100
Community Safety Initiatives	23,830	23,830	23,830
Contributions to Provisions	1,160	1,160	1,160
Printing, Stationery & General Expenses	200	200	200
Total Controllable Expenditure	25,290	25,290	25,290
Net Controllable Expenditure	25,290	25,290	25,290
Supplies & Services			
Communications & Computing	100	100	100
Support Services			
Central Expenses	2,710	2,720	2,800
Departmental	11,890	12,110	12,480
Strategic Management	4,340	4,450	4,610
Support Services	12,130	12,290	12,680
Total Non-Controllable Expenditure	31,170	31,670	32,670
Net Non-Controllable Expenditure	31,170	31,670	32,670
Partnerships Net Expenditure	56,460	56,960	57,960

Community Portfolio

Homelessness & Housing Advice

Karen Tierney

Description

This Budget provides for homelessness prevention including the Council's Deposit Guarantee Scheme, bed and breakfast accommodation and working with private sector landlords; the strategic housing service, including the development and monitoring of the housing strategy and associated strategies and policies, and the development and delivery of the Council's affordable housing function.

Employees

FTE Description

6.5 Homelessness & Housing Advice

3.0 Housing Strategy

Cost Centres

1313 Homelessness & Housing Advice

1315 Housing Strategy

1317 Homelessness Prevention

1318 Grant Funded Homelessness Prevention

Community Portfolio

Homelessness & Housing Advice

Karen Tierney

	Original 2019-2020	Original 2020-2021	Original 2021-2022
	£	£	£
Employee Expenses	402,100	412,050	421,900
Premises Related Expenditure			
Cleaning & Domestic Supplies	440	450	460
Energy Costs	3,920	4,000	4,080
Rates	4,280	4,360	4,450
Rents	18,400	18,770	19,150
Repairs & Maintenance - Buildings	3,380	3,450	3,520
Water Services	790	810	830
Transport Related Expenditure	12,170	12,170	12,170
Supplies & Services			
Advertising/Promotions/Marketing	310	310	310
Communications & Computing	2,260	2,260	2,260
Contributions to Provisions	1,640	1,640	1,640
Equipment, Furniture & Materials	690	690	690
Expenses	660	660	660
Grants & Subscriptions	77,490	77,490	78,830
Legal Costs	420	420	420
Printing, Stationery & General Expenses	770	770	770
Professional Fees	6,070	6,070	6,070
Total Controllable Expenditure	535,790	546,370	558,210
Total Controllable Income	(37,000)	(37,000)	(37,000)
Net Controllable Expenditure	498,790	509,370	521,210
Employee Expenses	4,200	4,260	4,340
Supplies & Services			
Communications & Computing	33,120	33,040	33,460
Printing, Stationery & General Expenses	590	530	510
Support Services			
Central Expenses	5,560	5,590	5,770
Departmental	10,850	8,860	7,080
Property Management	26,360	23,550	24,440
Strategic Management	18,860	19,220	19,950
Support Services	59,700	59,820	61,750
Total Non-Controllable Expenditure	159,240	154,870	157,300
Net Non-Controllable Expenditure	159,240	154,870	157,300
Homelessness & Housing Advice Net Expenditure	658,030	664,240	678,510

Community Portfolio

Glover Street

Karen Tierney

Description

Glover Street is an itinerant caravan site based in Stafford. This budget reflects rental income and the running costs of the site.

There are 12 plots on the site which are each provided with amenities for washing and toilets.

Employees

FTE Description

Not Applicable

Cost Centres

1312 Glover Street

Community Portfolio

Glover Street

Karen Tierney

	Original 2019-2020	Original 2020-2021	Original 2021-2022
	£	£	£
Premises Related Expenditure			
Energy Costs	2,360	2,410	2,460
Repairs & Maintenance - Buildings	6,730	6,870	7,010
Water Services	950	970	990
Supplies & Services			
Communications & Computing	650	650	650
Total Controllable Expenditure	10,690	10,900	11,110
Total Controllable Income	(24,680)	(25,170)	(25,670)
Net Controllable Expenditure	(13,990)	(14,270)	(14,560)
Premises Related Expenditure			
Premises Insurance	70	70	70
Repairs & Maintenance - Grounds	2,150	2,150	2,150
Support Services			
Central Expenses	530	530	550
Departmental	2,950	3,010	3,100
Property Management	3,590	3,680	3,840
Strategic Management	840	860	890
Support Services	2,220	2,270	2,330
Depreciation & Impairment Losses	70	70	70
Total Non-Controllable Expenditure	12,420	12,640	13,000
Net Non-Controllable Expenditure	12,420	12,640	13,000
Glover Street Net Expenditure	(1,570)	(1,630)	(1,560)

Community Portfolio

Grants & Contributions

Tim Clegg

Description

This area aims to provide the support needed by local voluntary and community sector organisations to enable them to flourish and continue to meet the needs of the local community.

Grants are allocated to organisations who support the wider priorities of the Authority and are facilitated through a service level agreement.

The cost of this expenditure is met from capital resources and so there is no impact on the level of council tax.

Employees

FTE Description

Not Applicable

Cost Centres

1320 Grants & Contributions

Community Portfolio

Grants & Contributions

Tim Clegg

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Supplies & Services			
Grants & Subscriptions	128,960	128,960	128,960
Total Controllable Expenditure	128,960	128,960	128,960
Net Controllable Expenditure	128,960	128,960	128,960
Support Services			
Central Expenses	1,270	1,280	1,330
Departmental	130	130	130
Strategic Management	2,030	2,080	2,160
Support Services	1,760	1,800	1,860
Total Non-Controllable Expenditure	5,190	5,290	5,480
Net Non-Controllable Expenditure	5,190	5,290	5,480
Grants & Contributions Net Expenditure	134,150	134,250	134,440

Community Portfolio

CCTV

Head of Operations

Description

The Council is responsible for the monitoring and maintenance of the Closed Circuit Television (CCTV) function for Stafford Borough. CCTV plays an important part in the reduction of overall crime levels within the Borough and also contributes to our residents feeling safer and more secure in the areas in which they live. The Council currently work very closely with all their strategic partners to ensure that Stafford Borough has a vibrant night time economy and that people living, visiting and working here feel safe and secure at all times. All the CCTV cameras are currently linked together and assist the Police in being able to track offenders down before and after they have committed crimes in the Borough. The cameras also act as a very good deterrent especially when located on or around large car parking areas, this can be evidenced from the relatively low levels of vehicle crime in the Borough.

Employees

FTE Description

Not Applicable

Cost Centres

1321 CCTV

Community Portfolio

CCTV

Head of Operations

	Original 2019-2020	Original 2020-2021	Original 2021-2022
	£	£	£
Premises Related Expenditure			
Energy Costs	3,510	3,580	3,650
Supplies & Services			
Communications & Computing	150	150	150
Equipment, Furniture & Materials	16,000	16,000	16,000
Printing, Stationery & General Expenses	330	330	330
Third Party Payments	87,520	89,120	90,900
Total Controllable Expenditure	107,510	109,180	111,030
Net Controllable Expenditure	107,510	109,180	111,030
Premises Related Expenditure			
Premises Insurance	520	520	530
Supplies & Services			
Communications & Computing	6,450	6,430	6,510
Support Services			
Support Services	1,110	1,140	1,180
Depreciation & Impairment Losses	27,550	27,550	27,550
Total Non-Controllable Expenditure	35,630	35,640	35,770
Net Non-Controllable Expenditure	35,630	35,640	35,770
CCTV Net Expenditure	143,140	144,820	146,800

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Environment Portfolio

Summary

		Original 2019-2020	Original 2020-2021	Original 2021-2022
		£	£	£
Management & Support	EN 02 - EN 03	339,140	348,290	359,590
Regulatory Services	EN 04 - EN 05	341,350	354,260	370,270
Strategic Health Delivery	EN 06 - EN 07	52,330	54,010	55,950
Partnerships Environmental Management	EN 08 - EN 09	54,580	55,390	56,030
Waste & Recycling	EN 10 - EN 11	2,841,860	3,056,070	3,263,050
Bereavement Services	EN 12 - EN 13	(1,241,080)	(1,265,370)	(1,317,530)
Misc Highways Functions (ex Planning)	EN 14 - EN 15	33,530	34,280	34,960
Drainage Services	EN 16 - EN 17	107,910	110,380	112,870
Street Scene	EN 18 - EN 19	1,876,490	1,853,030	1,900,880
Cleansing Services	EN 20 - EN 21	61,460	62,330	63,220
Dog Warden Service	EN 22 - EN 23	22,400	22,980	23,440
Pest Control	EN 24 - EN 25	40,950	46,630	53,170
Controllable Expenditure		4,530,920	4,732,280	4,975,900
Management & Support	EN 02 - EN 03	(339,140)	(348,290)	(359,590)
Regulatory Services	EN 04 - EN 05	280,730	279,880	289,650
Strategic Health Delivery	EN 06 - EN 07	15,780	15,430	15,790
Partnerships Environmental Management	EN 08 - EN 09	43,780	43,540	44,700
Waste & Recycling	EN 10 - EN 11	725,070	745,940	775,290
Bereavement Services	EN 12 - EN 13	788,330	713,810	661,190
Misc Highways Functions (ex Planning)	EN 14 - EN 15	208,400	208,700	209,200
Drainage Services	EN 16 - EN 17	38,060	38,460	39,160
Street Scene	EN 18 - EN 19	(1,120,570)	(1,118,930)	(1,105,930)
Cleansing Services	EN 20 - EN 21	1,076,720	1,078,050	1,080,160
Dog Warden Service	EN 22 - EN 23	12,270	12,510	12,890
Pest Control	EN 24 - EN 25	137,120	138,260	142,580
Non-Controllable Expenditure		1,866,550	1,807,360	1,805,090
		6,397,470	6,539,640	6,780,990

**Environment Portfolio
Management & Support
Head of Operations**

Description

This budget provides for the overall management and support functions of the Environment Portfolio.

Employees

FTE Description

6.0 Management & Administration

Cost Centres

0304 Management & Administration

Environment Portfolio Management & Support

Head of Operations

	Original 2019-2020	Original 2020-2021	Original 2021-2022
	£	£	£
Employee Expenses	300,830	310,030	321,380
Transport Related Expenditure	10,780	10,780	10,780
Supplies & Services			
Communications & Computing	23,130	23,130	23,130
Contributions to Provisions	740	740	740
Equipment, Furniture & Materials	1,810	1,810	1,810
Expenses	1,140	1,140	1,140
Printing, Stationery & General Expenses	3,360	3,360	3,360
Total Controllable Expenditure	341,790	350,990	362,340
Total Controllable Income	(2,650)	(2,700)	(2,750)
Net Controllable Expenditure	339,140	348,290	359,590
Employee Expenses	2,860	2,890	2,950
Supplies & Services			
Communications & Computing	29,680	29,600	30,000
Printing, Stationery & General Expenses	220	190	180
Support Services			
Departmental	81,550	83,290	85,600
Property Management	12,310	10,920	11,330
Strategic Management	6,630	6,720	6,990
Support Services	11,320	11,030	11,370
Total Non-Controllable Expenditure	144,570	144,640	148,420
Total Non-Controllable Income	(483,710)	(492,930)	(508,010)
Net Non-Controllable Expenditure	(339,140)	(348,290)	(359,590)
Management & Support Net Expenditure	-	-	-

Environment Portfolio

Regulatory Services

Head of Operations

Description

This budget provides for the work undertaken by Regulatory Services in relation to:
Food Safety - Inspection, enforcement and advice to businesses
Occupational Control - Health & Safety inspections and enforcement and advice to businesses
Licensing - of taxis, private hire vehicles, alcohol, animals and beauty industry
Environmental Enforcement - dog fouling and environmental crimes
Environmental Pollution - investigations of complaints of noise and other statutory nuisances

Employees

FTE Description

3.8 Food Safety
3.0 Environmental Pollution
2.0 Licensing
2.0 Environmental Enforcement

Cost Centres

0300 Work In Default
0302 Food Safety
0308 Occupational Control
0309 Environment Pollution
0311 Local Air Pollution Control
0313 Licensing
0329 Water Supply
0393 Environmental Enforcement

Environment Portfolio

Regulatory Services

Head of Operations

	Original 2019-2020	Original 2020-2021	Original 2021-2022
	£	£	£
Employee Expenses	494,470	508,570	525,000
Premises Related Expenditure			
Water Services	3,800	3,880	3,960
Transport Related Expenditure	36,110	36,240	36,240
Supplies & Services			
Advertising/Promotions/Marketing	440	440	440
Clothes, Uniform & Laundry	150	150	150
Communications & Computing	11,160	11,160	11,160
Contributions to Provisions	2,500	2,500	2,500
Equipment, Furniture & Materials	13,660	13,660	13,660
Expenses	1,540	1,540	1,540
Legal Costs	600	600	600
Miscellaneous Expenses	15,150	15,150	15,150
Other Fees	280	280	280
Printing, Stationery & General Expenses	4,740	4,740	4,740
Professional Fees	17,620	17,620	17,620
Total Controllable Expenditure	602,220	616,530	633,040
Total Controllable Income	(260,870)	(262,270)	(262,770)
Net Controllable Expenditure	341,350	354,260	370,270
Employee Expenses	5,360	5,410	5,550
Supplies & Services			
Communications & Computing	27,080	27,010	27,340
Printing, Stationery & General Expenses	100	90	90
Support Services			
Central Expenses	10,750	10,790	11,150
Departmental	253,220	258,500	266,160
Property Management	27,770	24,650	25,670
Strategic Management	65,500	66,600	69,240
Support Services	119,980	121,090	125,200
Total Non-Controllable Expenditure	509,760	514,140	530,400
Total Non-Controllable Income	(229,030)	(234,260)	(240,750)
Net Non-Controllable Expenditure	280,730	279,880	289,650
Regulatory Services Net Expenditure	622,080	634,140	659,920

Environment Portfolio

Strategic Health Delivery

Karen Tierney

Description

This budget provides for the work undertaken in Stafford and Surrounds by delivery of the Environmental and Health Services in relation to Health and Wellbeing. This comprises support for the Health and Wellbeing Strategy, promotion of life style related issues and developing partnership work to deliver Health and Wellbeing work in the community.

Employees

FTE Description

2.0 Strategic Health Delivery

Cost Centres

0315 Strategic Health Delivery

0428 Stafford & Surroundings Health & Wellbeing

Environment Portfolio

Strategic Health Delivery

Karen Tierney

	Original 2019-2020	Original 2020-2021	Original 2021-2022
	£	£	£
Employee Expenses	83,520	80,100	51,850
Transport Related Expenditure	4,100	4,100	4,100
Total Controllable Expenditure	<u>87,620</u>	<u>84,200</u>	<u>55,950</u>
Total Controllable Income	<u>(35,290)</u>	<u>(30,190)</u>	<u>-</u>
Net Controllable Expenditure	<u>52,330</u>	<u>54,010</u>	<u>55,950</u>
Employee Expenses	430	430	430
Supplies & Services			
Communications & Computing	6,850	6,830	6,910
Printing, Stationery & General Expenses	70	60	60
Support Services			
Property Management	2,990	2,660	2,760
Strategic Management	2,650	2,680	2,770
Support Services	2,790	2,770	2,860
Total Non-Controllable Expenditure	<u>15,780</u>	<u>15,430</u>	<u>15,790</u>
Net Non-Controllable Expenditure	<u>15,780</u>	<u>15,430</u>	<u>15,790</u>
Strategic Health Delivery Net Expenditure	<u><u>68,110</u></u>	<u><u>69,440</u></u>	<u><u>71,740</u></u>

Environment Portfolio

Partnerships Environmental Management

Karen Tierney

Description

This budget provides for the Management & Development of Local Nature Reserves, Enhancement & Protection of Biodiversity.

Employees

FTE Description

1.0 Partnerships Environmental Management

Cost Centres

0318 LNR's/Biodiversity

Environment Portfolio

Partnerships Environmental Management

Karen Tierney

	Original 2019-2020	Original 2020-2021	Original 2021-2022
	£	£	£
Employee Expenses	39,590	40,400	41,230
Premises Related Expenditure			
Water Services	90	90	90
Transport Related Expenditure	190	190	190
Supplies & Services			
Equipment, Furniture & Materials	6,600	6,600	6,600
Grants & Subscriptions	10,000	10,000	10,000
Other Fees	4,250	4,250	4,250
Professional Fees	3,360	3,360	3,360
Total Controllable Expenditure	64,080	64,890	65,720
Total Controllable Income	(9,500)	(9,500)	(9,690)
Net Controllable Expenditure	54,580	55,390	56,030
Employee Expenses	620	620	630
Premises Related Expenditure			
Repairs & Maintenance - Grounds	1,410	1,410	1,410
Supplies & Services			
Communications & Computing	9,870	9,840	9,960
Support Services			
Departmental	21,280	21,690	22,360
Property Management	5,700	5,050	5,240
Strategic Management	990	1,000	1,040
Support Services	3,910	3,930	4,060
Total Non-Controllable Expenditure	43,780	43,540	44,700
Net Non-Controllable Expenditure	43,780	43,540	44,700
Partnerships Environmental Management Net Expenditure	98,360	98,930	100,730

Environment Portfolio

Waste & Recycling

Head of Operations

Description

This budget provides for the alternate weekly collection of household refuse from approximately 59,000 properties, a kerbside collection service for collecting co-mingled recyclable materials and garden waste.

Bring sites are available for general use and some communal establishments have mini recycling centres.

A special collection service for bulky items is also available on request for a fee.

A civic amenities collection service is provided at a fee on request to Parish Councils.

Employees

FTE Description

3.2 Waste Management

Cost Centres

0305 Waste Management
0331 Garden Waste & Waste Recycling
0334 Refuse Collection - General
0335 Civic Amenities Sites
0336 Special Collections
0423 Environmental Protection
0433 Schedule 2 Waste

Environment Portfolio

Waste & Recycling

Head of Operations

	Original 2019-2020	Original 2020-2021	Original 2021-2022
	£	£	£
Employee Expenses	123,830	129,980	135,050
Transport Related Expenditure	5,080	5,080	5,080
Supplies & Services			
Advertising/Promotions/Marketing	5,060	15,060	15,060
Communications & Computing	6,420	16,420	16,420
Contributions to Provisions	560	560	560
Equipment, Furniture & Materials	2,020	2,020	2,020
Expenses	830	830	830
Licences	10,000	10,000	10,000
Miscellaneous Expenses	43,560	44,520	45,360
Other Fees	30,910	31,530	31,530
Printing, Stationery & General Expenses	430	430	430
Professional Fees	4,000	4,000	4,000
Third Party Payments	4,322,480	4,442,280	4,577,620
Total Controllable Expenditure	4,555,180	4,702,710	4,843,960
Total Controllable Income	(1,713,320)	(1,646,640)	(1,580,910)
Net Controllable Expenditure	2,841,860	3,056,070	3,263,050
Employee Expenses	1,370	1,400	1,420
Supplies & Services			
Communications & Computing	9,960	9,940	10,070
Refuse Disposal/Collections	56,530	56,530	56,530
Support Services			
Central Expenses	58,540	58,950	60,840
Departmental	451,760	462,650	476,820
Property Management	5,430	4,810	4,990
Strategic Management	126,910	129,740	134,580
Support Services	108,250	110,320	113,960
Depreciation & Impairment Losses	146,330	157,300	169,100
Total Non-Controllable Expenditure	965,080	991,640	1,028,310
Total Non-Controllable Income	(240,010)	(245,700)	(253,020)
Net Non-Controllable Expenditure	725,070	745,940	775,290
Waste & Recycling Net Expenditure	3,566,930	3,802,010	4,038,340

Environment Portfolio

Bereavement Services

Head of Operations

Description

This budget includes the provision of services to the bereaved.

The sites include Stafford Crematorium, Tixall Road Cemetery, Stone Road Cemetery and Eccleshall Road Cemetery.

Employees

FTE Description

5.0 Crematorium

1.0 Tixall Road Cemetery

Cost Centres

0342 Tixall Road Cemetery

0343 Eccleshall Road Cemetery

0344 Stone Cemetery

0346 Crematorium

0399 National Assistance Act Burials

Environment Portfolio

Bereavement Services

Head of Operations

	Original 2019-2020	Original 2020-2021	Original 2021-2022
	£	£	£
Employee Expenses	295,100	301,490	282,530
Premises Related Expenditure			
Cleaning & Domestic Supplies	1,380	1,410	1,440
Energy Costs	38,960	39,740	40,540
Rates	63,380	64,070	65,350
Repairs & Maintenance - Buildings	51,750	52,780	53,830
Water Services	2,400	2,450	2,500
Transport Related Expenditure	6,960	6,960	6,960
Supplies & Services			
Bank Charges	400	400	400
Catering	180	180	180
Cleaning	9,570	9,760	9,960
Clothes, Uniform & Laundry	820	820	820
Communications & Computing	22,280	22,280	22,280
Contributions to Provisions	51,420	51,420	51,420
Equipment, Furniture & Materials	79,780	79,780	79,780
Grants & Subscriptions	710	710	710
Miscellaneous Expenses	44,060	44,660	45,270
Printing, Stationery & General Expenses	5,540	5,540	5,540
Professional Fees	28,290	28,290	28,290
Refuse Disposal/Collections	290	300	310
Security Services	1,090	1,110	1,130
Total Controllable Expenditure	704,360	714,150	699,240
Total Controllable Income	(1,945,440)	(1,979,520)	(2,016,770)
Net Controllable Expenditure	(1,241,080)	(1,265,370)	(1,317,530)
Employee Expenses	3,120	3,150	3,220
Premises Related Expenditure			
Premises Insurance	2,300	2,300	2,340
Repairs & Maintenance - Grounds	181,870	181,870	181,870
Supplies & Services			
Communications & Computing	19,400	19,350	19,600
Printing, Stationery & General Expenses	170	150	140
Support Services			
Central Expenses	27,450	27,650	28,530
Departmental	43,780	45,100	46,550
Property Management	20,740	21,210	22,120
Strategic Management	52,340	53,580	55,550
Support Services	87,320	89,050	92,030
Depreciation & Impairment Losses	349,840	270,400	209,240
Total Non-Controllable Expenditure	788,330	713,810	661,190
Net Non-Controllable Expenditure	788,330	713,810	661,190
Bereavement Services Net Expenditure	(452,750)	(551,560)	(656,340)

Environment Portfolio
Misc Highways Functions (ex Planning)
Head of Operations

Description

Includes the maintenance of Council owned footpaths and bus shelters, provision of new and replacement street name plates, provision of a higher standard of grounds maintenance to specified areas within Stafford, improvement and maintenance of Stafford and Stone town centre street furniture and other assets and provision of well maintained footway lighting for residents of Stafford Borough.

Employees

FTE Description

Not Applicable

Cost Centres

0939 Bus Shelters
0940 Street Nameplates/Naming Procedures
0942 Footway Lighting
0944 Town Centre Maintenance

Environment Portfolio

Misc Highways Functions (ex Planning)

Head of Operations

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Premises Related Expenditure			
Energy Costs	9,200	9,380	9,570
Repairs & Maintenance - Buildings	8,060	8,220	8,380
Repairs & Maintenance - Other	20,640	21,050	21,480
Supplies & Services			
Equipment, Furniture & Materials	630	630	630
Total Controllable Expenditure	<u>38,530</u>	<u>39,280</u>	<u>40,060</u>
Total Controllable Income	<u>(5,000)</u>	<u>(5,000)</u>	<u>(5,100)</u>
Net Controllable Expenditure	<u>33,530</u>	<u>34,280</u>	<u>34,960</u>
Premises Related Expenditure			
Repairs & Maintenance - Grounds	41,980	41,980	41,980
Support Services			
Departmental	7,320	7,560	7,800
Support Services	8,660	8,720	8,980
Depreciation & Impairment Losses	<u>150,440</u>	<u>150,440</u>	<u>150,440</u>
Total Non-Controllable Expenditure	<u>208,400</u>	<u>208,700</u>	<u>209,200</u>
Net Non-Controllable Expenditure	<u>208,400</u>	<u>208,700</u>	<u>209,200</u>
Misc Highways Functions (ex Planning) Net Expenditure	<u>241,930</u>	<u>242,980</u>	<u>244,160</u>

Environment Portfolio

Drainage Services

Head of Operations

Description

The budget provides for the special levy on the Council for land drainage expenditure in respect of all non-agricultural land within the Sow and Penk Drainage Board's and the Council's area, the costs of which would otherwise be borne by the owners of property normally in areas of the borough which have previously flooded, or in areas of potential flooding.

There is also provision for the maintenance of water courses for which Stafford Borough Council is responsible.

Employees

FTE Description

Not Applicable

Cost Centres

0328 Land Drainage (Flood Defence & Watercourses)

Environment Portfolio

Drainage Services

Head of Operations

	Original 2019-2020	Original 2020-2021	Original 2021-2022
	£	£	£
Premises Related Expenditure			
Repairs & Maintenance - Grounds	4,200	4,280	4,370
Supplies & Services			
Sow & Penk Drainage Board Levy	103,710	106,100	108,500
Total Controllable Expenditure	107,910	110,380	112,870
Net Controllable Expenditure	107,910	110,380	112,870
Premises Related Expenditure			
Repairs & Maintenance - Grounds	16,770	16,770	16,770
Support Services			
Central Expenses	1,290	1,300	1,350
Departmental	7,450	7,700	7,940
Strategic Management	2,070	2,120	2,200
Support Services	10,480	10,570	10,900
Total Non-Controllable Expenditure	38,060	38,460	39,160
Net Non-Controllable Expenditure	38,060	38,460	39,160
Drainage Services Net Expenditure	145,970	148,840	152,030

Environment Portfolio

Street Scene

Head of Operations

Description

Streetscene provides a seamless integrated service for the delivery of high quality cleansing and maintenance of the street scene and public open spaces that meets the aspirations of the residents of the Borough of Stafford through the effective management and utilisation of existing resources.

Employees

FTE Description

48.5 Streetscene

6.0 Environmental Mtce Services Mgmt

Cost Centres

0359 Housing Act Works

0365 Streetscene

0427 Streetscene Additional Works

0906 Environmental Mtce Services Mgmt

Environment Portfolio

Street Scene

Head of Operations

	Original 2019-2020	Original 2020-2021	Original 2021-2022
	£	£	£
Employee Expenses	1,720,560	1,773,580	1,826,840
Premises Related Expenditure			
Cleaning & Domestic Supplies	2,000	2,000	2,040
Energy Costs	17,990	18,350	18,710
Rates	580	590	600
Repairs & Maintenance - Buildings	84,240	14,600	14,850
Water Services	5,170	5,270	5,380
Transport Related Expenditure	298,750	304,320	310,030
Supplies & Services			
Catering	3,500	3,500	3,500
Clothes, Uniform & Laundry	8,640	8,640	8,640
Communications & Computing	35,920	35,920	35,920
Contributions to Provisions	102,290	102,290	102,290
Equipment, Furniture & Materials	179,100	179,140	179,180
Expenses	1,630	1,630	1,630
Grants & Subscriptions	2,980	2,980	2,980
Hospitality	3,000	3,000	3,000
Licences	20,000	20,000	20,000
Other Fees	(69,540)	(71,150)	(71,150)
Printing, Stationery & General Expenses	3,950	3,950	3,950
Professional Fees	10,200	10,200	10,200
Refuse Disposal/Collections	67,580	68,930	70,310
Security Services	5,750	5,870	5,990
Sub-Contractors	94,360	94,360	94,360
Total Controllable Expenditure	2,598,650	2,587,970	2,649,250
Total Controllable Income	(722,160)	(734,940)	(748,370)
Net Controllable Expenditure	1,876,490	1,853,030	1,900,880
Employee Expenses	24,510	24,870	25,380
Transport Related Expenditure	31,620	31,690	32,380
Supplies & Services			
Communications & Computing	65,640	65,440	66,570
Printing, Stationery & General Expenses	490	440	470
Support Services			
Departmental	13,230	13,540	13,950
Property Management	26,650	25,590	26,610
Strategic Management	61,400	62,230	64,740
Support Services	130,270	129,110	133,030
Depreciation & Impairment Losses	265,600	274,360	283,410
Total Non-Controllable Expenditure	619,410	627,270	646,540
Total Non-Controllable Income	(1,739,980)	(1,746,200)	(1,752,470)
Net Non-Controllable Expenditure	(1,120,570)	(1,118,930)	(1,105,930)
Street Scene Net Expenditure	755,920	734,100	794,950

Environment Portfolio

Cleansing Services

Head of Operations

Description

The Cleansing Service includes:

Street Cleansing - The Authority has a duty to ensure that relevant land and highways are, so far as is practicable, kept clear of litter and refuse;

Public Conveniences - To ensure that they are well cleaned and maintained on a day to day basis so that a good public perception can be maintained.

Employees

FTE Description

Not Applicable

Cost Centres

0321 Street Cleansing

0322 Public Conveniences

Environment Portfolio

Cleansing Services

Head of Operations

	Original 2019-2020	Original 2020-2021	Original 2021-2022
	£	£	£
Premises Related Expenditure			
Energy Costs	4,000	4,080	4,160
Rates	10,590	10,800	11,020
Repairs & Maintenance - Buildings	18,420	18,790	19,170
Water Services	10,000	10,200	10,400
Supplies & Services			
Contributions to Provisions	530	530	530
Equipment, Furniture & Materials	18,240	18,260	18,280
Total Controllable Expenditure	<u>61,780</u>	<u>62,660</u>	<u>63,560</u>
Total Controllable Income	<u>(320)</u>	<u>(330)</u>	<u>(340)</u>
Net Controllable Expenditure	<u>61,460</u>	<u>62,330</u>	<u>63,220</u>
Premises Related Expenditure			
Premises Insurance	1,660	1,660	1,690
Repairs & Maintenance - Grounds	2,060	2,060	2,060
Third Party Payments	990,180	990,180	990,180
Support Services			
Central Expenses	8,980	9,050	9,350
Departmental	20,450	21,100	21,790
Property Management	9,250	9,460	9,870
Strategic Management	14,420	14,780	15,330
Support Services	7,320	7,470	7,710
Depreciation & Impairment Losses	22,400	22,290	22,180
Total Non-Controllable Expenditure	<u>1,076,720</u>	<u>1,078,050</u>	<u>1,080,160</u>
Net Non-Controllable Expenditure	<u>1,076,720</u>	<u>1,078,050</u>	<u>1,080,160</u>
Cleansing Services Net Expenditure	<u><u>1,138,180</u></u>	<u><u>1,140,380</u></u>	<u><u>1,143,380</u></u>

Environment Portfolio

Dog Warden Service

Head of Operations

Description

This budget provides for the collection and kennelling of stray dogs. Work is also undertaken for Cannock Chase Council in relation to stray dog collection.

Employees

FTE Description

Not Applicable

Cost Centres

0307 Dog Warden

Environment Portfolio

Dog Warden Service

Head of Operations

	Original 2019-2020	Original 2020-2021	Original 2021-2022
	£	£	£
Supplies & Services			
Advertising/Promotions/Marketing	780	780	780
Communications & Computing	400	400	400
Equipment, Furniture & Materials	1,600	1,600	1,600
Miscellaneous Expenses	7,800	7,800	7,800
Printing, Stationery & General Expenses	170	170	170
Third Party Payments	22,830	23,420	23,890
Total Controllable Expenditure	33,580	34,170	34,640
Total Controllable Income	(11,180)	(11,190)	(11,200)
Net Controllable Expenditure	22,400	22,980	23,440
Support Services			
Departmental	11,610	11,830	12,190
Support Services	660	680	700
Total Non-Controllable Expenditure	12,270	12,510	12,890
Net Non-Controllable Expenditure	12,270	12,510	12,890
Dog Warden Service Net Expenditure	34,670	35,490	36,330

Environment Portfolio

Pest Control

Head of Operations

Description

This budget provides for the operation of the pest control service. This is also undertaken on behalf of Cannock Chase Council.

Employees

FTE description

5.0 Pest Control

Cost Centres

0312 Pest Control

Environment Portfolio

Pest Control

Head of Operations

	Original 2019-2020	Original 2020-2021	Original 2021-2022
	£	£	£
Employee Expenses	153,920	162,740	171,840
Transport Related Expenditure	9,440	9,630	9,820
Supplies & Services			
Advertising/Promotions/Marketing	1,000	1,000	1,000
Clothes, Uniform & Laundry	1,000	1,000	1,000
Communications & Computing	1,190	1,190	1,190
Contributions to Provisions	16,640	16,640	16,640
Equipment, Furniture & Materials	22,760	22,760	22,760
Expenses	360	360	360
Printing, Stationery & General Expenses	120	120	120
Professional Fees	1,000	1,000	1,000
Total Controllable Expenditure	207,430	216,440	225,730
Total Controllable Income	(166,480)	(169,810)	(172,560)
Net Controllable Expenditure	40,950	46,630	53,170
Employee Expenses	1,800	1,820	1,870
Transport Related Expenditure	2,690	2,700	2,760
Supplies & Services			
Communications & Computing	9,660	9,640	9,770
Printing, Stationery & General Expenses	40	30	30
Support Services			
Central Expenses	4,490	4,530	4,670
Departmental	62,220	63,690	65,660
Property Management	9,050	8,030	8,340
Strategic Management	17,560	17,880	18,570
Support Services	29,610	29,940	30,910
Total Non-Controllable Expenditure	137,120	138,260	142,580
Net Non-Controllable Expenditure	137,120	138,260	142,580
Pest Control Net Expenditure	178,070	184,890	195,750

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Leisure and Culture Portfolio

Summary

		Original 2019-2020	Original 2020-2021	Original 2021-2022
		£	£	£
Leisure Section	LE 02 - LE 03	73,360	76,830	80,390
Parks & Open Spaces	LE 04 - LE 05	644,280	606,070	669,230
Allotments	LE 06 - LE 07	15,440	15,830	16,220
Leisure Management Contract	LE 08 - LE 09	739,720	674,200	679,260
Leisure Strategy	LE 10 - LE 11	443,470	488,280	523,570
Stafford Gatehouse Theatre	LE 12 - LE 13	-	-	-
Ancient High House	LE 14 - LE 15	9,840	10,040	10,440
Broadeye Windmill	LE 16 - LE 17	1,990	2,020	2,050
Izaak Walton Cottage	LE 18 - LE 19	8,230	8,230	8,400
Stafford Castle	LE 20 - LE 21	12,340	12,340	12,840
Tourism	LE 22 - LE 23	18,520	16,640	16,640
Controllable Expenditure		1,967,190	1,910,480	2,019,040
Leisure Section	LE 02 - LE 03	88,240	87,570	90,260
Parks & Open Spaces	LE 04 - LE 05	736,270	754,300	775,170
Allotments	LE 06 - LE 07	8,160	8,160	8,160
Leisure Management Contract	LE 08 - LE 09	1,149,350	1,183,400	1,226,640
Non-Controllable Expenditure		1,982,020	2,033,430	2,100,230
		3,949,210	3,943,910	4,119,270

Leisure and Culture Portfolio

Leisure Section

Karen Tierney

Description

The budget for this service cover the costs of developing and implementing leisure related policy and for monitoring and implementing section 106 funded schemes.

Employees

FTE Description

2.0 Leisure Section

Cost Centres

0602 Leisure Section

Leisure and Culture Portfolio

Leisure Section

Karen Tierney

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Employee Expenses	91,550	95,060	98,620
Transport Related Expenditure	3,180	3,180	3,180
Supplies & Services			
Clothes, Uniform & Laundry	1,170	1,170	1,170
Communications & Computing	2,070	2,070	2,070
Contributions to Provisions	310	310	310
Equipment, Furniture & Materials	1,300	1,300	1,300
Expenses	30	30	30
Grants & Subscriptions	5,560	5,560	5,560
Legal Costs	270	270	270
Printing, Stationery & General Expenses	1,600	1,600	1,600
Total Controllable Expenditure	107,040	110,550	114,110
Total Controllable Income	(33,680)	(33,720)	(33,720)
Net Controllable Expenditure	73,360	76,830	80,390
Employee Expenses	1,110	1,120	1,150
Supplies & Services			
Communications & Computing	6,750	6,730	6,810
Printing, Stationery & General Expenses	220	190	180
Support Services			
Property Management	12,220	10,840	11,250
Strategic Management	2,000	2,030	2,110
Support Services	65,940	66,660	68,760
Total Non-Controllable Expenditure	88,240	87,570	90,260
Net Non-Controllable Expenditure	88,240	87,570	90,260
Leisure Section Net Expenditure	161,600	164,400	170,650

Leisure and Culture Portfolio

Parks & Open Spaces

Head of Operations

Description

This budget is targeted at the development, management and maintenance of Parks and Open Spaces across the Borough through the Parks and Open Space team. This encompasses the development of Destination Parks such as award-winning Victoria Park and Wildwood Park at the vast range of sporting and recreational facilities such as 3G and grass pitches, bowling greens, tennis courts and play areas etc.

In relation to Victoria Park this reflects the revenue element of the successful funding bid.

Staffing costs associated with providing onsite supervision at Victoria Park, Stonefield Park is included within this budget and for Wildwood Park on a seasonal basis (April-September).

This budget is also used for marketing and promoting the importance of the Parks and Green Spaces for general physical and mental wellbeing which supports the Council's Health & Wellbeing agenda.

The budget also provides for the operation of the Riverway 3G Pitch.

Employees

FTE Description

6.2 Parks & Open Spaces

1.6 HLF Victoria Park

Cost Centres

0628 Parks and Open Spaces

0773 HLF Victoria Park

0775 Riverway 3G Pitch

Leisure and Culture Portfolio

Parks & Open Spaces

Head of Operations

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Employee Expenses	285,640	280,690	289,060
Premises Related Expenditure			
Cleaning & Domestic Supplies	2,820	2,820	2,870
Energy Costs	20,500	20,910	21,320
Premises Insurance	2,120	2,160	2,200
Rates	8,330	8,500	8,670
Rents	1,080	1,100	1,120
Repairs & Maintenance - Buildings	115,310	69,580	120,520
Repairs & Maintenance - Grounds	228,280	232,420	236,650
Repairs & Maintenance - Other	28,360	28,930	29,510
Water Services	10,560	10,770	10,980
Transport Related Expenditure	4,980	5,070	5,160
Supplies & Services			
Advertising/Promotions/Marketing	30,260	30,260	30,260
Catering	3,040	3,040	3,040
Clothes, Uniform & Laundry	1,500	1,500	1,500
Communications & Computing	4,940	4,940	4,940
Contributions to Provisions	49,570	59,140	60,560
Equipment, Furniture & Materials	57,700	42,960	42,970
Expenses	40	40	40
Grants & Subscriptions	180	180	180
Legal Costs	3,000	3,000	3,000
Licences	(760)	(760)	(760)
Miscellaneous Expenses	(2,550)	(2,550)	(2,550)
Printing, Stationery & General Expenses	250	250	250
Professional Fees	21,840	7,640	7,640
Refuse Disposal/Collections	110	110	110
Total Controllable Expenditure	890,700	821,700	888,110
Total Controllable Income	(246,420)	(215,630)	(218,880)
Net Controllable Expenditure	644,280	606,070	669,230
Employee Expenses	3,460	3,480	3,550
Premises Related Expenditure			
Premises Insurance	4,920	4,930	5,030
Repairs & Maintenance - Grounds	194,350	194,350	194,350
Transport Related Expenditure	670	680	690
Supplies & Services			
Communications & Computing	19,440	19,390	19,640
Printing, Stationery & General Expenses	30	30	30
Support Services			
Central Expenses	9,080	9,140	9,430
Departmental	950	950	980
Property Management	14,400	14,720	15,350
Strategic Management	19,560	20,000	20,750
Support Services	36,260	36,610	37,810
Depreciation & Impairment Losses	433,150	450,020	467,560
Total Non-Controllable Expenditure	736,270	754,300	775,170
Net Non-Controllable Expenditure	736,270	754,300	775,170
Parks & Open Spaces Net Expenditure	1,380,550	1,360,370	1,444,400

Leisure and Culture Portfolio

Allotments

Head of Operations

Description

Stafford Borough Council is the owner or tenant of land for cultivation as allotment plots at twenty sites in Stafford. Members of the Sub-Committee of the Stafford Borough Horticultural Committee, acting as trustees, entered into an agreement with Stafford Borough Council. This was signed on the 24th November 1998. The allotment plots are controlled and managed by the Trustees, acting as agents for the Council. Each year Stafford Borough Council pays a grant to the Trustees which has increased annually, based on the Government's Retail Price Index. The Council also pays over to the Trustees all licence fees in respect of access rights that have been received by the Council. Rents and water rates are fixed and collected from the tenants of the allotment plots by the Trustees. Maintenance of all fences, hedges and gates surrounding the sites, together with access roads, paths and land drainage ditches are the responsibility of the Trustees.

Employees

FTE Description

Not Applicable

Cost Centres

0634 Allotments

Leisure and Culture Portfolio

Allotments

Head of Operations

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Premises Related Expenditure			
Rates	160	160	160
Rents	1,030	1,050	1,070
Repairs & Maintenance - Buildings	2,330	2,380	2,430
Supplies & Services			
Grants & Subscriptions	13,080	13,420	13,760
Total Controllable Expenditure	16,600	17,010	17,420
Total Controllable Income	(1,160)	(1,180)	(1,200)
Net Controllable Expenditure	15,440	15,830	16,220
Premises Related Expenditure			
Repairs & Maintenance - Grounds	7,500	7,500	7,500
Depreciation & Impairment Losses	660	660	660
Total Non-Controllable Expenditure	8,160	8,160	8,160
Net Non-Controllable Expenditure	8,160	8,160	8,160
Allotments Net Expenditure	23,600	23,990	24,380

Leisure and Culture Portfolio
Leisure Management Contract
Head of Operations

Description

These budgets pay for the contractual payments associated with the contract to run leisure services.

Employees

FTE Description

Not Applicable

Cost Centres

- 0801 Stafford Leisure Centre
- 0802 Westbridge Park Fitness Centre
- 0803 Alleynes Sports Centre
- 0804 Rowley Park
- 0805 Sports Development
- 0806 Gatehouse Theatre
- 0807 Ancient High House
- 0808 Stafford Castle
- 0809 Izaak Walton
- 0810 Marketing & Events
- 0811 Stone Leisure Centre
- 0813 Freedom Performance Bond

Leisure and Culture Portfolio

Leisure Management Contract

Head of Operations

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Supplies & Services			
Contributions to Provisions	102,860	70,380	92,950
Third Party Payments	942,190	811,740	641,000
Total Controllable Expenditure	1,045,050	882,120	733,950
Total Controllable Income	(305,330)	(207,920)	(54,690)
Net Controllable Expenditure	739,720	674,200	679,260
Supplies & Services			
Communications & Computing	141,940	141,940	141,940
Support Services			
Central Expenses	46,420	46,420	46,420
Departmental	6,070	6,070	6,070
Property Management	103,160	103,160	103,160
Strategic Management	165,040	165,040	165,040
Support Services	178,340	178,340	178,340
Depreciation & Impairment Losses	508,380	542,430	585,670
Total Non-Controllable Expenditure	1,149,350	1,183,400	1,226,640
Net Non-Controllable Expenditure	1,149,350	1,183,400	1,226,640
Leisure Management Contract Net Expenditure	1,889,070	1,857,600	1,905,900

Leisure and Culture Portfolio

Leisure Strategy

Head of Operations

Description

This budget provides for the overall strategic leisure services function of the Council.

Employees

FTE Description

1.0 Leisure Strategy

Cost Centres

0812 Leisure Strategy

Leisure and Culture Portfolio

Leisure Strategy

Head of Operations

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Employee Expenses	340,460	383,550	426,840
Premises Related Expenditure			
Repairs & Maintenance - Buildings	5,000	5,000	5,000
Transport Related Expenditure	1,500	1,500	1,500
Supplies & Services			
Communications & Computing	800	800	800
Grants & Subscriptions	8,000	8,000	-
Other Fees	86,110	87,830	87,830
Professional Fees	1,600	1,600	1,600
Total Controllable Expenditure	443,470	488,280	523,570
Net Controllable Expenditure	443,470	488,280	523,570
Leisure Strategy Net Expenditure	443,470	488,280	523,570

Leisure and Culture Portfolio
Stafford Gatehouse Theatre
Head of Operations

Description

This budget provides for the residual system cost following outsourcing of leisure services funded from reserves.

Employees

Not applicable

Cost Centres

0636 Stafford Gatehouse

Leisure and Culture Portfolio

Stafford Gatehouse Theatre

Head of Operations

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Supplies & Services			
Equipment, Furniture & Materials	7,240	7,590	-
Total Controllable Expenditure	<u>7,240</u>	<u>7,590</u>	<u>-</u>
Total Controllable Income	<u>(7,240)</u>	<u>(7,590)</u>	<u>-</u>
Net Controllable Expenditure	<u>-</u>	<u>-</u>	<u>-</u>
Stafford Gatehouse Theatre Net Expenditure	<u><u>-</u></u>	<u><u>-</u></u>	<u><u>-</u></u>

Leisure and Culture Portfolio

Ancient High House

Head of Operations

Description

This budget provides for the repair and maintenance cost of the High House.

Employees

FTE Description

Not Applicable

Cost Centres

0648 Ancient High House

Leisure and Culture Portfolio

Ancient High House

Head of Operations

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Premises Related Expenditure			
Repairs & Maintenance - Buildings	9,840	10,040	10,440
Total Controllable Expenditure	9,840	10,040	10,440
Net Controllable Expenditure	9,840	10,040	10,440
Ancient High House Net Expenditure	9,840	10,040	10,440

Leisure and Culture Portfolio

Broadeye Windmill

Head of Operations

Description

Broadeye Windmill is a Grade II listed building built using stone reclaimed from the Elizabethan Town Hall in Market Square when the Shire Hall was built in 1794.

Stafford Borough Council own the freehold of the site with Broadeye Windmill (Stafford) Ltd, a non profit making company, holding a 25 year lease (from 2005).

The budget encompasses the maintenance of the Windmill.

Employees

FTE Description

Not Applicable

Cost Centres

0656 Broad Eye Windmill

Leisure and Culture Portfolio

Broadeye Windmill

Head of Operations

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Premises Related Expenditure			
Energy Costs	1,160	1,180	1,200
Repairs & Maintenance - Buildings	560	570	580
Water Services	200	200	200
Supplies & Services			
Contributions to Provisions	70	70	70
Total Controllable Expenditure	1,990	2,020	2,050
Net Controllable Expenditure	1,990	2,020	2,050
Broadeye Windmill Net Expenditure	1,990	2,020	2,050

Leisure and Culture Portfolio

Izaak Walton Cottage

Head of Operations

Description

This budget provides for the repair and maintenance cost of Izaak Walton Cottage.

Employees

Not Applicable

Cost Centres

0650 Izaak Walton Cottage

Leisure and Culture Portfolio

Izaak Walton Cottage

Head of Operations

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Premises Related Expenditure			
Repairs & Maintenance - Buildings	8,230	8,230	8,400
Total Controllable Expenditure	8,230	8,230	8,400
Net Controllable Expenditure	8,230	8,230	8,400
Izaak Walton Cottage Net Expenditure	8,230	8,230	8,400

Leisure and Culture Portfolio

Stafford Castle

Head of Operations

Description

This budget provides for the repair and maintenance cost of the Castle Historical Monument.

Employees

Not Applicable

Cost Centres

0655 Castle - Historical Monument

Leisure and Culture Portfolio

Stafford Castle

Head of Operations

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Premises Related Expenditure			
Repairs & Maintenance - Buildings	12,340	12,340	12,840
Total Controllable Expenditure	12,340	12,340	12,840
Net Controllable Expenditure	12,340	12,340	12,840
Stafford Castle Net Expenditure	12,340	12,340	12,840

Leisure and Culture Portfolio

Tourism

Karen Tierney

Description

This budget provides for the provision of tourism for the area. This includes: Partnership working (Staffordshire Wide Destination Management Partnership) and production of promotional material.

Employees

FTE Description

Not Applicable

Cost Centres

0646 Stafford Tourism

Leisure and Culture Portfolio

Tourism

Karen Tierney

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Supplies & Services			
Advertising/Promotions/Marketing	3,340	3,340	3,340
Communications & Computing	3,520	1,640	1,640
Grants & Subscriptions	10,000	10,000	10,000
Printing, Stationery & General Expenses	1,270	1,270	1,270
Professional Fees	390	390	390
Total Controllable Expenditure	18,520	16,640	16,640
Net Controllable Expenditure	18,520	16,640	16,640
Tourism Net Expenditure	18,520	16,640	16,640

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Planning and Regeneration Portfolio

Summary

		Original 2019-2020	Original 2020-2021	Original 2021-2022
		£	£	£
Management and Support	PR 02 - PR 03	500,940	490,730	504,820
Building Control	PR 04 - PR 05	137,900	144,360	150,990
Development Management	PR 06 - PR 07	144,160	169,880	197,550
Forward Planning	PR 08 - PR 09	428,260	370,570	317,770
Land Charges - Local Searches	PR 10 - PR 11	(10,050)	5,370	6,810
Off Street Parking Services	PR 12 - PR 13	(1,029,510)	(1,075,340)	(1,057,040)
Land & Properties	PR 14 - PR 15	7,970	8,990	10,040
Economic Development	PR 16 - PR 17	293,190	249,580	256,090
Borough Markets	PR 18 - PR 19	19,420	25,250	30,970
Controllable Expenditure		492,280	389,390	418,000
Management and Support	PR 02 - PR 03	(389,430)	(379,700)	(390,560)
Building Control	PR 04 - PR 05	68,000	65,040	67,160
Development Management	PR 06 - PR 07	818,250	802,280	817,310
Forward Planning	PR 08 - PR 09	44,550	49,520	58,380
Land Charges - Local Searches	PR 10 - PR 11	120,730	116,570	120,000
Off Street Parking Services	PR 12 - PR 13	314,500	317,560	325,620
Land & Properties	PR 14 - PR 15	99,830	100,380	101,710
Economic Development	PR 16 - PR 17	136,470	133,750	136,030
Borough Markets	PR 18 - PR 19	130,320	131,450	134,030
Non-Controllable Expenditure		1,343,220	1,336,850	1,369,680
		1,835,500	1,726,240	1,787,680

Planning and Regeneration Portfolio

Management and Support

Karen Tierney

Description

This service includes:

The Head of Development;

The Planning Support Team provides all of the administration and technical expertise for Development Management and is the contact point for all customer planning queries. It also includes the street naming and numbering function;

Tree Preservation Orders (TPO) give legal protection to trees or woodlands. A TPO makes carrying out works without written consent of the authority a criminal offence. There are over 500 TPO's. Each year we process around 200 applications for works on protected trees, which includes notifications of works on trees in Conservation Areas.

Employees

FTE Description

9.0 Planning Support Team

1.0 Head of Development

1.0 Tree Officer

Cost Centres

0900 Planning Support Team

0904 Head of Development

0911 Tree Preservation Orders

Planning and Regeneration Portfolio

Management and Support

Karen Tierney

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Employee Expenses	447,600	437,830	452,370
Transport Related Expenditure	8,320	8,320	8,320
Supplies & Services			
Advertising/Promotions/Marketing	31,330	31,330	31,330
Clothes, Uniform & Laundry	140	140	140
Communications & Computing	24,170	24,170	24,170
Contributions to Provisions	1,200	1,200	1,200
Equipment, Furniture & Materials	670	670	670
Expenses	1,310	1,310	1,310
Grants & Subscriptions	3,800	3,800	3,800
Miscellaneous Expenses	(400)	(400)	(400)
Printing, Stationery & General Expenses	9,120	9,120	9,120
Professional Fees	450	450	450
Total Controllable Expenditure	528,210	518,440	532,980
Total Controllable Income	(27,270)	(27,710)	(28,160)
Net Controllable Expenditure	500,940	490,730	504,820
Employee Expenses	5,250	5,310	5,390
Supplies & Services			
Communications & Computing	36,620	36,520	37,000
Printing, Stationery & General Expenses	210	190	180
Support Services			
Central Expenses	960	970	1,000
Departmental	46,770	44,940	46,210
Property Management	30,490	27,050	28,070
Strategic Management	14,840	15,060	15,670
Support Services	53,680	53,690	55,300
Total Non-Controllable Expenditure	188,820	183,730	188,820
Total Non-Controllable Income	(578,250)	(563,430)	(579,380)
Net Non-Controllable Expenditure	(389,430)	(379,700)	(390,560)
Management and Support Net Expenditure	111,510	111,030	114,260

Planning and Regeneration Portfolio

Building Control

Karen Tierney

Description

This service is now managed by Cannock Chase District Council as lead authority under a shared service arrangement.

The Building Control Unit is responsible for the enforcement of Building Regulations through a process of plan checking and site inspection. The unit is also responsible for addressing dangerous structures and control of demolition work.

Employees

FTE Description

Not Applicable

Cost Centres

0907 Building Control

Planning and Regeneration Portfolio

Building Control

Karen Tierney

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Supplies & Services			
Communications & Computing	2,230	2,230	2,230
Miscellaneous Expenses	(50)	(50)	(50)
Third Party Payments	135,720	142,180	148,810
Total Controllable Expenditure	137,900	144,360	150,990
Net Controllable Expenditure	137,900	144,360	150,990
Employee Expenses	4,540	4,550	4,640
Supplies & Services			
Communications & Computing	1,110	1,110	1,110
Printing, Stationery & General Expenses	1,340	1,180	1,140
Support Services			
Central Expenses	1,970	1,980	2,040
Departmental	2,830	2,800	2,880
Property Management	27,780	24,640	25,580
Strategic Management	17,160	17,430	18,120
Support Services	15,390	15,620	16,130
Total Non-Controllable Expenditure	72,120	69,310	71,640
Total Non-Controllable Income	(4,120)	(4,270)	(4,480)
Net Non-Controllable Expenditure	68,000	65,040	67,160
Building Control Net Expenditure	205,900	209,400	218,150

Planning and Regeneration Portfolio

Development Management

Karen Tierney

Description

This service is responsible for providing advice on planning proposals and the processing of planning applications and other related applications. It is also responsible for the investigation of complaints regarding breaches of planning control and where necessary the taking of enforcement action on planning matters.

Employees

FTE Description

15.1 Development Management

3.0 Development Management Enforcement

Cost Centres

0909 Development Management

0960 Development Management Enforcement

Planning and Regeneration Portfolio

Development Management

Karen Tierney

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Employee Expenses	754,790	780,910	808,580
Transport Related Expenditure	40,640	40,640	40,640
Supplies & Services			
Clothes, Uniform & Laundry	1,000	1,000	1,000
Communications & Computing	60	60	60
Contributions to Provisions	131,200	131,200	131,200
Expenses	500	500	500
Legal Costs	25,330	25,330	25,330
Miscellaneous Expenses	(1,760)	(1,760)	(1,760)
Printing, Stationery & General Expenses	5,830	5,830	5,830
Professional Fees	23,230	23,230	23,230
Total Controllable Expenditure	980,820	1,006,940	1,034,610
Total Controllable Income	(836,660)	(837,060)	(837,060)
Net Controllable Expenditure	144,160	169,880	197,550
Employee Expenses	7,560	7,660	7,810
Supplies & Services			
Communications & Computing	75,980	75,790	76,790
Printing, Stationery & General Expenses	2,920	2,580	2,490
Support Services			
Central Expenses	23,200	23,360	24,110
Departmental	441,410	427,600	435,930
Property Management	33,030	29,290	30,400
Strategic Management	70,060	71,460	74,200
Support Services	162,080	162,530	167,620
Depreciation & Impairment Losses	4,050	4,050	-
Total Non-Controllable Expenditure	820,290	804,320	819,350
Total Non-Controllable Income	(2,040)	(2,040)	(2,040)
Net Non-Controllable Expenditure	818,250	802,280	817,310
Development Management Net Expenditure	962,410	972,160	1,014,860

Planning and Regeneration Portfolio

Forward Planning

Karen Tierney

Description

The budget covers the following services:

Forward Planning is responsible for Planning Policy in the Borough including land use monitoring;

Buildings of Historic Interest covers over 800 listed buildings in Stafford Borough. Written Consent is needed to carry out works of alteration to Listed Buildings;

Conservation Areas covers areas of 'special architectural or historic interest, the character or appearance of which it is desirable to preserve or enhance'. There are currently 30 such areas designated in the Borough.

Employees

FTE Description

4.9 Forward Planning

1.0 Conservation Areas

Cost Centres

0912 Forward Planning

0916 Conservation Areas

Planning and Regeneration Portfolio

Forward Planning

Karen Tierney

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Employee Expenses	265,880	264,360	258,390
Transport Related Expenditure	11,560	11,560	11,560
Supplies & Services			
Advertising/Promotions/Marketing	1,300	1,300	1,300
Communications & Computing	1,380	1,380	1,380
Contributions to Provisions	48,030	33,030	33,030
Expenses	600	600	600
Grants & Subscriptions	11,150	11,150	11,150
Local Plan Inquiry	205,000	115,000	80,000
Miscellaneous Expenses	(1,990)	(1,990)	(1,990)
Printing, Stationery & General Expenses	1,960	1,960	1,960
Professional Fees	390	390	390
Total Controllable Expenditure	545,260	438,740	397,770
Total Controllable Income	(117,000)	(68,170)	(80,000)
Net Controllable Expenditure	428,260	370,570	317,770
Employee Expenses	2,460	2,490	2,530
Supplies & Services			
Communications & Computing	16,920	16,880	17,090
Printing, Stationery & General Expenses	200	180	170
Support Services			
Central Expenses	6,480	6,530	6,740
Departmental	31,440	31,050	30,980
Property Management	17,920	15,900	16,510
Strategic Management	15,740	16,080	16,680
Support Services	31,640	31,640	32,640
Total Non-Controllable Expenditure	122,800	120,750	123,340
Total Non-Controllable Income	(78,250)	(71,230)	(64,960)
Net Non-Controllable Expenditure	44,550	49,520	58,380
Forward Planning Net Expenditure	472,810	420,090	376,150

Planning and Regeneration Portfolio

Land Charges - Local Searches

Karen Tierney

Description

It is a statutory function for the Council to hold a register of local land charges for properties within the Borough. Local Authority searches are co-ordinated and Official Certificates of Search are issued for land searches within Stafford Borough.

Employees

FTE Description

1.6 Land Charges - Local Searches

Cost Centres

0932 Land Charges - Local Searches

Planning and Regeneration Portfolio

Land Charges - Local Searches

Karen Tierney

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Employee Expenses	41,750	43,170	44,610
Supplies & Services			
Communications & Computing	70	70	70
Contributions to Provisions	3,080	3,080	3,080
Miscellaneous Expenses	(930)	(930)	(930)
Other Fees	80,000	80,000	80,000
Total Controllable Expenditure	123,970	125,390	126,830
Total Controllable Income	(134,020)	(120,020)	(120,020)
Net Controllable Expenditure	(10,050)	5,370	6,810
Employee Expenses	740	750	770
Supplies & Services			
Communications & Computing	6,750	6,730	6,810
Printing, Stationery & General Expenses	210	180	170
Support Services			
Central Expenses	3,480	3,500	3,610
Departmental	78,110	75,540	77,690
Property Management	15,480	13,730	14,250
Strategic Management	7,290	7,450	7,730
Support Services	8,670	8,690	8,970
Total Non-Controllable Expenditure	120,730	116,570	120,000
Net Non-Controllable Expenditure	120,730	116,570	120,000
Land Charges - Local Searches Net Expenditure	110,680	121,940	126,810

Planning and Regeneration Portfolio

Off Street Parking Services

Head of Operations

Description

There are 17 car parks in Stafford giving a total of 3,328 long, short variable, free and permit holder only spaces. There are 3 car parks in Stone giving a total of 180 short, variable and disables only spaces only.

We will ensure parking policy interventions are operated effectively and contribute to the wider objectives of transport planning and economic development within the provisions of the relevant legislation.

SBC off street parking enforcement is an outsourced contracted operation which also provides cash collection and banking, ambassadorial roles and environmental crime enforcement actively performed on an advanced planning basis in accordance with Traffic Management Act 2004 and Staffordshire joint parking policy.

Employees

FTE Description

0.8 Off Street Parking Services

Cost Centres

0933 Off Street Parking Services

0979 Waterfront Car Park

0980 Riverside Car Park

Planning and Regeneration Portfolio

Off Street Parking Services

Head of Operations

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Employee Expenses	34,940	36,100	37,310
Premises Related Expenditure			
Cleaning & Domestic Supplies	71,240	71,240	72,660
Energy Costs	96,820	98,750	100,720
Premises Insurance	3,000	3,000	3,060
Rates	435,820	444,530	453,430
Rents	23,830	24,310	24,800
Repairs & Maintenance - Buildings	160,600	100,750	102,770
Repairs & Maintenance - Other	33,680	34,350	35,040
Water Services	8,060	8,200	8,370
Transport Related Expenditure	2,830	2,860	2,890
Supplies & Services			
Advertising/Promotions/Marketing	2,460	2,460	2,460
Bank Charges	31,530	31,530	31,530
Communications & Computing	4,000	4,000	4,000
Contributions to Provisions	1,870	1,870	1,870
Equipment, Furniture & Materials	20,800	20,800	20,800
Licences	100	100	100
Miscellaneous Expenses	(1,110)	(1,110)	(1,110)
Printing, Stationery & General Expenses	9,880	9,880	9,880
Professional Fees	284,550	284,550	284,550
Security Services	20,810	20,820	21,240
Third Party Payments	44,980	45,870	46,790
Total Controllable Expenditure	1,300,690	1,254,860	1,273,160
Total Controllable Income	(2,330,200)	(2,330,200)	(2,330,200)
Net Controllable Expenditure	(1,029,510)	(1,075,340)	(1,057,040)
Employee Expenses	370	370	380
Premises Related Expenditure			
Premises Insurance	12,480	12,510	12,760
Repairs & Maintenance - Grounds	50,890	50,890	50,890
Supplies & Services			
Communications & Computing	16,380	16,340	16,550
Printing, Stationery & General Expenses	170	150	140
Support Services			
Central Expenses	21,150	21,300	21,990
Departmental	7,390	7,490	7,700
Property Management	36,150	35,040	36,470
Strategic Management	40,890	41,850	43,400
Support Services	100,470	103,090	106,440
Depreciation & Impairment Losses	28,160	28,530	28,900
Total Non-Controllable Expenditure	314,500	317,560	325,620
Net Non-Controllable Expenditure	314,500	317,560	325,620
Off Street Parking Services Net Expenditure	(715,010)	(757,780)	(731,420)

Planning and Regeneration Portfolio

Land & Properties

Neville Raby

Description

This budget provides for the repairs and maintenance of Public Clocks, Gaol Square Clock and General Land and Properties within the Borough.

It also provides for the upkeep & maintenance of War Memorials owned by the Council to encourage a proud public perception in the history of Stafford Borough.

Employees

FTE Description

Not Applicable

Cost Centres

0914 War Memorials

0917 Public Clocks

0931 Shopmobility

0948 General Land & Premises

Planning and Regeneration Portfolio

Land & Properties

Neville Raby

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Premises Related Expenditure			
Energy Costs	680	690	700
Rates	17,570	17,920	18,280
Repairs & Maintenance - Buildings	36,540	37,270	38,010
Repairs & Maintenance - Grounds	4,160	4,240	4,330
Supplies & Services			
Contributions to Provisions	580	580	580
Grants & Subscriptions	1,010	1,010	1,010
Other Fees	420	420	420
Total Controllable Expenditure	60,960	62,130	63,330
Total Controllable Income	(52,990)	(53,140)	(53,290)
Net Controllable Expenditure	7,970	8,990	10,040
Premises Related Expenditure			
Premises Insurance	820	820	840
Support Services			
Central Expenses	1,540	1,550	1,600
Departmental	160	160	160
Property Management	14,400	14,720	15,350
Strategic Management	2,490	2,550	2,640
Support Services	16,600	16,760	17,300
Depreciation & Impairment Losses	63,820	63,820	63,820
Total Non-Controllable Expenditure	99,830	100,380	101,710
Net Non-Controllable Expenditure	99,830	100,380	101,710
Land & Properties Net Expenditure	107,800	109,370	111,750

Planning and Regeneration Portfolio

Economic Development

Karen Tierney

Description

This service covers a number of areas:

Business Support and Formation - working with the business community, business support organisations including the Chamber of Commerce and Stafford Enterprise, and other regeneration partners to support the growth of local businesses;

Inward Investment - hands-on support to develop the Borough as a destination for inward investment;

Town Centre Development - supporting Stafford and Stone Town Centres to create a positive and continuing focus for commercial, retail and leisure businesses;

Funding Opportunities - identifying and bidding for new sources of funding to complement the mainstream economic budgets, for example LABGI, LEADER growth point and government funding.

This budget also includes expenditure on Christmas light decorations in the Borough.

Employees

FTE Description

2.6 Economic Development

1.0 Town Centre Management

Cost Centres

0919 Economic Development

0920 Town Centre Management

0941 Christmas Lights

0952 LABGI Projects

Planning and Regeneration Portfolio

Economic Development

Karen Tierney

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Employee Expenses	173,740	179,470	185,310
Premises Related Expenditure			
Energy Costs	780	800	820
Repairs & Maintenance - Other	31,980	32,620	33,270
Transport Related Expenditure	2,500	2,500	2,500
Supplies & Services			
Advertising/Promotions/Marketing	7,990	7,990	7,990
Clothes, Uniform & Laundry	390	390	390
Communications & Computing	10,270	10,270	10,270
Contributions to Provisions	2,290	2,290	2,290
Equipment, Furniture & Materials Expenses	3,580	3,580	3,580
Grants & Subscriptions	1,870	1,870	1,870
Miscellaneous Expenses	3,340	3,340	3,340
Other Fees	(1,170)	(1,170)	(1,170)
Printing, Stationery & General Expenses	500	500	500
Professional Fees	5,130	5,130	5,130
	50,000	-	-
Total Controllable Expenditure	293,190	249,580	256,090
Net Controllable Expenditure	293,190	249,580	256,090
Employee Expenses	1,600	1,610	1,630
Supplies & Services			
Communications & Computing	16,610	16,570	16,780
Printing, Stationery & General Expenses	270	240	230
Support Services			
Central Expenses	4,550	4,590	4,730
Departmental	113,230	99,350	101,970
Property Management	19,550	17,340	17,990
Strategic Management	26,590	26,930	27,800
Support Services	17,010	17,000	17,520
Depreciation & Impairment Losses	8,300	6,620	5,280
Total Non-Controllable Expenditure	207,710	190,250	193,930
Total Non-Controllable Income	(71,240)	(56,500)	(57,900)
Net Non-Controllable Expenditure	136,470	133,750	136,030
Economic Development Net Expenditure	429,660	383,330	392,120

Planning and Regeneration Portfolio

Borough Markets

Head of Operations

Description

St John's Indoor Market in Stafford offers traders the potential of a four day trading week within the facility. Consumers who live in the Borough or who are visiting the town are able to shop for a wide selection of goods including food, clothing and electrical goods.

Monthly Farmers' Markets are held in both Stafford and Stone at outdoor venues.

Employees

FTE	Description
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3.9	Stafford Market
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Cost Centres

0347	Stafford Market
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0348	Farmers' Market
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Planning and Regeneration Portfolio

Borough Markets

Head of Operations

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Employee Expenses	115,050	119,050	122,930
Premises Related Expenditure			
Cleaning & Domestic Supplies	6,290	6,340	6,470
Energy Costs	30,740	31,350	31,980
Premises Insurance	2,690	2,740	2,800
Rates	50,150	51,150	52,170
Repairs & Maintenance - Buildings	36,050	36,770	37,510
Water Services	7,620	7,770	7,930
Transport Related Expenditure	850	850	850
Supplies & Services			
Advertising/Promotions/Marketing	11,890	11,890	11,890
Cleaning	5,740	5,940	6,060
Clothes, Uniform & Laundry	500	500	500
Communications & Computing	4,160	4,160	4,160
Contributions to Provisions	2,690	2,690	2,690
Equipment, Furniture & Materials	2,760	2,770	2,780
Expenses	320	320	320
Grants & Subscriptions	640	640	640
Licences	200	200	200
Printing, Stationery & General Expenses	760	760	760
Professional Fees	35,600	35,600	35,600
Refuse Disposal/Collections	10,570	10,780	11,000
Security Services	3,400	3,520	3,590
Total Controllable Expenditure	328,670	335,790	342,830
Total Controllable Income	(309,250)	(310,540)	(311,860)
Net Controllable Expenditure	19,420	25,250	30,970
Employee Expenses	1,610	1,640	1,670
Supplies & Services			
Communications & Computing	9,660	9,640	9,770
Printing, Stationery & General Expenses	20	20	20
Support Services			
Central Expenses	6,910	6,960	7,180
Departmental	5,900	6,010	6,180
Property Management	15,420	15,770	16,440
Strategic Management	14,650	14,970	15,530
Support Services	24,120	24,410	25,210
Depreciation & Impairment Losses	52,030	52,030	52,030
Total Non-Controllable Expenditure	130,320	131,450	134,030
Net Non-Controllable Expenditure	130,320	131,450	134,030
Borough Markets Net Expenditure	149,740	156,700	165,000

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Resources Portfolio

Summary

		Original 2019-2020	Original 2020-2021	Original 2021-2022
		£	£	£
Public Buildings	RE 02 - RE 03	728,850	627,270	655,320
Facilities Management	RE 04 - RE 05	200,560	206,530	212,600
Executive Management	RE 06 - RE 07	210,090	215,640	221,240
Corporate Business and Partnerships	RE 08 - RE 09	303,720	315,560	326,540
Communications	RE 10 - RE 11	149,670	153,800	158,010
Customer Services	RE 12 - RE 13	317,720	326,930	338,470
Out of Hours Service	RE 14 - RE 15	6,840	6,980	6,980
Law and Administration	RE 16 - RE 17	976,460	1,005,130	1,035,160
Finance	RE 18 - RE 19	556,290	574,900	593,270
Audit, Risk, Resilience and Procurement	RE 20 - RE 21	229,350	235,820	241,610
Human Resources Services	RE 22 - RE 23	438,120	429,540	441,920
Technology	RE 24 - RE 25	839,920	858,590	877,270
Members Services	RE 26 - RE 27	293,830	298,990	304,250
Revenues & Benefits	RE 28 - RE 29	585,020	626,110	671,020
Housing Benefit Payments	RE 30 - RE 31	-	-	-
Parish Councils	RE 32 - RE 33	51,000	51,000	51,000
Corporate and Democratic Core	RE 34 - RE 35	126,770	126,770	126,770
Non-Distributed Costs	RE 36 - RE 37	287,710	292,660	298,510
Asset Management/Energy Conservation	RE 38 - RE 39	32,560	32,560	32,560
Electoral Registration	RE 40 - RE 41	43,200	43,200	43,200
Elections	RE 42 - RE 43	39,500	39,500	39,500
Insurance Premiums	RE 46 - RE 47	175,490	175,900	179,420
Items to be Allocated	RE 48 - RE 49	43,500	43,500	13,500
Controllable Expenditure		6,636,170	6,686,880	6,868,120
Public Buildings	RE 02 - RE 03	(691,200)	(588,490)	(615,200)
Facilities Management	RE 04 - RE 05	(200,560)	(206,530)	(212,600)
Executive Management	RE 06 - RE 07	(210,090)	(215,640)	(221,240)
Corporate Business and Partnerships	RE 08 - RE 09	(294,160)	(305,590)	(316,570)
Communications	RE 10 - RE 11	(149,670)	(153,800)	(158,010)
Customer Services	RE 12 - RE 13	(317,720)	(326,930)	(338,470)
Out of Hours Service	RE 14 - RE 15	50	50	50
Law and Administration	RE 16 - RE 17	(1,024,390)	(1,054,210)	(1,085,050)
Finance	RE 18 - RE 19	(556,290)	(574,900)	(593,270)
Audit, Risk, Resilience and Procurement	RE 20 - RE 21	(170,910)	(176,500)	(180,770)
Human Resources Services	RE 22 - RE 23	(371,170)	(361,080)	(370,810)
Technology	RE 24 - RE 25	(673,800)	(691,050)	(707,030)
Members Services	RE 26 - RE 27	(293,830)	(298,990)	(304,250)
Revenues & Benefits	RE 28 - RE 29	336,210	329,050	337,650
Parish Councils	RE 32 - RE 33	3,850	3,900	4,020
Corporate and Democratic Core	RE 34 - RE 35	1,275,100	1,273,490	1,308,090
Asset Management/Energy Conservation	RE 38 - RE 39	12,760	13,060	13,620
Electoral Registration	RE 40 - RE 41	96,010	97,680	100,410
Elections	RE 42 - RE 43	105,310	107,180	110,250
Charities Administration	RE 44 - RE 45	8,520	8,740	9,010
Insurance Premiums	RE 46 - RE 47	(175,490)	(175,900)	(179,420)
Non-Controllable Expenditure		(3,291,470)	(3,296,460)	(3,399,590)
		3,344,700	3,390,420	3,468,530

Resources Portfolio

Public Buildings

Neville Raby

Description

This budget includes all expenditure in relation to the operational costs for construction, repairs and maintenance within the portfolio of public buildings.

It is there to ensure that the building fabric, electrical and mechanical structure is maintained effectively and efficiently ensuring all appropriate statutory compliance is achieved relating to asbestos, legionella etc.

Employees

FTE Description

2.0 Civic Centre

Cost Centres

0000 Civic Centre

0001 Stone Area Office

0069 Highfields Office (Capital charges & Insurance only)

Resources Portfolio

Public Buildings

Neville Raby

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Employee Expenses	60,530	62,150	63,780
Premises Related Expenditure			
Cleaning & Domestic Supplies	4,780	4,880	4,980
Energy Costs	93,420	95,290	97,190
Rates	217,430	222,290	226,740
Rents	746,230	761,160	776,380
Repairs & Maintenance - Buildings	113,110	115,380	117,690
Water Services	14,060	14,340	14,630
Transport Related Expenditure	30	30	30
Supplies & Services			
Cleaning	90,510	92,170	94,010
Clothes, Uniform & Laundry	200	200	200
Communications & Computing	1,460	1,460	1,460
Contributions to Provisions	2,810	2,810	2,810
Equipment, Furniture & Materials	21,710	21,980	22,250
Printing, Stationery & General Expenses	760	760	760
Professional Fees	2,600	2,600	2,600
Refuse Disposal/Collections	1,820	1,860	1,900
Total Controllable Expenditure	1,371,460	1,399,360	1,427,410
Total Controllable Income	(642,610)	(772,090)	(772,090)
Net Controllable Expenditure	728,850	627,270	655,320
Employee Expenses	900	910	930
Premises Related Expenditure			
Premises Insurance	17,380	17,430	17,770
Repairs & Maintenance - Grounds	4,270	4,270	4,270
Supplies & Services			
Communications & Computing	6,950	6,930	7,010
Support Services			
Property Management	37,700	38,550	40,190
Strategic Management	2,000	2,030	2,110
Support Services	47,550	47,060	48,700
Depreciation & Impairment Losses	120,810	120,810	120,810
Total Non-Controllable Expenditure	237,560	237,990	241,790
Total Non-Controllable Income	(928,760)	(826,480)	(856,990)
Net Non-Controllable Expenditure	(691,200)	(588,490)	(615,200)
Public Buildings Net Expenditure	37,650	38,780	40,120

Resources Portfolio
Facilities Management
Neville Raby

Description

The Property Services section is responsible for responsive maintenance issues, caretaking and security measures for the Civic Centre.

Employees

FTE Description

4.0 Public Buildings Team

Cost Centres

0066 Public Buildings Team

Resources Portfolio

Facilities Management

Neville Raby

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Employee Expenses	189,340	195,310	201,380
Transport Related Expenditure	7,380	7,380	7,380
Supplies & Services			
Clothes, Uniform & Laundry	200	200	200
Communications & Computing	1,650	1,650	1,650
Equipment, Furniture & Materials	800	800	800
Printing, Stationery & General Expenses	1,190	1,190	1,190
Total Controllable Expenditure	<u>200,560</u>	<u>206,530</u>	<u>212,600</u>
Net Controllable Expenditure	<u>200,560</u>	<u>206,530</u>	<u>212,600</u>
Employee Expenses	1,800	1,820	1,870
Supplies & Services			
Communications & Computing	13,390	13,360	13,530
Support Services			
Property Management	15,020	13,320	13,820
Strategic Management	3,990	4,040	4,200
Support Services	16,390	15,930	16,450
Total Non-Controllable Expenditure	<u>50,590</u>	<u>48,470</u>	<u>49,870</u>
Total Non-Controllable Income	<u>(251,150)</u>	<u>(255,000)</u>	<u>(262,470)</u>
Net Non-Controllable Expenditure	<u>(200,560)</u>	<u>(206,530)</u>	<u>(212,600)</u>
Facilities Management Net Expenditure	<u>-</u>	<u>-</u>	<u>-</u>

Resources Portfolio

Executive Management

Tim Clegg

Description

This budget reflects the cost to Stafford Borough Council of the office of the Chief Executive including any expenses incurred as a result of their day to day duties.

Employees

FTE Description

1.0 Executive Management

Cost Centres

0003 Executive Management

Resources Portfolio

Executive Management

Tim Clegg

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Employee Expenses	168,370	173,870	179,470
Transport Related Expenditure	2,550	2,600	2,600
Supplies & Services			
Communications & Computing	840	840	840
Contributions to Provisions	1,040	1,040	1,040
Equipment, Furniture & Materials	200	200	200
Expenses	2,360	2,360	2,360
Grants & Subscriptions	23,130	23,130	23,130
Hospitality	1,800	1,800	1,800
Printing, Stationery & General Expenses	1,100	1,100	1,100
Professional Fees	8,700	8,700	8,700
Total Controllable Expenditure	210,090	215,640	221,240
Net Controllable Expenditure	210,090	215,640	221,240
Employee Expenses	430	430	430
Supplies & Services			
Communications & Computing	3,320	3,310	3,350
Printing, Stationery & General Expenses	80	70	70
Support Services			
Property Management	11,220	9,950	10,320
Strategic Management	47,740	49,020	50,930
Support Services	4,160	4,160	4,290
Total Non-Controllable Expenditure	66,950	66,940	69,390
Total Non-Controllable Income	(277,040)	(282,580)	(290,630)
Net Non-Controllable Expenditure	(210,090)	(215,640)	(221,240)
Executive Management Net Expenditure	-	-	-

Resources Portfolio

Corporate Business and Partnerships

Tim Clegg

Description

This budget provides for the executive support services to the Chief Executive, Leader of the Council and Cabinet. The budget provides for activities in respect of business planning for the organisation and the management of specific corporate functions such as strategic policy and partnerships across the borough, performance and project management, transformation and service improvement voluntary sector provision and community engagement, equalities and asset management.

In addition to this the wider function encapsulates statutory responsibilities to community safety, anti-social behaviour, prevent and safeguarding children and adults at risk of abuse and neglect.

Employees

FTE Description

5.8 Corporate Business & Partnerships

Cost Centres

0002 Corporate Business & Partnerships

0052 Corporate EDRM

Resources Portfolio

Corporate Business and Partnerships

Tim Clegg

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Employee Expenses	255,890	267,280	278,260
Transport Related Expenditure	2,240	2,280	2,280
Supplies & Services			
Advertising/Promotions/Marketing	470	470	470
Communications & Computing	10,870	11,280	11,280
Contributions to Provisions	620	620	620
Equipment, Furniture & Materials	800	800	800
Expenses	900	900	900
Grants & Subscriptions	100	100	100
Hospitality	200	200	200
Other Fees	22,050	22,050	22,050
Printing, Stationery & General Expenses	1,580	1,580	1,580
Professional Fees	8,000	8,000	8,000
Total Controllable Expenditure	303,720	315,560	326,540
Net Controllable Expenditure	303,720	315,560	326,540
Employee Expenses	2,750	2,790	2,840
Supplies & Services			
Communications & Computing	20,140	20,090	20,340
Printing, Stationery & General Expenses	110	100	100
Support Services			
Property Management	21,630	19,190	19,910
Strategic Management	12,890	13,020	13,470
Support Services	27,990	27,940	28,860
Total Non-Controllable Expenditure	85,510	83,130	85,520
Total Non-Controllable Income	(379,670)	(388,720)	(402,090)
Net Non-Controllable Expenditure	(294,160)	(305,590)	(316,570)
Corporate Business and Partnerships Net Expenditure	9,560	9,970	9,970

Resources Portfolio

Communications

Alistair Welch

Description

This service provides external and internal communications across the authority including working with the traditional press and social media, website maintenance as well as development and sectional support for the Chief Executive, cabinet members, individual councillors and officers.

The graphic design service provides a design, production and advice service for the council creating a wide range of promotional materials such as brochures, ads, newsletters, flyers, leaflets, posters, billboards and exhibition material.

Employees

FTE Description

1.7 Communications

1.0 Graphic Design

Cost Centres

0009 Communications

0091 Graphic Design

Resources Portfolio

Communications

Alistair Welch

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Employee Expenses	124,450	128,580	132,790
Transport Related Expenditure	80	80	80
Supplies & Services			
Advertising/Promotions/Marketing	9,400	9,400	9,400
Communications & Computing	4,140	4,140	4,140
Contributions to Provisions	520	520	520
Equipment, Furniture & Materials	4,030	4,030	4,030
Expenses	1,100	1,100	1,100
Licences	1,700	1,700	1,700
Printing, Stationery & General Expenses	850	850	850
Professional Fees	3,400	3,400	3,400
Total Controllable Expenditure	149,670	153,800	158,010
Net Controllable Expenditure	149,670	153,800	158,010
Employee Expenses	1,200	1,210	1,230
Supplies & Services			
Communications & Computing	10,070	10,040	10,160
Printing, Stationery & General Expenses	60	50	50
Support Services			
Property Management	13,400	11,880	12,320
Strategic Management	4,920	4,970	5,140
Support Services	35,800	36,000	37,230
Total Non-Controllable Expenditure	65,450	64,150	66,130
Total Non-Controllable Income	(215,120)	(217,950)	(224,140)
Net Non-Controllable Expenditure	(149,670)	(153,800)	(158,010)
Communications Net Expenditure	-	-	-

Resources Portfolio

Customer Services

Head of Operations

Description

This budget provides for Customer Services of the Council which encompasses the Customer Services Framework; Equalities & Diversity and all aspects of complaints, compliments & comments.

The service is concerned with ensuring all services are accessible to our customers.

Employees

FTE Description

9.9 Customer Services

Cost Centres

0064 Customer Services

Resources Portfolio

Customer Services

Head of Operations

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Employee Expenses	308,910	318,120	329,660
Supplies & Services			
Clothes, Uniform & Laundry	3,000	3,000	3,000
Communications & Computing	70	70	70
Equipment, Furniture & Materials	1,260	1,260	1,260
Expenses	300	300	300
Printing, Stationery & General Expenses	630	630	630
Professional Fees	3,550	3,550	3,550
Total Controllable Expenditure	317,720	326,930	338,470
Net Controllable Expenditure	317,720	326,930	338,470
Employee Expenses	4,400	4,450	4,550
Supplies & Services			
Communications & Computing	34,080	34,000	34,400
Printing, Stationery & General Expenses	120	110	100
Support Services			
Property Management	37,190	32,980	34,240
Support Services	21,740	21,410	22,060
Total Non-Controllable Expenditure	97,530	92,950	95,350
Total Non-Controllable Income	(415,250)	(419,880)	(433,820)
Net Non-Controllable Expenditure	(317,720)	(326,930)	(338,470)
Customer Services Net Expenditure	-	-	-

Resources Portfolio
Out of Hours Service
Head of Operations

Description

This budget provides for the Out of Hours Service customer response and emergency service via our telephone system which is delivered by another local authority.

Employees

FTE Description

Not Applicable

Cost Centres

0070 Out of Hours Service

Resources Portfolio Out of Hours Service

Head of Operations

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Supplies & Services			
Professional Fees	6,840	6,980	6,980
Total Controllable Expenditure	6,840	6,980	6,980
Net Controllable Expenditure	6,840	6,980	6,980
Support Services			
Support Services	50	50	50
Total Non-Controllable Expenditure	50	50	50
Net Non-Controllable Expenditure	50	50	50
Out of Hours Service Net Expenditure	6,890	7,030	7,030

Resources Portfolio

Law and Administration

Alistair Welch

Description

This budget provides for the Democratic and Corporate Services Unit and the Legal Services Unit.

The Democratic Services Unit carries out functions related to Elections and Electoral Registration, Committee Administration and various Corporate Support functions, including cashiers and mayoral functions.

The Legal Services Unit provides a Legal service to the Council and, under a shared service agreement, to Cannock Chase District Council. It also carries out functions relating to estates and the land terrier, data protection, freedom of information and management of the Salting's mobile home park.

Employees

FTE Description

- 1.0 Head of Law and Admin
- 2.0 Democratic Administration
- 10.3 Legal
- 3.0 Electoral Unit
- 6.5 Corporate Support
- 3.5 Corporate Administration
- 1.0 Mayoral Support

Cost Centres

- 0005 Democratic Administration
- 0006 Legal
- 0011 Elections Unit
- 0012 Information Governance
- 0071 Head of Law & Admin Services
- 0087 Corporate Support
- 0089 Corporate Administration
- 0089 Mayoral Support
- 1211 The Salting's

Resources Portfolio

Law and Administration

Alistair Welch

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Employee Expenses	1,161,910	1,200,480	1,241,300
Premises Related Expenditure			
Repairs & Maintenance - Buildings	2,280	2,330	2,380
Transport Related Expenditure	12,140	12,140	12,140
Supplies & Services			
Advertising/Promotions/Marketing	310	310	310
Catering	2,500	2,500	2,500
Civic Expenses	7,760	7,760	7,760
Clothes, Uniform & Laundry	1,760	1,760	1,760
Communications & Computing	24,460	24,560	24,560
Contributions to Provisions	5,340	5,340	5,340
Equipment, Furniture & Materials	15,050	15,410	15,410
Expenses	15,770	16,030	16,300
Floral Work	1,150	1,150	1,150
Grants & Subscriptions	900	900	900
Hospitality	5,560	5,560	5,560
Miscellaneous Expenses	(50)	(50)	(50)
Printing, Stationery & General Expenses	40,600	40,240	40,240
Professional Fees	14,360	14,360	14,360
Security Services	1,790	1,830	1,870
Third Party Payments	36,790	37,280	37,710
Total Controllable Expenditure	1,350,380	1,389,890	1,431,500
Total Controllable Income	(373,920)	(384,760)	(396,340)
Net Controllable Expenditure	976,460	1,005,130	1,035,160
Employee Expenses	10,980	11,110	11,320
Premises Related Expenditure			
Repairs & Maintenance - Grounds	4,580	4,580	4,580
Transport Related Expenditure	590	590	600
Supplies & Services			
Communications & Computing	93,350	93,110	94,300
Printing, Stationery & General Expenses	2,590	2,290	2,190
Support Services			
Central Expenses	21,400	21,410	21,430
Departmental	100	100	100
Property Management	130,210	116,180	120,590
Strategic Management	32,100	32,530	33,780
Support Services	187,130	188,270	194,260
Total Non-Controllable Expenditure	483,030	470,170	483,150
Total Non-Controllable Income	(1,507,420)	(1,524,380)	(1,568,200)
Net Non-Controllable Expenditure	(1,024,390)	(1,054,210)	(1,085,050)
Law and Administration Net Expenditure	(47,930)	(49,080)	(49,890)

Resources Portfolio

Finance

Neville Raby

Description

Finance is a shared service led by Cannock Chase District Council.

The principal functions of the Financial Services team comprise corporate accountancy, financial planning, treasury management and the maintenance of financial systems.

Employees

FTE Description

Not Applicable

Cost Centres

0014 Financial Services

0022 Head of Finance

Resources Portfolio

Finance

Neville Raby

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Supplies & Services			
Communications & Computing	1,560	1,560	1,560
Third Party Payments	554,730	573,340	591,710
Total Controllable Expenditure	556,290	574,900	593,270
Net Controllable Expenditure	556,290	574,900	593,270
Employee Expenses	8,860	8,880	9,070
Supplies & Services			
Communications & Computing	19,800	19,750	20,000
Printing, Stationery & General Expenses	80	70	70
Support Services			
Property Management	9,140	8,110	8,420
Strategic Management	2,220	2,240	2,300
Support Services	62,760	63,460	65,450
Depreciation & Impairment Losses	7,960	7,960	7,960
Total Non-Controllable Expenditure	110,820	110,470	113,270
Total Non-Controllable Income	(667,110)	(685,370)	(706,540)
Net Non-Controllable Expenditure	(556,290)	(574,900)	(593,270)
Finance Net Expenditure	-	-	-

Resources Portfolio

Audit, Risk, Resilience and Procurement

Alistair Welch

Description

Audit, Risk, Resilience and Procurement is a shared service led by Cannock Chase District Council.

The principle functions comprise internal audit services, insurance and risk management, civil contingencies and corporate procurement.

Employees

Not Applicable

Cost Centres

0016 Insurance/Risk Management

0020 Internal Audit

0057 Civil Contingencies

Resources Portfolio

Audit, Risk, Resilience and Procurement

Neville Raby

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Supplies & Services			
Communications & Computing	150	150	150
Third Party Payments	44,710	45,980	47,110
Total Controllable Expenditure	229,350	235,820	241,610
Net Controllable Expenditure	229,350	235,820	241,610
Employee Expenses	300	300	310
Supplies & Services			
Communications & Computing	810	810	810
Communications & Computing	810	810	810
Support Services			
Central Expenses	550	550	570
Departmental	1,360	1,390	1,430
Property Management	16,020	14,220	14,760
Strategic Management	880	900	930
Support Services	4,630	4,590	4,750
Central Expenses	550	550	570
Departmental	1,360	1,390	1,430
Property Management	16,020	14,220	14,760
Strategic Management	880	900	930
Support Services	4,630	4,590	4,750
Total Non-Controllable Expenditure	38,040	35,810	36,950
Total Non-Controllable Income	(208,950)	(212,310)	(217,720)
Net Non-Controllable Expenditure	(170,910)	(176,500)	(180,770)
Audit, Risk, Resilience and Procurement Net Expenditure	58,440	59,320	60,840

Resources Portfolio

Human Resources Services

Neville Raby

Description

Human Resource Services (HRS) is a Shared Service with Cannock Chase District Council and led by Stafford Borough Council (SBC).

In addition to the provision of payrolls for Stafford and Cannock Chase Council HRS also provides a payroll service to Lichfield District Council (LDC), together with a Shared HR & Payroll System. Health and Safety support is provided to SBC by LDC under an SLA arrangement.

The principle functions comprise of personnel, payroll, learning and development and health and safety.

Employees

FTE Description

6.4 Personnel

2.3 Payroll

0.8 Personnel/Payroll Shared Services

3.0 Human Resources Shared Services

1.0 Training Shared Services

Cost Centres

0026 Personnel

0027 Payroll

0029 Training

0065 Corporate Health & Safety

0082 Personnel/Payroll Shared Services

0143 Human Resources Shared Services

0145 Training Shared Services

0902 Health & Safety Shared Service

Resources Portfolio

Human Resources Services

Neville Raby

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Employee Expenses	559,760	578,710	602,260
Transport Related Expenditure	11,950	11,950	11,950
Supplies & Services			
Communications & Computing	49,470	49,470	49,470
Contributions to Provisions	2,020	2,020	2,020
Equipment, Furniture & Materials Expenses	3,270	3,270	3,270
Grants & Subscriptions	440	440	440
Hospitality	750	750	750
Other Fees	90	90	90
Printing, Stationery & General Expenses	(10,200)	(10,400)	(10,400)
Professional Fees	5,820	5,820	5,820
Training Expenses	85,670	66,320	66,320
Total Controllable Expenditure	744,140	743,540	767,090
Total Controllable Income	(306,020)	(314,000)	(325,170)
Net Controllable Expenditure	438,120	429,540	441,920
Employee Expenses	5,210	5,270	5,390
Supplies & Services			
Communications & Computing	40,050	39,950	40,450
Printing, Stationery & General Expenses	2,020	1,790	1,720
Support Services			
Property Management	48,600	43,110	44,750
Strategic Management	14,600	14,790	15,380
Support Services	98,940	98,690	102,170
Total Non-Controllable Expenditure	209,420	203,600	209,860
Total Non-Controllable Income	(580,590)	(564,680)	(580,670)
Net Non-Controllable Expenditure	(371,170)	(361,080)	(370,810)
Human Resources Services Net Expenditure	66,950	68,460	71,110

Resources Portfolio

Technology

Peter Kendrick

Description

This service now provides Technology Services to Cannock Chase District Council as lead authority under a shared service arrangement.

The budget provides for Technology & Computer related services such as:
Maintenance of PCs, servers and other peripheral equipment;
Integration of application software; Installation and upgrade of application software;
Central systems e.g. Email, file servers, remote access;
Monitoring of the mobile phone contract and landline telephones;
Reprographics; colour photocopying; agenda printing; booklet making;
Update of the Councils property database.

Employees

FTE Description

3.0 Reprographics Services
16.7 Technology
2.0 Gazetteer & GIS Support

Cost Centres

0031 Reprographics Services
0032 Technology
0096 Gazetteer & GIS Support
0158 Partnership CRM Contribution

Resources Portfolio

Technology

Peter Kendrick

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Employee Expenses	949,930	983,600	1,017,850
Transport Related Expenditure	17,660	17,660	17,660
Supplies & Services			
Clothes, Uniform & Laundry	300	300	300
Communications & Computing	310,340	310,640	310,640
Contributions to Provisions	2,750	2,750	2,750
Equipment, Furniture & Materials	234,960	235,810	236,650
Expenses	130	130	130
Printing, Stationery & General Expenses	90,520	90,520	90,520
Professional Fees	150	150	150
Total Controllable Expenditure	1,606,740	1,641,560	1,676,650
Total Controllable Income	(766,820)	(782,970)	(799,380)
Net Controllable Expenditure	839,920	858,590	877,270
Employee Expenses	7,630	7,750	7,910
Supplies & Services			
Communications & Computing	5,340	5,330	5,370
Insurances	1,790	1,790	1,830
Printing, Stationery & General Expenses	590	520	510
Support Services			
Departmental	2,110	1,700	1,330
Property Management	72,580	64,380	66,820
Strategic Management	23,590	23,910	24,860
Support Services	63,360	62,850	64,830
Depreciation & Impairment Losses	87,800	71,860	58,920
Total Non-Controllable Expenditure	264,790	240,090	232,380
Total Non-Controllable Income	(938,590)	(931,140)	(939,410)
Net Non-Controllable Expenditure	(673,800)	(691,050)	(707,030)
Technology Net Expenditure	166,120	167,540	170,240

Resources Portfolio

Members Services

Alistair Welch

Description

This budget provides for the payment of expenses to the elected Members of the Council under a scheme of payments and allowances approved annually by the Council.

Employees

FTE Description

Not Applicable

Cost Centres

0034 Members Expenses

Resources Portfolio

Members Services

Alistair Welch

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Employee Expenses	4,000	4,000	4,000
Transport Related Expenditure	10,000	10,000	10,000
Supplies & Services			
Advertising/Promotions/Marketing	2,000	2,000	2,000
Catering	1,000	1,000	1,000
Communications & Computing	6,040	6,040	6,040
Contributions to Provisions	120	120	120
Expenses	266,470	271,630	276,890
Hospitality	1,000	1,000	1,000
Miscellaneous Expenses	1,000	1,000	1,000
Printing, Stationery & General Expenses	1,200	1,200	1,200
Professional Fees	1,000	1,000	1,000
Total Controllable Expenditure	293,830	298,990	304,250
Net Controllable Expenditure	293,830	298,990	304,250
Employee Expenses	7,600	7,800	7,970
Supplies & Services			
Communications & Computing	32,970	32,880	33,320
Printing, Stationery & General Expenses	260	230	220
Support Services			
Property Management	150,860	133,810	138,890
Support Services	1,820	1,880	1,940
Total Non-Controllable Expenditure	193,510	176,600	182,340
Total Non-Controllable Income	(487,340)	(475,590)	(486,590)
Net Non-Controllable Expenditure	(293,830)	(298,990)	(304,250)
Members Services Net Expenditure	-	-	-

Resources Portfolio

Revenues & Benefits

Neville Raby

Description

Revenues and Benefits is a shared service led by Cannock Chase District Council.

This budget covers the billing and collection of Council Tax and Business Rates and the administration and payment of Housing and Council Tax benefits to 13,500 customers. The service is responsible for collecting a combined total of over £100m worth of Business Rates and Council Tax each year.

The service also includes:

Investigations Team - responsible for the investigation, detection and prosecution of fraud;

Systems Maintenance Team - responsible for the maintenance, development and support of the core software applications;

Customer Services Team - responsible for all Revenues and Benefits front line customer enquiries.

Employees

FTE Description

Not Applicable

Cost Centres

0036 Revenues

0037 Housing Benefits

0159 Welfare Benefits/Fairer Charging

Resources Portfolio Revenues & Benefits

Neville Raby

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Supplies & Services			
Bank Charges	2,210	2,210	2,210
Communications & Computing	64,660	64,660	64,660
Contributions to Provisions	9,180	9,180	9,180
Professional Fees	30,000	30,000	30,000
Third Party Payments	1,309,670	1,350,980	1,378,110
Total Controllable Expenditure	1,415,720	1,457,030	1,484,160
Total Controllable Income	(830,700)	(830,920)	(813,140)
Net Controllable Expenditure	585,020	626,110	671,020
Employee Expenses	20,670	20,720	21,130
Supplies & Services			
Communications & Computing	32,330	32,240	32,620
Printing, Stationery & General Expenses	19,770	17,430	16,830
Support Services			
Central Expenses	10,950	11,040	11,380
Departmental	1,140	1,140	1,170
Property Management	73,210	64,930	67,400
Strategic Management	17,610	18,060	18,720
Support Services	160,530	163,490	168,400
Total Non-Controllable Expenditure	336,210	329,050	337,650
Net Non-Controllable Expenditure	336,210	329,050	337,650
Revenues & Benefits Net Expenditure	921,230	955,160	1,008,670

Resources Portfolio

Housing Benefit Payments

Bob Kean

Description

This budget provides for the cost of Housing Benefits which are means tested benefits administered by the Council on behalf of the Department for Work and Pensions. The Welfare Reform Act 2012 introduced a wide range of reforms to make the benefits system fairer and simpler. "Universal Credit" is a major feature of the Welfare Reform Act. Its aim is to simplify the benefits system by bringing together a wide range of working-age benefits into a single streamlined payment.

Council Tax benefit will not form part of the "Universal Credit" scheme. The national Council Tax Benefit Scheme was abolished on 1 April 2013 and each billing authority replaced it with its own local scheme.

Employees

FTE Description

Not Applicable

Cost Centres

0041 Housing Benefit Payments

Resources Portfolio

Housing Benefit Payments

Bob Kean

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Supplies & Services			
Miscellaneous Expenses	10,000	10,000	10,000
Transfer Payments			
Housing Benefits	22,005,200	20,200,770	18,544,310
Other Transfer Payments	50,000	50,000	50,000
Total Controllable Expenditure	<u>22,065,200</u>	<u>20,260,770</u>	<u>18,604,310</u>
Total Controllable Income	<u>(22,065,200)</u>	<u>(20,260,770)</u>	<u>(18,604,310)</u>
Net Controllable Expenditure	<u>-</u>	<u>-</u>	<u>-</u>
Housing Benefit Payments Net Expenditure	<u>-</u>	<u>-</u>	<u>-</u>

Resources Portfolio

Parish Councils

Bob Kean

Description

This budget covers the grants paid to Parishes for concurrent functions (functions which the Borough Council can legally carry out) and is granted to the Parishes to spend at their discretion.

Employees

FTE Description

Not Applicable

Cost Centres

0043 Parish Councils

Resources Portfolio

Parish Councils

Bob Kean

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Supplies & Services			
Grants & Subscriptions	51,000	51,000	51,000
Total Controllable Expenditure	51,000	51,000	51,000
Net Controllable Expenditure	51,000	51,000	51,000
Support Services			
Central Expenses	500	500	520
Departmental	50	50	50
Strategic Management	810	830	860
Support Services	2,490	2,520	2,590
Total Non-Controllable Expenditure	3,850	3,900	4,020
Net Non-Controllable Expenditure	3,850	3,900	4,020
Parish Councils Net Expenditure	54,850	54,900	55,020

Resources Portfolio
Corporate and Democratic Core

Bob Kean

Description

This Budget comprises Corporate Management. Costs charged here include the cost of statutory external audit and corporate bank charges.

Employees

FTE Description

Not Applicable

Cost Centres

0044 Corporate Management

Resources Portfolio
Corporate and Democratic Core

Bob Kean

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Supplies & Services			
Audit Fees	50,730	50,730	50,730
Bank Charges	64,240	64,240	64,240
Professional Fees	11,800	11,800	11,800
Total Controllable Expenditure	126,770	126,770	126,770
Net Controllable Expenditure	126,770	126,770	126,770
Supplies & Services			
Printing, Stationery & General Expenses	12,930	11,410	11,020
Support Services			
Central Expenses	48,110	48,660	49,230
Departmental	101,500	102,440	104,570
Members	487,340	475,590	486,590
Strategic Management	177,340	181,770	188,410
Support Services	447,880	453,620	468,270
Total Non-Controllable Expenditure	1,275,100	1,273,490	1,308,090
Net Non-Controllable Expenditure	1,275,100	1,273,490	1,308,090
Corporate and Democratic Core Net Expenditure	1,401,870	1,400,260	1,434,860

Resources Portfolio
Non-Distributed Costs

Bob Kean

Description

This budget provides for those costs which cannot be attributed to a particular service, specifically past service costs for retired employees.

Employees

FTE Description

Not Applicable

Cost Centres

0049 Non-Distributed Costs

Resources Portfolio
Non-Distributed Costs

Bob Kean

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Employee Expenses	247,710	252,660	257,710
Third Party Payments	40,000	40,000	40,800
Total Controllable Expenditure	287,710	292,660	298,510
Net Controllable Expenditure	287,710	292,660	298,510
Non-Distributed Costs Net Expenditure	287,710	292,660	298,510

Resources Portfolio
Asset Management/Energy Conservation
Neville Raby

Description

This budget provides for the Asset Management Cost Centre which includes professional fees for external valuations of property and also the annual asset valuation for accounting purposes.

There is also provision for energy efficiency measures which are overseen by the Energy Management Group on practical initiatives within the Council's portfolio relating to mechanical and electrical improvements.

Employees

FTE Description

Not Applicable

Cost Centres

0047 Asset Management

Resources Portfolio

Asset Management/Energy Conservation

Neville Raby

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Supplies & Services			
Asset Management - Energy Conservation	17,120	17,120	17,120
Professional Fees	15,440	15,440	15,440
Total Controllable Expenditure	32,560	32,560	32,560
Net Controllable Expenditure	32,560	32,560	32,560
Support Services			
Property Management	12,510	12,800	13,350
Support Services	250	260	270
Total Non-Controllable Expenditure	12,760	13,060	13,620
Net Non-Controllable Expenditure	12,760	13,060	13,620
Asset Management/Energy Conservation Net Expenditure	45,320	45,620	46,180

Resources Portfolio

Electoral Registration

Alistair Welch

Description

This budget provides for the Electoral Registration service. This covers the statutory provision of the annual Register of Electors and Absent Voting.

Employees

FTE Description

Not Applicable

Cost Centres

0051 Electoral Registration

0154 Individual Electoral Registration

Resources Portfolio

Electoral Registration

Alistair Welch

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Employee Expenses	2,150	2,150	2,150
Supplies & Services			
Advertising/Promotions/Marketing	460	460	460
Communications & Computing	31,590	31,590	31,590
Contributions to Provisions	20	20	20
Printing, Stationery & General Expenses	8,980	8,980	8,980
Total Controllable Expenditure	43,200	43,200	43,200
Net Controllable Expenditure	43,200	43,200	43,200
Supplies & Services			
Printing, Stationery & General Expenses	730	640	620
Support Services			
Central Expenses	1,240	1,250	1,300
Departmental	130	130	130
Strategic Management	2,000	2,050	2,120
Support Services	91,910	93,610	96,240
Total Non-Controllable Expenditure	96,010	97,680	100,410
Net Non-Controllable Expenditure	96,010	97,680	100,410
Electoral Registration Net Expenditure	139,210	140,880	143,610

Resources Portfolio

Elections

Alistair Welch

Description

This budget provides for the cost of Borough Elections which are held every four years. The next Election year is 2019/20, in the intervening years a contribution to reserves is made to fund the costs in Election year.

Employees

FTE Description

Not Applicable

Cost Centres

0055 Elections - Borough & Parish

Resources Portfolio

Elections

Alistair Welch

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Employee Expenses	100,000	-	-
Premises Related Expenditure			
Rents	30,000	-	-
Supplies & Services			
Communications & Computing	22,000	-	-
Contributions to Provisions	-	39,500	39,500
Equipment, Furniture & Materials	15,000	-	-
Expenses	2,000	-	-
Printing, Stationery & General Expenses	26,000	-	-
Total Controllable Expenditure	195,000	39,500	39,500
Total Controllable Income	(155,500)	-	-
Net Controllable Expenditure	39,500	39,500	39,500
Supplies & Services			
Printing, Stationery & General Expenses	110	100	100
Support Services			
Central Expenses	1,240	1,250	1,300
Departmental	130	130	130
Strategic Management	2,000	2,050	2,120
Support Services	101,830	103,650	106,600
Total Non-Controllable Expenditure	105,310	107,180	110,250
Net Non-Controllable Expenditure	105,310	107,180	110,250
Elections Net Expenditure	144,810	146,680	149,750

Resources Portfolio
Charities Administration
Bob Kean

Description

This budget provides for the cost of administering the Mayor's Charity.

Employees

FTE Description

Not Applicable

Cost Centres

0042 Charities Administration

Resources Portfolio
Charities Administration

Bob Kean

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Support Services			
Support Services	8,520	8,740	9,010
Total Non-Controllable Expenditure	<u>8,520</u>	<u>8,740</u>	<u>9,010</u>
Net Non-Controllable Expenditure	<u>8,520</u>	<u>8,740</u>	<u>9,010</u>
Charities Administration Net Expenditure	<u><u>8,520</u></u>	<u><u>8,740</u></u>	<u><u>9,010</u></u>

Resources Portfolio
Insurance Premiums
Neville Raby

Description

These are the Insurance Premiums for Employees, Vehicles and Premises across the authority.

Employees

Not Applicable

Cost Centres

0161 Insurance Premiums

Resources Portfolio Insurance Premiums

Neville Raby

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Third Party Payments	175,490	175,900	179,420
Total Controllable Expenditure	<u>175,490</u>	<u>175,900</u>	<u>179,420</u>
Net Controllable Expenditure	<u>175,490</u>	<u>175,900</u>	<u>179,420</u>
Total Non-Controllable Income	<u>(175,490)</u>	<u>(175,900)</u>	<u>(179,420)</u>
Net Non-Controllable Expenditure	<u>(175,490)</u>	<u>(175,900)</u>	<u>(179,420)</u>
Insurance Premiums Net Expenditure	<u>-</u>	<u>-</u>	<u>-</u>

**Resources Portfolio
Items to be Allocated**

Bob Kean

Description

Employees

Cost Centres

0092 Items to be Allocated

Resources Portfolio Items to be Allocated

Bob Kean

	Original 2019-2020 £	Original 2020-2021 £	Original 2021-2022 £
Employee Expenses	(63,000)	(63,000)	(93,000)
Supplies & Services			
Other Fees	106,500	106,500	106,500
Total Controllable Expenditure	43,500	43,500	13,500
Net Controllable Expenditure	43,500	43,500	13,500
Items to be Allocated Net Expenditure	43,500	43,500	13,500

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GENERAL FUND CAPITAL PROGRAMME 2018/19 TO 2021/22

	Planned Delivery				Programme but not allocated £000
	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	
ENVIRONMENT					
Streetscene equipment	200	80	-	-	101
Waste Contract - replacement wheeled bins	225	150	150	150	-
Riverway Site Improved Depot Facilities	-	-	-	-	101
Total	425	230	150	150	202
COMMUNITY					
Disabled Facilities Grants	800	1,037	1,037	1,037	1,441
Private Sector Housing Assistance	20	143	-	-	-
Improvements at Glover St caravan site	170	-	-	-	-
CCTV upgrade	55	-	-	-	-
Empty Homes	-	-	-	-	210
Total	1,045	1,180	1,037	1,037	1,651
LEISURE					
Stone Leisure Strategy	7,338	577	-	-	-
Stone Leisure Strategy Phase 2	*	-	-	-	1,212
Stafford Castle - H&S Works	5	-	-	-	-
Stafford Castle Motte	21	-	-	-	-
Victoria Park Refurbishment	250	1,828	-	-	-
Victoria Park Pedestrian Bridge	8	90	-	-	-
Charnley Road Destination Park (s106)	58	335	-	-	-
Gatehouse - MET rigging	5	75	-	-	-
Holmcroft	9	-	-	-	389
Castle - South Wall	-	-	-	-	16
Jubilee Fields	-	104	-	-	-
Leisure Facilities at Gnosall	-	47	-	-	-
Total	7,694	3,056	-	-	1,617
PLANNING AND REGENERATION					
Waterscape	63	-	-	-	-
Growth Point capital	171	50	-	-	-
Stafford Town Centre Enhancement	41	-	-	-	-
Pearl Brook Path Improvements	-	75	-	-	-
Stafford Western Access Route	-	-	2,500	-	-
Land at Fairway, Stafford	6	53	-	-	-
New Gypsy & Traveller Site	-	-	-	-	150
Total	281	178	2,500	-	150
RESOURCES					
Corporate IT equipment	50	50	50	-	-
Contact Centre Phone System	-	-	-	-	30
Provision to Commute Car Park Sharing Arrangement	750	-	-	-	-
Civic Centre Generator	-	-	-	-	50
Accommodation Transformation & rationalisation	*	-	-	-	752
Total	800	50	50	-	832
TOTAL CAPITAL PROGRAMME	10,245	4,694	3,737	1,187	4,452

* New scheme

Community Portfolio

Variation Statement 2019/2020 to 2021/2022

	2019/2020 Indicative £000's	Real Terms / Efficiency Variations £000's	2019/2020 Budget £000's	2020/21 Indicative £000's	Real Terms / Efficiency Variations £000's	2020/2021 Budget £000's	Inflation £000's	Real Terms / Efficiency Variations £000's	2021/2022 Budget £000's
Employee Costs	521	9	530	533	11	544	10	- 12	542
Premises Related Costs	63	- 11	52	64	- 10	54	1	-	55
Transport Related Costs	16	-	16	16	-	16	-	-	16
Supplies and Services	230	42	272	230	42	272	1	-	273
Third Party Payments	80	8	88	81	8	89	2	-	91
Total Expenditure	910	48	958	924	51	975	14	- 12	977
Income	- 59	- 17	- 76	- 59	- 17	- 76	- 1	-	- 77
Net Expenditure	851	31	882	865	34	899	13	- 12	900

Community Portfolio

Proposed Real Terms / Efficiency Variations

2019/20 Change

	£'000	£'000
<u>Real Term Variations</u>		
Housing and health restructure		19
Empty Homes Officer reduced hours		-10
Homelessness		
Additional bed and breakfast costs	42	
Additional costs recovered through housing benefit	-17	25
Glover Street rates no longer payable on empty caravans		-10
CCTV - contract living wage increase		7
		<u>31</u>

2020/21 Change

	£'000	£'000
<u>Real Term Variations</u>		
Housing and health restructure		25
Empty Homes Officer reduced hours		-13
Homelessness		
Additional bed and breakfast costs	42	
Additional costs recovered through housing benefit	-17	25
Glover Street rates no longer payable on empty caravans		-10
CCTV - contract living wage increase		7
		<u>34</u>

2021/22 Change

	£'000	£'000
<u>Real Term Variations</u>		
Increase in Superannuation		7
Empty homes officer post falling out		-17
minor variations		-2
		<u>-12</u>

Environment Portfolio

Variation Statement 2019/2020 to 2021/2022

	2019/2020 Indicative £000's	Real Terms / Efficiency Variations £000's	2019/2020 Budget £000's	2020/21 Indicative £000's	Real Terms / Efficiency Variations £000's	2020/2021 Budget £000's	Inflation £000's	Real Terms / Efficiency Variations £000's	2021/2022 Budget £000's
Employee Costs	3,156	56	3,212	3,215	92	3,307	56	- 7	3,356
Premises Related Costs	290	67	357	296	- 4	292	6	-	298
Transport Related Costs	392	- 21	371	397	- 20	377	6	-	383
Supplies and Services	1,093	25	1,118	1,096	46	1,142	5	1	1,148
Third Party Payments	4,034	311	4,345	4,159	307	4,466	68	67	4,601
Total Expenditure	8,965	438	9,403	9,163	421	9,584	141	61	9,786
Income	- 4,712	- 160	- 4,872	- 4,781	- 71	- 4,852	- 81	123	- 4,810
Net Expenditure	4,253	278	4,531	4,382	350	4,732	60	184	4,976

Environment Portfolio

Proposed Real Terms / Efficiency Variations

	<u>2019/20 Change</u>	£'000	£'000
<u>Real Term Variations</u>			
Strategic health delivery			
Health and Wellbeing Support Officer		23	
Reserve funding for Health and Wellbeing Support Officer		<u>-23</u>	-
Streetscene (budget realignment)			
Transport		-20	
Supplies		40	
Income		<u>-20</u>	-
Waste (budget realignment)			
Supplies		34	
Third Party		104	
Income		<u>-138</u>	-
Waste Schedule 2 trade waste			
Third Party		120	
Income		<u>-121</u>	-1
Waste			
Additional system costs		10	
Reduced leaflet costs		-20	
Increased dry recycling gate fees		80	
Additional second bin income		-11	
Reduce income recycling credits reflecting tonnage		20	
Reduced income recycling credits reflecting agreed value per tonne		<u>79</u>	158
Bereavement Cremator maintenance falling out			
Supplies		-40	
Income (reserves)		<u>40</u>	-
Increased Sow and Penk drainage levy			6
Reduced licensing income			8
Revenue Bid - Tree maintenance			70
Revenue Bid - Bereavement staffing			35
minor variations			<u>2</u>
			<u>278</u>

2020/21 Change

	£'000	£'000
<u>Real Term Variations</u>		
Strategic health delivery		
Health and Wellbeing Support Officer	23	
Reserve funding for Health and Wellbeing Support Officer	<u>-23</u>	-
Additional 1% pay award		36
Streetscene (budget realignment)		
Transport	-20	
Supplies	40	
Income	<u>-20</u>	-
Waste (budget realignment)		
Supplies	34	
Third Party	104	
Income	<u>-138</u>	-
Waste Schedule 2 trade waste		
Third Party	122	
Income	<u>-123</u>	-1
Waste		
Additional system costs	10	
Increased dry recycling gate fees	80	
Reduced green recycling gate fees	-15	
Additional second bin income	-11	
Reduce income recycling credits reflecting tonnage	20	
Reduced income recycling credits reflecting agreed value per tonne	<u>177</u>	261
Bereavement Cremator maintenance falling out		
Supplies	-40	
Income (reserves)	<u>40</u>	-
Increased Sow and Penk drainage levy		6
Revenue Bid - Bereavement staffing		35
Reduced licensing income		8
minor variations		5
		<u><u>350</u></u>

2021/22 Change

	£'000	£'000
<u>Real Term Variations</u>		
Increase in pensions costs		42
Strategic health delivery		
Health and Wellbeing Support Officer	-30	
Reserve funding for Health and Wellbeing Support Officer	<u>30</u>	-
Waste		
Property growth	50	
Increased dry recycling gate fees	25	
Reduced income recycling credits reflecting agreed value per tonne	<u>98</u>	173
Revenue bid - Bereavement staffing		-25
minor variations		-6
		<u><u>184</u></u>

Leisure Portfolio

Variation Statement 2019/2020 to 2021/2022

	2019/2020 Indicative £000's	2019/2020 Budget £000's	2020/21 Indicative £000's	2020/21 Real Terms/ Efficiency Variations £000's	2020/2021 Budget £000's	Inflation £000's	Real Terms/ Efficiency Variations £000's	2021/2022 Budget £000's
Employee Costs	711	6	717	749	10	7	48	814
Premises Related Costs	370	88	458	378	40	8	50	476
Transport Related Costs	10	-	10	10	-	-	-	10
Supplies and Services	390	43	433	360	17	-	9	386
Third Party Payments	938	4	942	805	6	17	- 187	641
Total Expenditure	2,419	141	2,560	2,302	73	32	- 80	2,327
Income	- 571	- 22	- 593	- 468	3	- 4	161	- 308
Net Expenditure	1,848	119	1,967	1,834	76	28	81	2,019

Leisure Portfolio

Proposed Real Terms / Efficiency Variations

	<u>2019/20 Change</u>	
	£'000	£'000
<u>Real Term Variations</u>		
Staffing variations		20
HLF Victoria Park (rephased)		
Employees	-14	
Supplies	28	
Income	-16	-2
Transfer from Items to be allocated (Resources) Repairs and		41
Additional contract inflation		5
Revenue Bids		
Victoria Park - renewal of safety surfacing	30	
Riverway bowling greens - renew batter boards	16	46
minor variations		9
		<u>119</u>

	<u>2020/21 Change</u>	
	£'000	£'000
<u>Real Term Variations</u>		
Staffing variations		20
Additional 1% pay award		3
HLF Victoria Park (rephased)		
Employees	-14	
Supplies	3	
Income	10	-1
Transfer from Items to be allocated (Resources) Repairs and		41
Additional contract inflation		5
minor variations		8
		<u>76</u>

	<u>2021/22 Change</u>	
	£'000	£'000
<u>Real Term Variations</u>		
Increase in pension costs		48
Leisure management contract		
Base contract change	-187	
Equalisation reserve	177	-10
Revenue bid - Victoria Park renewal of safety surfacing		50
minor variations		-7
		<u>81</u>

Planning and Regeneration Portfolio

Variation Statement 2019/2020 to 2021/2022

	2019/2020 Indicative £000's	Real Terms / Efficiency Variations £000's	2019/2020 Budget £000's	2020/21 Indicative £000's	Real Terms / Efficiency Variations £000's	2020/2021 Budget £000's	Inflation £000's	Real Terms / Efficiency Variations £000's	2021/2022 Budget £000's
Employee Costs	1,787	47	1,834	1,814	47	1,861	35	14	1,910
Premises Related Costs	985	73	1,058	1,001	14	1,015	20	-	1,035
Transport Related Costs	67	-1	66	67	-	67	-	-	67
Supplies and Services	1,233	-73	1,160	1,164	-159	1,005	1	-35	971
Third Party Payments	180	1	181	185	3	188	4	4	196
Total Expenditure	4,252	47	4,299	4,231	-95	4,136	60	-17	4,179
Income	-3,944	137	-3,807	-3,926	179	-3,747	-2	-12	-3,761
Net Expenditure	308	184	492	305	84	389	58	-29	418

Planning and Regeneration Portfolio

Proposed Real Terms / Efficiency Variations

2019/20 Change

<u>Real Term Variations</u>	£'000	£'000
Staffing variations		22
Parking		
Additional rates	16	
Supplies	18	
New contract cost	15	
Additional income Fairway	-30	19
Remove sainsburys repayment from core budget		
Supplies	-370	
Income	370	-
Local Plan Expenditure & Rephasing		
Supplies	42	
Income	-42	-
Land charges (budget realignment)		
Supplies	43	
Income	-43	-
Planning fee income reflecting 20% increase in fees		
Supplies	130	
Income	-130	-
Markets		
Reduced operational costs	-7	
Income	12	5
Revenue Bids		
Stafford Town Centre strategic framework	50	
Development Data Improvement	24	
Development Data Intelligence	4	
Tenterbanks Car Park improvements	60	138
		<u>184</u>

2020/21 Change

<u>Real Term Variations</u>	£'000	£'000
Staffing variations		22
Additional 1% pay award		16
Parking		
Additional rates	16	
Supplies	18	
New contract cost	15	
Additional income Fairway	-30	19
Remove sainsburys repayment from core budget		
Supplies	-370	
Income	370	-
Local Plan Expenditure & Rephasing		
Supplies	7	
Income	-7	-
Land charges (budget realignment and break even budget)		
Supplies	43	
Income	-29	14
Planning fee income reflecting 20% increase in fees		
Supplies	130	
Income	-130	-
Markets		
Reduced operational costs	-7	
Income	12	5
Revenue Bid - Development Data Intelligence		4
minor variations		4
		<u>84</u>

2021/22 Change

<u>Real Term Variations</u>	£'000	£'000
Increase in pension costs		25
Staffing variations		6
Local Plan Expenditure & Rephasing		
Supplies	-35	
Income	-28	-63
Forward Planning		
Planning assistant post falling out	-16	
Use of reserve for Planning assitant post falling out	16	-
minor variations		3
		<u>-29</u>

Resources Portfolio

Variation Statement 2019/2020 to 2021/2022

	2019/2020 Indicative £000	Real Terms / Efficiency Variations £000	2019/2020 Budget £000	2020/21 Indicative £000	Real Terms / Efficiency Variations £000	2020/2021 Budget £000	Inflation £000	Real Terms / Efficiency Variations £000	2021/2022 Budget £000
Employee Costs	4,023	47	4,070	4,017	87	4,104	76	38	4,218
Premises Related Costs	1,223	-2	1,221	1,216	-	1,216	24	-	1,240
Transport Related Costs	64	-	64	64	-	64	-	-	64
Supplies and Services	2,033	-12	2,021	2,043	-58	1,985	9	-1	1,993
Third Party Payments	2,503	-157	2,346	2,535	-122	2,413	47	9	2,469
Transfer Payments	24,500	-2,445	22,055	24,989	-4,738	20,251	-	-1,657	18,594
Total Expenditure	34,346	-2,569	31,777	34,864	-4,831	30,033	156	-1,611	28,578
Income	-27,784	2,643	-25,141	-28,145	4,799	-23,346	-31	1,667	-21,710
Net Expenditure	6,562	74	6,636	6,719	-32	6,687	125	56	6,868

Resources Portfolio

Proposed Real Terms / Efficiency Variations

	<u>2019/20 Change</u>	<u>£'000</u>	<u>£'000</u>
<u>Real Term Variations</u>			
Items to be allocated - Apprenticeship Levy / Repairs & Mtce reclassification and saving			
Employees	37		
Supplies and services	-50		-13
Welfare benefits service transferred back to Staffordshire County			
Third Party	-164		
Income	164		-
Housing benefits review of spend following implementation of Universal Credit			
Expenditure	-2,445		
Income	2,445		-
Civic Centre			
Increased rates costs	7		
Reduced utility costs	-9		
Increased contract cleaning costs	8		
Lease income	30		36
Shared services			
Revenues and Benefits	7		
Insurances	-1		6
Revenue bids			
Member Development training	5		
Employee Survey Outcomes additional training	20		
Organisational Development plan	20		45
			<u>74</u>

2020/21 Change

	£'000	£'000
<u>Real Term Variations</u>		
Items to be allocated - Apprenticeship Levy / Repairs & Mtce reclassification and saving		
Employees	37	
Supplies and services	-50	-13
Additional 1% pay award		36
Welfare benefits service transferred back to Staffordshire County		
Third Party	-164	
Income	164	-
Housing benefits review of spend following implementation of Universal Credit		
Expenditure	-4,738	
Income	4,738	-
Civic Centre		
Increased rates costs	7	
Reduced utility costs	-9	
Increased contract cleaning costs	8	
Lease income	88	94
Shared service additional costs in relation to 1% pay award change		15
Shared service additional income in relation to 1% pay award change		-8
Shared services		
Revenues and Benefits	7	
Insurances	-1	6
Revenue bids		
Member Development training	5	
Organisational Development plan	20	25
Additional Civic Centre income following capital bid		-188
minor variations		1
		- 32

2021/22 Change

	£'000	£'000
<u>Real Term Variations</u>		
Increments		11
Items to be allocated - increased turnover provision (increments)		-30
Housing benefits review of spend following implementation of		
Expenditure	-1,656	
Income	1,656	-
Reduced housing benefit administration grant, offset by a shared		
Expenditure	-18	
Income	18	-
Shared services additional cost		30
Shared service additional income		-10
Increase in pension costs		58
minor variations		-3
		56

STAFFORD BOROUGH COUNCIL - GENERAL FUND RESERVES & BALANCES
AND CAPITAL RESOURCES 2018/19 TO 2021/22

	01/04/2019	01/04/2020	01/04/2021	01/04/2022
	£	£	£	£
<u>Contingency</u>				
Working Balances	1,000,000	1,000,000	1,188,000	1,188,000
Revenue Surplus	388,641	908,641	798,641	189,641
Insurance Reserve	510,796	510,796	510,796	510,796
VAT - Partial Exemption	195,300	195,300	195,300	195,300
Leisure Equalization Reserve	(700,470)	(927,940)	(1,090,480)	(1,077,220)
	1,394,267	1,686,797	1,602,257	1,006,517
<u>Grants</u>				
Strategic Health Delivery	65,480	30,190	-	-
Homelessness Prevention	79,761	79,761	79,761	79,761
Growth Point Grant	2,257	2,257	2,257	2,257
LPSA - Anti Social Behaviour	66,532	66,532	66,532	66,532
Shared Service Support	540	540	540	540
Staffordshire Warm Homes Grant	16,841	16,841	16,841	16,841
Flare Development	74,578	74,578	74,578	74,578
Neighbourhood Planning Grant	27,902	27,902	27,902	27,902
Stafford & Surrounds Fund	5,726	5,726	5,726	5,726
Elector Grant	94,098	94,098	94,098	94,098
Inspire Grant	7,000	7,000	7,000	7,000
Rough Sleeping Grant	50,070	50,070	50,070	50,070
Planning Registers New Burdens	74,600	62,600	46,430	46,430
Northern Gateway Project	30,757	30,757	30,757	30,757
Housing Benefit Admin Grant	79,650	74,550	51,430	28,310
Flexible Homelessness Support Grant	96,474	96,474	96,474	96,474
Homelessness Reduction Act Grant	53,853	53,853	53,853	53,853
Universal Credit	10,599	10,599	10,599	10,599
Discretionary Rate Relief	118,580	118,580	118,580	118,580
	955,296	902,906	833,426	810,306
<u>Donations</u>				
Loans to Sports Clubs	15,588	15,588	15,588	15,588
Grants Sports Clubs	1,000	1,000	1,000	1,000
Coaching Fund	359	359	359	359
Youth Theatre	15,595	15,595	15,595	15,595
Castle Donations	9,628	9,628	9,628	9,628
High House Donations	23,072	23,072	23,072	23,072
	65,242	65,242	65,242	65,242
<u>Sinking Fund</u>				
Cremator Sinking Fund	300,000	350,000	400,000	450,000
Pest Control Vehicles	81,600	98,000	114,400	130,800
Sweepers Sinking Fund	9,999	79,999	149,999	219,999
Rowley Park 3G Pitch Sinking Fund	90,000	105,000	120,000	135,000
Riverway	50,000	75,000	100,000	125,000
	531,599	707,999	884,399	1,060,799
<u>Shared Services</u>				
HR Shared Service	60,742	60,742	60,742	60,742
IT Shared Service	210,852	210,852	210,852	210,852
Legal Shared Service	63,149	64,649	66,149	67,649
Shared Services Transformation	140,000	140,000	140,000	140,000
	474,743	476,243	477,743	479,243
<u>Rolling Programme</u>				
Housing Needs Survey	52,770	52,770	52,770	52,770
Elections	221,670	105,170	144,670	184,170
	274,440	157,940	197,440	236,940

**STAFFORD BOROUGH COUNCIL - GENERAL FUND RESERVES & BALANCES
AND CAPITAL RESOURCES 2018/19 TO 2021/22**

	01/04/2019	01/04/2020	01/04/2021	01/04/2022
	£	£	£	£
Community				
Home Energy Conservation	25,700	25,700	25,700	25,700
Private Sector Housing	12,596	12,596	12,596	12,596
Housing Strategy	20,000	20,000	20,000	20,000
CCTV Infrastructure	30,000	30,000	30,000	30,000
Deposit Guarantee Scheme	5,060	5,060	5,060	5,060
	93,353	93,353	93,353	93,353
Corporate				
Restructuring	12,565	12,565	12,565	12,565
Training	52,535	52,535	52,535	52,535
Climate Change	7,228	7,228	7,228	7,228
Provision for Future Maintenance	23,130	23,130	23,130	23,130
Pensions Reserve	121,784	65,784	21,784	21,784
Corporate Initiatives	185,036	185,036	185,036	185,036
Leisure Procurement	40,000	40,000	40,000	40,000
Budget Support	153,895	153,895	153,895	153,895
	596,173	540,173	496,173	496,173
Environment				
LNR	4,334	4,334	4,334	4,334
Dog Warden	8,000	8,000	8,000	8,000
Future Recycling Initiatives	23,630	23,630	23,630	23,630
Streetscene Transformation	88,476	115,826	143,176	170,526
Pest Control	9,751	9,751	9,751	9,751
Food Safety	9,980	9,980	9,980	9,980
Crematorium office/mess	8,000	8,000	8,000	8,000
Empty Homes Officer	7,000	7,000	7,000	7,000
Waste Contingency	10,000	10,000	10,000	10,000
CAMEO - emissions trading scheme	51,490	51,490	51,490	51,490
Stewardship Rural Payments Agency	5,975	5,975	5,975	5,975
Cremator Maintenance Plan	40,453	40,453	40,453	40,453
	267,090	294,440	321,790	349,140
Leisure				
Parks	18,258	18,258	18,258	18,258
Riverway ATP Football Dev Fund	12,928	21,208	29,968	40,328
Gatehouse Astrow equipment	14,830	7,590	-	-
HLF Vict Park - equalisation reserve	-	(2,730)	6,360	15,270
Freedom Performance Bond	25,000	50,000	75,000	100,000
	71,016	94,326	129,586	173,856
Planning				
LDF	136,630	94,130	74,630	27,130
Regeneration (LABGI)	2,088	2,088	2,088	2,088
CIL	(20,250)	(20,250)	(20,250)	(20,250)
Parking Manager	3,475	3,475	3,475	3,475
Parking	300	300	300	300
Dev Mgmt. Equalisation	469,828	446,778	423,728	400,678
Ec Dev - Town Workplace	5,000	5,000	5,000	5,000
20% Planning Increase	164,354	294,354	424,354	554,354
	761,425	825,875	913,325	972,775

**STAFFORD BOROUGH COUNCIL - GENERAL FUND RESERVES & BALANCES
AND CAPITAL RESOURCES 2018/19 TO 2021/22**

	01/04/2019	01/04/2020	01/04/2021	01/04/2022
	£	£	£	£
<u>Resources</u>				
Health & Safety	36,634	31,634	26,634	21,634
HR future shared service development	48,278	42,668	37,058	31,448
Localisation of Council Tax Support	62,429	74,039	85,649	97,259
Elections Software	25,588	25,588	25,588	25,588
HSR Bill Petition	10,000	10,000	10,000	10,000
Policy Post	6,270	6,270	6,270	6,270
Housing Benefits Equalisation	186,092	186,092	186,092	186,092
	375,291	376,291	377,291	378,291
<u>Section 106</u>				
Section 106 commuted sums	294,619	263,059	231,499	199,939
Cannock SAC Contribution	38,636	38,636	38,636	38,636
S106 swimming pool	210,924	210,924	210,924	210,924
S106 Sports cts/hall	268,580	268,580	268,580	268,580
S106 Artificial Turf	37,702	37,702	37,702	37,702
Cannock SAC Partnership	434,088	369,008	301,338	287,598
HLF Victoria Park	9,034	9,034	9,034	9,034
S106 allotment Provision	2,690	2,690	2,690	2,690
S106 Bio Diversity	38,458	38,458	38,458	38,458
	1,334,731	1,238,091	1,138,861	1,093,561
<u>Capital</u>				
Revenue Surplus	1,066,724	964,724	222,627	627
RCCO GF	(17,350)	22,560	42,587	8,517
Invest to Save	8,414	8,414	8,414	(586)
Budget support	15,961	15,961	15,961	(39)
De Minimis Capital Spending	59,166	59,166	59,166	57,166
VAT Shelter	1,000,371	371	371	371
Capital Grants Unapplied	32,000	32,000	32,000	32,000
	2,165,286	1,103,196	381,126	98,056
<u>New Homes Bonus</u>	-	507,000	65,000	49,000
<u>Earmarked</u>	9,359,952	9,069,872	7,977,012	7,363,252

Stafford Borough Council - Business Rates Retention

	2019-20	2020-21	2021-22
	50% Scheme £	Pilot £	75% Scheme £
<u>A. Business Rates Collection Fund</u>			
Gross Rates	(62,068,300)	(62,068,300)	(63,309,670)
Less <u>Reliefs etc.</u>			
Mandatory Relief	6,163,360	6,163,360	6,286,630
Discretionary relief	347,520	347,520	354,470
Exemptions	1,909,230	1,909,230	1,757,140
Cost Of Collection	170,250	170,250	173,660
Losses on collection	1,614,120	1,614,120	1,789,400
Business Rates Collectable	(51,863,820)	(51,863,820)	(52,948,370)
Less <u>amount due to</u>			
Government	25,931,910	12,965,950	13,237,090
County	4,667,740	17,633,700	18,002,450
Fire	518,640	518,640	529,480
Net Business attributable to SBC	(20,745,530)	(20,745,530)	(21,179,350)
<u>B. General Fund determination of retained Business Rates</u>			
Net Business Rates attributable to SBC	(20,745,530)	(20,745,530)	(21,179,350)
Less Tariff	14,498,800	14,473,650	14,788,780
Reset	-	-	1,456,000
Core Funding	2,779,140	2,804,290	2,834,720
Growth	(3,467,590)	(3,467,590)	(2,099,850)
Plus New Burdens funding subject to Levy	-	-	-
Small Business Rates Relief	(1,338,280)	(1,338,280)	(1,365,050)
Amount subject to Pool Levy	(4,805,870)	(4,805,870)	(3,464,900)
Pool Levy	2,402,930	2,402,930	-
Business Rates Growth	(2,402,940)	(2,402,940)	(3,464,900)
S&SOT Redistribution of Levy	(961,180)	(961,180)	-
Adj re inflation & guaratnees etc	-	(117,791)	-
Windfall	-	(1,065,679)	-
Redistribution Growth pre 20/21	-	-	(1,372,960)
	(961,180)	(2,144,650)	(1,372,960)
Retained Business Rates			
Core Funding	(2,779,140)	(2,779,140)	(2,834,720)
Rural Services Grant	-	(25,150)	-
Growth	(2,402,930)	(2,402,930)	(630,180)
S&SOT Redistribution of Levy	(961,180)	(2,144,650)	(1,372,960)
	(6,143,250)	(7,351,870)	(4,837,860)